



27 FISCAL YEAR

PROPOSED CAPITAL IMPROVEMENT PLAN

JOHN WHITMIRE
Mayor



CHRIS HOLLIINS
City Controller

**EXECUTIVE
SUMMARY**

www.houstontx.gov

ACKNOWLEDGEMENTS

Finance Department

Melissa Dubowski, Director
Alma Tamborello, Deputy Director
Christopher Gonzales, Deputy Assistant Dir.
Franisha Wells
Crystal Rivera
Deloris Covington
Jorge Guzman
Alfonso Pena
Andy Kwie
Brittany Roberson
Juliet Anyanwu
Bianca Paul-Davis

Houston Airport System

Clint Stephen, Deputy Director
James Storemski
Roy Carter
Alpna Khanna
Terrance York

Fleet Management Department

Gary Glasscock, Director
Kristian Harper

Police

Joanne Tran, Police Administrator
Chelselia Dawson, Deputy Assistant Dir.
Sgt. James Hudkins
Christian Jones

Houston Public Works

Randy Macchi, Director
Samir Solanki, Deputy Director
David Wurdlow, Assistant Director
Brian Blum, Assistant Director
Megan Campbell, Assistant Director

Human Resources

Leslie Denton-Roach
Mackenzie Petter

Library

Sandy Gaw, Director
Patrick Atkins, Assistant Director
Stephen Chamberlain, Deputy Assist. Dir.
Celeste Diaz

Fire

Chief Russell Fritsch
Captain Isaac O'Neal
Viviaan Alba-Cruz

Health

Darren Asher, Assistant Director
Mark Seale, Assistant Director
Epifanio Martinez
John Arevalo

Legal

Martin Buzak
Rachel Grier

General Services Department

C.J. Messiah, Jr., Director
Dimitri Karavias
Kenneth Noll
Lisa Johnson
James Reddington Jr.
Eric Rhoden
Calvin Curtis

Houston Information Technology Services

Lisa Kent, Director
Dr. Chris Mitchell, CISO
Bert Quarfordt, Deputy CIO
Kalpana Pillai, Deputy CIO
Nicholas Curran, Deputy CIO
Brandon Williams, Deputy Director CTO
Sunny Coleman, Assistant Director
Raphael Louvrier, Deputy CIO
Deborah Hoffpaur
Jenelle Holgado
Brittany Tates

Housing

Temika Jones, Deputy Director
Beverly McFarlin
Roxanne Lawson

Solid Waste

Veronica Lizama, Deputy Director
Eric Boehm

CITY OF HOUSTON ELECTED OFFICIALS

John Whitmire	Mayor
Chris Hollins	City Controller
Amy Peck	District A
Tarsha Jackson	District B
Joe Panzarella	District C
Carolyn Evans-Shabazz	District D
Fred Flickinger	District E
Tiffany D. Thomas	District F
Mary Nan Huffman	District G
Mario Castillo	District H
Joaquin Martinez	District I
Edward Pollard	District J
Martha Castex-Tatum	District K
Julian Ramirez	At-Large Position 1
Willie Davis	At-Large Position 2
Twila Carter	At-Large Position 3
Alejandra Salinas	At-Large Position 4
Sallie Alcorn	At-Large Position 5

CITY OF HOUSTON DEPARTMENT DIRECTORS

Departments	Directors
Administration and Regulatory Affairs	Tina Paez
Aviation	Jim Szczesniak
City Secretary	Troy D. Lemon
Finance	Melissa Dubowski
Fire	Thomas Muñoz
Fleet Management	Gary Glasscock
General Services	C.J. Messiah, Jr.
Houston Health Department	Theresa Tran Carapucci
Housing and Community Development	Michael C. Nichols
Houston Emergency Center	Roderick Jackson
Human Resources	Jane Cheeks
Information Technology	Lisa Kent
Legal	Arturo Michel
Houston Public Library	Sandy Gaw
Municipal Courts	Nelly Treviño Santos
Neighborhoods	Herbert Sims
Office of Business Opportunity	Cylenthia Hoyrd
Parks & Recreation	Kenneth Allen
Planning & Development	Vonn Tran
Police	Noe Diaz
Houston Public Works	Randy Macchi

Abstract

The Fiscal Year 2027-2031 Capital Improvement Plan (CIP) is a forward-looking document outlining the City of Houston's infrastructure improvement strategy. This plan organizes projects by priority, project capacity and timing constraints and identifies funding sources for all anticipated project. This organization creates a realistic plan to address the current and expected infrastructure needs of Houston that are subject to resource constraints.

The Executive Summary book is organized by department. Each section provides a summary of funding sources (Form D), and an expanded list of funding sources by project (Form C). Departments that have projects that are related to other departments will also include a Form R located behind the Form C. For example, the HPD Body Cameras project is located in the Information Technology section because of its technological element but referenced on the Houston Police Department's Form R because HPD is the requesting department.

For each project identified in the Form C, a detail page (Form A) is provided in the separate Capital Project Profiles Book in project number order. The Form A provides specific information for each project including description, justification, and location.

EXECUTIVE SUMMARY

The Capital Improvement Plan is vital to our City. It is a plan for physical improvements to public facilities and infrastructure throughout Houston. The underlying motive behind these programs is to improve safety, mobility, and lifestyles of Houstonians, and in turn to have a positive impact on the local economy. Recognition of this importance prompted City Council in November 1983 to establish the five-year capital improvement planning process. By resolution, it became City policy to engage in a continuous process that includes annual review, revision, and adoption of a five year Capital Improvement Plan. Public meetings are also held annually in each City Council District to provide citizens an opportunity to comment on the process and recommend projects to be included in the plan.

The five-year CIP is revised annually to include new projects, reflect changes in priorities, and extend the plan an additional year. The first year of the plan is the City's current fiscal year, which runs from July 1, 2026 through June 30, 2027. The plan is adjusted throughout the year as needs dictate or when changes are made to existing approved projects. This year's CIP continues the Administration's priorities of rehabilitation and replacement of the City's existing infrastructure. The current Adopted CIP can be viewed online at <http://houstontx.gov/cip>.

Major CIP Components:

- Public Improvement Program (PIP)
General Fund departments including Fire, General Government, Housing, Library, Parks, Police, and Public Health.
- Build Houston Forward (Rebuild Houston)
Storm Drainage and Street & Traffic
- Enterprise Funds
Combined Utility System (Solid Waste, Wastewater, and Water) and Aviation.
- Component Units
Legally separate organizations from the City that are financially closely related.

Major Funding Sources:

- Public Improvement Program (PIP)
 - General Fund supported debt (Public Improvement Bonds)
 - Other community donations, contributions and grants
- Build Houston Forward (Rebuild Houston)
 - Revenue from Drainage Utility Fee & Developer Impact Fee
 - Other governmental entities such as Metro and TxDOT
- Enterprise Funds Program
 - CUS revenues derived from water customers, grants, etc.
 - HAS revenues derived from airlines, parking fees, FAA grants, etc.
 - Revenues may fund projects fund projects directly or support associated debt
- Component Units
 - Tax Increments, Private donations

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

Enterprise Programs

Enterprise programs include projects that are primarily funded from user-fee supported funds, which address a full range of capital facility and infrastructure improvements and distributed among three programs; Build Houston Forward, Combined Utility System, and Houston Airport System as illustrated in the chart below.

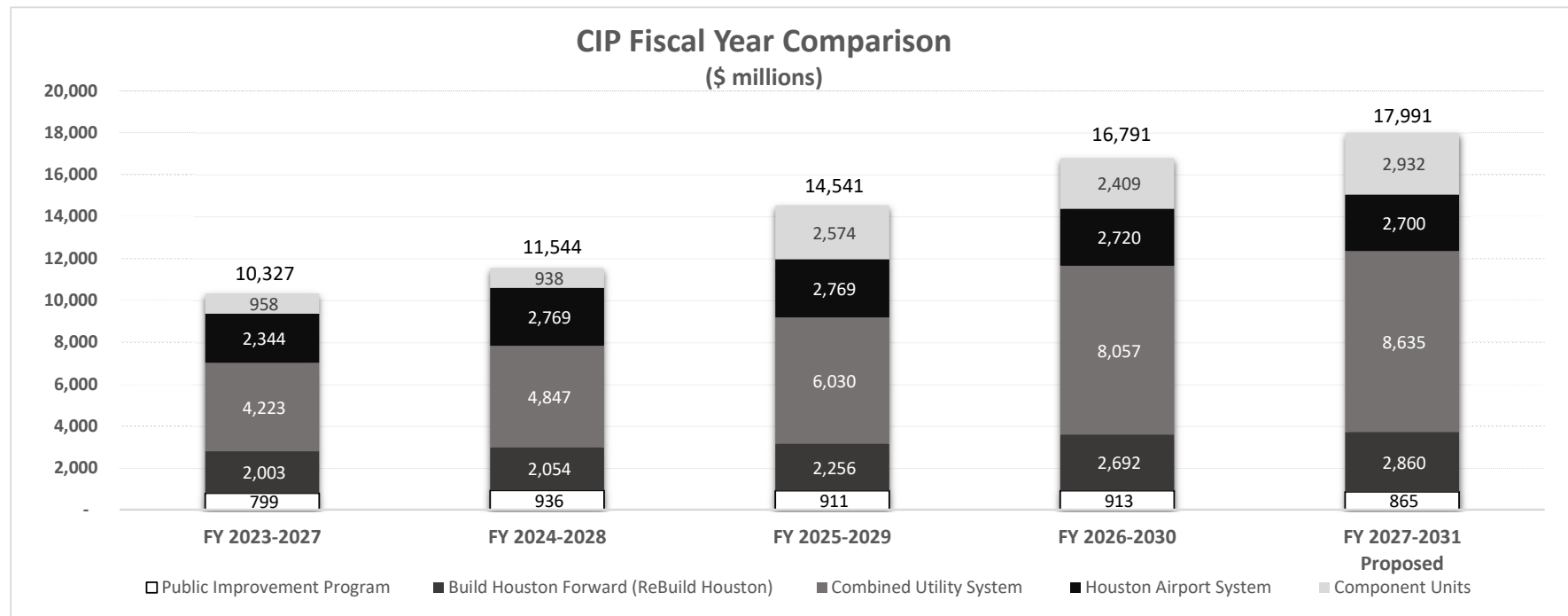
Public Improvement Programs

The citizens of Houston approved a Bond Election for \$410 million in November 2012, \$495 million in November 2017 and \$478 million in November 2022. Public improvement projects include vertical and horizontal construction projects for general public use, services, and safety. Significant projects are the continued construction, rehabilitation, and renovation of libraries, health facilities, parks system, solid waste facilities and public safety facilities.

Public improvement programs are funded with both non-debt and debt funding sources. The majority of the FY2027 public improvement program projects will be funded with General Obligation bonds.

Citywide Programs

The Citywide programs include projects that may impact the Houston area citywide or departmental operations. The Citywide programs for FY2027 total about \$156 million. The Fleet and Technology programs provide improvements and equipment necessary for City services and business processes. Fleet will use funding to purchase new vehicles for departments citywide.



FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

The FY2027-2031 CIP is an estimated \$17.9 billion from all funding sources.

- Enterprise Programs total \$14.2 billion including Build Houston Forward (ReBuild Houston)
- Public Improvement Programs total \$865 million
- Component Units total \$2.9 billion

Plan Comparison (\$ millions)	FY2026-2030		FY2027-2031	
Public Improvement Program*	913	5%	865	5%
Build Houston Forward (ReBuild Houston)	2,692	16%	2,860	16%
Combined Utility System***	8,057	48%	8,635	48%
Houston Airport System	2,720	16%	2,700	15%
Component Units **	2,409	14%	2,932	16%
TOTAL	16,791	100%	17,991	100%

* Includes Citywide Programs such as Information Technology, Fleet, and Equipment.

** Net of overlap with Public Improvement Programs and Street and Traffic

*** Includes Solid Waste Management

Note: Total may not add due to rounding

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

All Funding Sources
 Fiscal Year Planned Appropriations (\$ Thousands)

	2027	2028	2029	2030	2031	2027-2031
Public Improvement Programs						
Fire	15,653	16,855	9,335	24,786	10,951	77,580
General Government	4,405	189,706	4,105	1,949	2,549	202,714
Health	16,144	10,618	2,203	1,713	1,863	32,541
Homeless & Housing	1,630	1,630	-	-	-	3,260
Library	5,399	10,336	11,561	3,672	17,196	48,164
Parks and Recreation	12,347	15,909	3,791	5,233	6,280	43,560
Police	24,004	28,084	6,772	5,539	5,439	69,838
Subtotal	79,582	273,138	37,767	42,892	44,278	477,657
Enterprise Programs						
Aviation Facilities	594,985	526,863	550,446	442,366	585,124	2,699,784
Storm Drainage System	345,395	388,977	252,006	210,855	82,650	1,279,883
Street & Traffic Control	393,454	239,510	581,498	186,888	178,872	1,580,223
Wastewater	817,564	624,171	1,087,227	525,655	488,795	3,543,411
Water	785,646	931,702	697,816	1,306,415	1,340,087	5,061,666
Solid Waste Management	24,024	4,112	314	1,024	334	29,808
Subtotal	2,961,069	2,715,334	3,169,307	2,673,203	2,675,862	14,194,775
Citywide Programs						
Technology	66,127	15,601	7,186	5,756	928	95,598
Fleet	90,350	45,965	51,468	51,350	52,367	291,500
Subtotal	156,477	61,566	58,654	57,106	53,295	387,098
City Programs Total	3,197,128	3,050,038	3,265,728	2,773,201	2,773,435	15,059,530
Component Units	919,104	787,435	1,068,948	151,634	11,901	2,939,023
Overlap Between Component Units and Public Improvement Programs/Enterprise Programs	(7,500)	-	-	-	-	(7,500)
Grand Total	4,108,733	3,837,473	4,334,676	2,924,835	2,785,336	17,991,053

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

General Obligation Bond Summary
 Fiscal Year Planned Appropriations (\$ Thousands)

	2027	2028	2029	2030	2031	2027-2031	Leverage of Non-Debt Funding
Public Improvement Programs							
Fire	15,653	16,855	9,335	24,786	10,951	77,580	0%
General Government	4,405	189,706	4,105	1,949	2,549	202,714	0%
Health	16,144	10,618	2,203	1,713	1,863	32,541	0%
Homeless & Housing	1,630	1,630	-	-	-	3,260	0%
Library	5,399	10,336	11,561	3,672	17,196	48,164	0%
Parks and Recreation	12,347	15,909	3,791	5,233	6,280	43,560	0%
Police	24,004	28,084	6,772	5,539	5,439	69,838	0%
Subtotal	79,582	273,138	37,767	42,892	44,278	477,657	0%
Citywide Programs							
Technology	55,992	15,301	7,186	5,756	928	85,163	11%
Fleet	42,425	33,878	38,978	39,480	39,787	194,548	33%
Subtotal	98,417	49,179	46,164	45,236	40,715	279,711	28%
Total	177,999	322,317	83,931	88,128	84,993	757,368	
Projects with a Dedicated Funding Source for Debt Service *	-	-	-	-	-	-	
Grand Total	177,999	322,317	83,931	88,128	84,993	757,368	

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

Significant Anticipated Appropriations

The following outlines significant anticipated appropriations within the Capital Improvement Plan for FY2027 for Public Improvement, Enterprise, Component Units and Citywide programs. These projects include all funding sources available to the City of Houston, including partnerships with other governments and private entities. Planned appropriations are correlated to spending. However, due to the nature and length of construction timelines, spending can span multiple fiscal years.

	CIP No.	Category/Project Name	FY2027 Planned Appropriation (\$Thousands)	
Public Improvement Programs				
	C-EQ0008	Airpack (SCBA) and filling systems	\$5,000	
	H-000138	Env Hlth Admin Bldg (Park Place) Roof	\$3,511	
	F-000703	Swimming Pool Upgrades	\$3,182	
Enterprise Programs				
<i>Build Houston Forward</i>				
	N-321040	Citywide Street & Traffic Rehabilitation	\$150,000	
	M-430296	Regional Stormwater Detention	\$78,725	
	M-430006	Storm Water Action Team (SWAT)	\$48,046	
	M-420126	Local Drainage Program (LDP)	\$45,500	
<i>Combined Utility System</i>				
	S-000900	Surface Water Transmission Program	\$252,500	
	R-000265	Wastewater Treatment Plant Improvements	\$210,981	
	R-000267	Lift Station Renewal & Replacement	\$147,157	
<i>Aviation</i>				
	A-000494	APM Guide Way Structural Enhancements	\$76,385	
	A-000725	IAH CONSOLIDATED EMPLOYEE LOT	\$57,200	
	A-000691	IAH - Central Utility Plant (CUP) Improv	\$53,000	
Citywide Programs				
	WD-10EREP	HPD - Emergency Response - Patrol	\$14,072	
	X-680060	HITS - Public Safety CAD Replacement	\$9,985	
	X-680062	HITS - SAP S4 HANA	\$9,540	
Component Units				
	T-072400	Live Oak St. Improvement Project	\$26,287	
	T-173500	Detention Basin A	\$15,000	
	T-202800	Southwest Civic Core Campus	\$14,500	

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

All Funding Sources by Fund
Fiscal Year Planned Appropriations (\$ Thousands)

Source of Funds	2027	2028	2029	2030	2031	2027-2031
1000 - General Fund	6,810					6,810
1011 - Workers Compensation Admin Fund	229					229
1800 - Equipment Acquisition Consolidated Fund	111,970	22,535	10,018	7,074	1,656	153,253
2002 - Health Special Revenue	210					210
2009 - Swimming Pool Safety	30					30
2301 - Building Inspection Fund	1,266					1,266
2302 - Stormwater Fund	2,794					2,794
2310 - Dedicated Drainage & Street Renewal	120					120
2311 - DDSRF-Ad Valorem Tax	4,063					4,063
2423 - Special Waste Transportation & Inspect	240					240
4039 - Misc Cap. Projects/Acquisitions CP Ser E	13,460	184,767				198,227
4042 - DDSRF CAPITAL FUND-DRAINAGE CHARGE	200,751	146,413	186,426	190,058	83,650	807,298
4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	378,328	208,087	395,912	207,685	177,872	1,367,884
4500 - Fire Consolidated Construction Fund	6,400	8,994				15,394
4501 - Homeless & Housing Consolidated Fund	1,630	1,630				3,260
4502 - Parks Consolidated Construction Fund	12,347	15,909	3,791	5,233	6,280	43,560
4504 - Police Consolidated Construction Fund	6,244	9,830				16,074
4506 - Street&Bridge Consolidated Construction	5,250					5,250
4507 - Public Library Consolidated Constr Fund	5,399	10,336	11,561	3,672	17,196	48,164
4508 - Public Health Consolidated Constr Fund	16,144					16,144
4509 - General Improvement Consol Constr Fd	4,405					4,405
4510 - Contribution for Capital Projects	38,523	55,377	1,800			95,700
4515 - Contributed Capital Project Fund	7,041	300	300	300	300	8,241
5000 - Federal Government - Grant Funded	22,286	9,913	19,988			52,187
5030 - Federal State Local - Pass Through Fund	119					119
5400 - Federal Government-PWE Grant Funded-DDSR	6,345	37,107	36,916			80,368
5410 - State - PWE State Grant Funded - DDSR	3,500	85,000	1,500			90,000
5430 - Federal State Local - HPW Pass thru DDSR	79,626	86,589	190,962			357,177
8000 - HAS-Grants	169,673	212,227	176,913	136,329	94,287	789,429
8010 - HAS-Renewal & Replacement	18,800	13,333	9,333	13,333	5,000	59,799
8011 - HAS-Airports Improvement	139,389	132,146	170,204	106,180	110,205	658,124
8012 - HAS-AIF Capital Outlay	11,147					11,147
8305 - HPW-Combined Utility System Gen Pur Fund	27,762	12,087	12,190	11,570	12,280	75,889
8500 - HPW-W&S Syst Consolidated Constr Fd	1,558,552	1,264,622	1,435,356	1,833,093	1,829,216	7,920,840
8509 - HPW-SETL Capital Contribution	60,304	20,069				80,373

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

All Funding Sources by Fund
Fiscal Year Planned Appropriations (\$ Thousands)

Source of Funds	2027	2028	2029	2030	2031	2027-2031
8510 - HPW-SETL Construction Fund	8,379	10,293				18,672
8512 - East Water Purification Enhancement Proj		265,000	350,000			615,000
8700 - ParkHouston	325					325
9002 - Fleet/Equipment Special Revenue	145					145
Future Bond Election		68,316	58,561	72,149	59,861	258,887
PFC	4,819	8,773	7,452	10,558	22,570	54,172
REV BONDS/CP	262,304	160,384	186,544	175,966	353,062	1,138,260
TIRZ01	6,079	605	3,065	3,665		13,414
TIRZ01 Grants	800	3,000				3,800
TIRZ02	41,648	52,236	31,999			125,883
TIRZ02 COH	179					179
TIRZ02 Grants	5,000	4,740				9,740
TIRZ03	15,316	12,573	15,301	15,332		58,523
TIRZ05	24,709	28,383	24,500	12,500		90,092
TIRZ05 COH	500					500
TIRZ05 Grants	8,850					8,850
TIRZ07	8,177	27,472	20,642	4,435		60,726
TIRZ07 Bonds	31,191					31,191
TIRZ07 Grants	1,679					1,679
TIRZ08	12,685	8,910	5,810	9,710		37,115
TIRZ08 COH		1,000				1,000
TIRZ09	4,392	2,929	2,000	2,000		11,321
TIRZ10	7,701	32,350	90	90		40,231
TIRZ10 Grants		37,683				37,683
TIRZ11	11,835	4,520	9,820	4,600		30,775
TIRZ11 Bonds	500					500
TIRZ12	1,970	3,600	1,950	2,500		10,020
TIRZ13	4,575	1,675	7,550			13,800
TIRZ14	13,325	2,175	2,011	1,675		19,186
TIRZ14 Bonds	8,000	8,000	10,500			26,500
TIRZ15	12,423	11,813	3,025	3,025		30,285
TIRZ15 Other	250	200				450
TIRZ16	2,671	2,351	2,382	2,337		9,741
TIRZ16 Grants	5,600	4,800				10,400
TIRZ16 Other	1,400	1,200				2,600

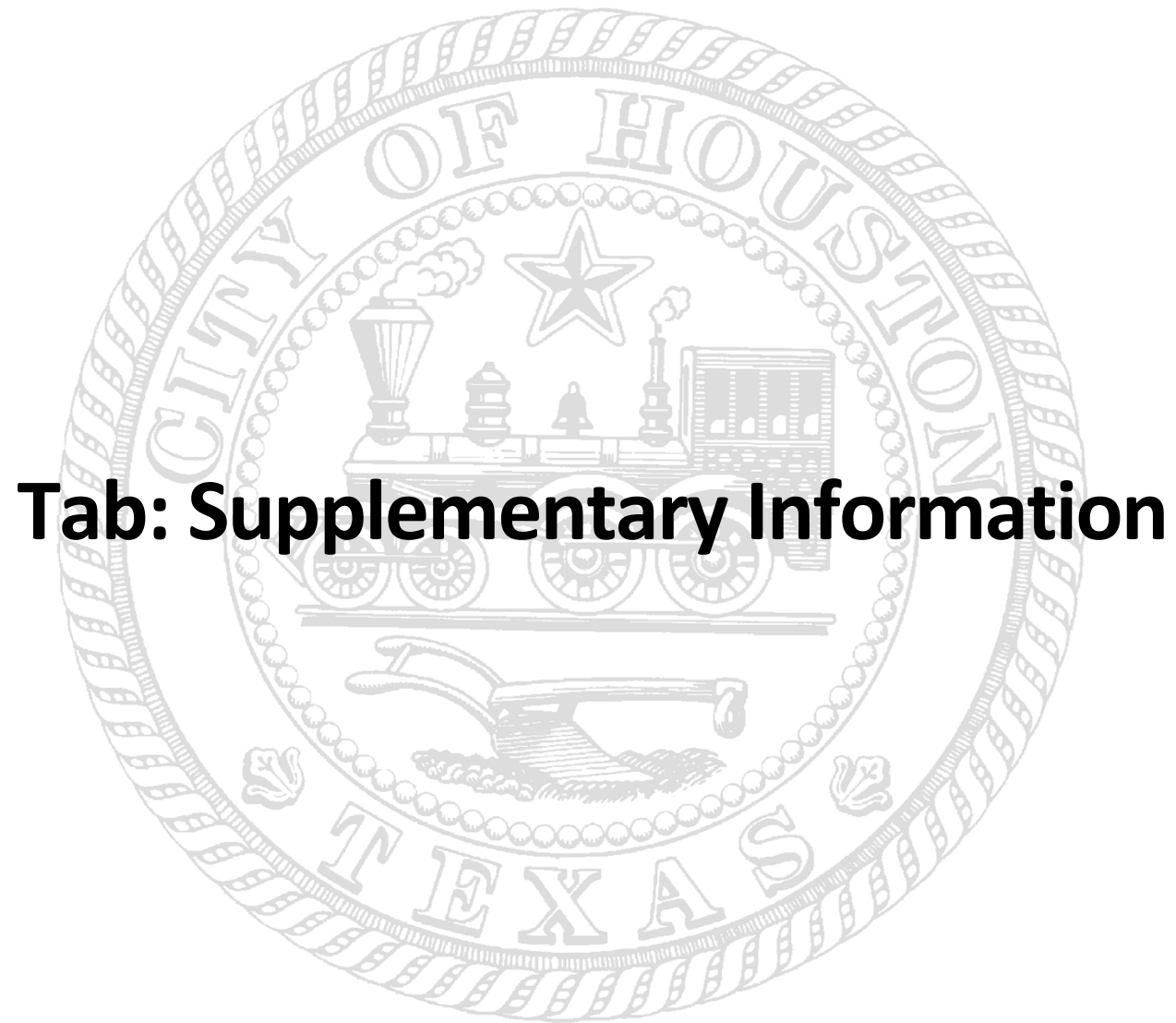
FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

All Funding Sources by Fund
Fiscal Year Planned Appropriations (\$ Thousands)

Source of Funds	2027	2028	2029	2030	2031	2027-2031
TIRZ17	14,396	58,369	44,509	40,263		157,538
TIRZ17 Grants	5,280	21,417	21,417			48,114
TIRZ17 Other		10,000	10,000			20,000
TIRZ18	1,674	1,299	1,299	624		4,896
TIRZ19	32,275	31,735	21,410	20,875		106,295
TIRZ19 Grants	250	2,500	3,500			6,250
TIRZ20	42,027	5,658	1,500	1,250		50,436
TIRZ20 COH	500	1,000	3,500			5,000
TIRZ20 Grants	6,283	2,000	3,000	3,000		14,283
TIRZ20 Other	3,100		2,750	2,250		8,100
TIRZ21	2,090	2,031	1,700	1,700		7,521
TIRZ22	1,560	875	875	775		4,085
TIRZ23	13,820	10,470	550	240		25,080
TIRZ25	12,982	3,825	4,685	5,685		27,177
TIRZ26	3,000	21,000	11,000	400		35,400
TIRZ27	22,490	26,548	22,405			71,443
TIRZ27 COH	1,000	1,000				2,000
TIRZ27 Grants	14,447	391				14,838
Houston Parks Board, Inc.	7,316	3,924	1,890	2,059	3,631	18,820
Houston Zoo, Inc.	53,555	177,705	730,595			961,855
Houston First Corporation	442,106	153,473	41,718	10,644	8,270	656,211
Grand Total:	4,108,733	3,837,473	4,334,676	2,924,835	2,785,336	17,991,053



Intentional Blank Page



Tab: Supplementary Information

Supplementary Information

Financial Policies	2
A. Definitions	2
B. General Policies	4
C. General Fund Reserve Policies	5
D. Enterprise Funds Reserve Policy	6
E. Special Revenue Fund Reserve Policy	6
F. Internal Service Fund Health Benefits Fund Reserve Policies	7
G. Operating Budget Policies – Revenues and Expenditures	7
H. Capital Asset Management Policies	9
I. Long-Term Financial Planning Policies	10
J. Debt Management Policies	10
K. Accounting, Auditing and Financial Reporting Policies	12
L. Internal Control Over Financial Reporting Policies	13
M. Local Economic Development Policies	13
N. Tax Increment Reinvestment Zone (TIRZ) Policies	16
Brief Description of Funds	19
Governmental Funds	19
Enterprise Funds	19
Special Revenue Funds	19
Service Chargeback Funds	21
Equipment Acquisition Consolidated Fund	21
Debt Service Funds	21
Trust and Agency Funds	21
Capital Project Funds	22
Other Financial Funds	22

Financial Policies

The basic policies related to the City's financial and budgetary policies were formalized on November 10, 1987. These policies were expanded in subsequent years with the adoption of the Integrated Budgeting and Planning Resolution (88-87) as well as Ordinance No. 2003-474, dated May 21, 2003. New policies were adopted by Ordinance No. 2014-1078 in December 2014. In May 2018, the policies were amended by Ordinance No. 2018-390 to revise and update the amended and restated financial policies as a result of the two-year requirement. The policies were again revised and updated by Ordinance Nos. 2020-999 and 2023-726. The most recent ordinance discussing the City's financial policies is Ordinance No. 2026-350, dated April 22, 2026.

The intent of the City's policies is to protect public assets and to foster reliance on public information for decision-making purposes at all levels both internally and externally. The policies establish a framework within which the Mayor, City Council, City Controller, Finance Director, and all department directors shall establish the presence of integrity, ethics, competence and a positive control environment. Managers and supervisory personnel are responsible for establishing, executing, and maintaining the financial policies and procedures at the detail level within their specific business units.

A. Definitions

Accounting Transactions – All financial/accounting entries required to be recorded in the City's general ledger system, by the due date outlined in this policy including but not limited to fiscal year-end expenditure and revenue accruals except for the following: (a) Other Post-Employment Benefits (OPEB) - Health, (b) OPEB – Long Term Disability (LTD), (c) Workers Compensation, (d) Pension, (e) OPEB Trust Fund, (f) TIRZ Assets, (g) Legal Liability, (h) Grant Equalization, (i) Arbitrage, (j) Project Cost Recovery, (k) Compensated Absences, and (l) Final Residual Transfer from Revenue Fund to Appropriate Other Funds as Required by Ordinance/Policy. This definition is intended to align with section K.5.

Advance Refunding – A refunding under the federal tax code in which the refunded obligation is not redeemed for a period of more than 90 days after the issuance of the refunding issue.

Asset Renewal and Replacement – Cyclic repair and replacement of an asset's components [e.g., roofs, electrical systems, heating, ventilation, and air conditioning (HVAC) equipment, paving, replacement vehicles, computer servers, computer networks, and telephony systems] that extends the useful life and/or retains the usable condition of facilities, fleet, and systems not normally contained in the annual operating budget. Included are major building and infrastructure systems and components that have a maintenance cycle in excess of one year.

Balanced Budget – Budget in which revenues and other resources will be sufficient to support expenditures or uses within the fiscal year.

BFA – Budget and Fiscal Affairs Committee of City Council.

Budget Stabilization Fund, formerly called the "Rainy Day Fund" – Cash reserves available for any lawful use in the event of an emergency including temporary cash flow shortages, major disasters, economic instability, and other emergencies as determined by the City. A temporary cash flow shortage is a period of time where cash inflows are not sufficient to cover required outflows, even after the normal means for managing cash flow have been exhausted. Major disasters are any natural catastrophe including, but not limited to, hurricanes, tornados, floods, severe drought, and explosions, chemical or biological threats, or acts of terrorism. Economic instability is an unforeseen, unbudgeted dire financial situation affecting revenue and/or government spending such as declining property and sales tax revenues over the prior fiscal year and/or a very significant, rapid increase in inflation. Other emergencies are any unusual occasion or instance, unforeseen and/or unanticipated, for which the City expends funds in its efforts to save lives and to protect property, public health and safety or to lessen or avert the threat of catastrophe or major disaster.

Component Units – As defined by the Governmental Accounting Standards Board (GASB), component units are legally separate organizations that the City must include as part of its financial reporting entity for fair presentation.

Current Refunding – Refunding transaction where the refunded obligation will mature or be redeemed within 90 days from the date of issuance of the refunding issue.

Current Replacement Value - The standard industry cost and/or engineering estimate of materials, supplies, and labor required to replace a facility or item of equipment at its existing size and functional capability, and to meet applicable regulatory codes. When estimating Current Replacement Value, it should be assumed that code-compliant materials and systems will be used to replace the existing asset. Current Replacement Value is to be estimated for reconstructing an asset as it currently exists, without further modifications or improvements.

Finance Working Group – Composed of the Mayor and City Controller (as used in connection with the activities of the Finance Working Group, other than the chairing of Finance Working Group meetings, the term “Mayor” or “City Controller” includes the designee of such office holder who may only be a City employee accountable to the designating office holder) and, upon the request of either the Mayor or City Controller, may also include:

- City Attorney or designees
- Finance Director or designees
- Other appropriate department directors or their designees
- Financial Advisor
- Bond Counsel
- Independent Auditor
- Any member of City Council interested in attending, or designee
- Others deemed necessary for the individual financing

Financial Advisor – With respect to a new issue of municipal securities, commonly refers to an individual or firm that advises the issuer or other obligated person on matters pertinent to the issue, such as structure, timing, marketing, fairness of pricing, terms and bond ratings. A financial advisor may also be employed to provide advice on subjects unrelated to a new issue of municipal securities, such as advising on cash flow and investment matters in connection with outstanding municipal securities.

Fiscal Note – Brief, high-level written estimate of the budgetary and fiscal impacts that may result from implementation of an ordinance, motion or resolution.

Fund Balance – Difference between fund assets and fund liabilities, also known as equity (for enterprise funds, fund balance is referred to as “Net Position” in line with GASB rules).

Major Renovation – Projects for the substantial rehabilitation or replacement of more than one building or building systems.

Non-Recurring Expenditures – Expenditures not expected to be funded each year. Examples include one-time transfers and one-time purchases.

Non-Recurring Revenues – Revenues that cannot be relied upon in future budget periods. Examples include, but are not limited to, Fund Balance, the sale of land (other than City rights-of-way), infrequent, irregular sales of City assets, bond refunding savings, infrequent, irregular revenues from development agreements, interlocal agreements, other contracts, short-term grants and one-time transfers, such as litigation settlements or non-routine transfers of fund balance from other funds.

Operating Maintenance – Preventive maintenance, where equipment, vehicles, and computer hardware are maintained before breakdown occurs in an attempt to avoid failures, and corrective maintenance, where equipment, vehicles, and computer hardware are maintained after breakdown occurs to bring it back to working order.

PAYGO – “Pay-As-You-Go” capital funding is the process of paying for capital expenditures at the time the cost is incurred instead of using credit or debt for the purchase. PAYGO expenditures at the City are those capital expenditures that were historically funded by credit or debt and are now paid for with cash.

Recurring Expenditures – Expenditures expected to be funded each year in order to maintain current/status quo service levels. Recurring Expenditures appear in the budget each year. Examples include salaries, benefits, supplies and services, debt and recurring pass-through expenditures; long-term contractual obligations should also be considered, including availability payments related to participation in a public-private partnership. Other expenditures including, but not limited to, supplies, services, and transfers are recurring to the extent that expenditure levels in the current year match the expenditure levels in the previous year. For example, if computer supplies to support operations are needed every year and budgeted every year, this expenditure is considered recurring.

Recurring Revenues – Revenues expected to continue year to year with a reasonable degree of predictability. Examples include property taxes, sales taxes, licenses and permits, charges for services, fines and forfeits, franchise fees and recurring pass-through revenues. Small routine right-of-way sales are also considered Recurring Revenues, but all other land sales are Non-Recurring (one-time) Revenues. This does not include Fund Balance.

Structural Balanced Budget – Budget that balances Recurring Revenues and Recurring Expenditures and the current portion of all known long-term liabilities within the current fiscal year, including but not limited to: other post-employment benefits (OPEBs); compensated absences; and current annual service cost plus interest on unfunded pension liabilities, which is the difference between the total pension liability and the value of assets set aside in a pension plan to pay benefits, plus amortization of the unfunded liabilities over a program period (this definition is intended to align with the pension-related language in Section G.2.).

B. General Policies

1. With respect to the interpretation and application of these policies, the City shall comply with all applicable federal and state laws, the City Charter and Code of City Ordinances, Financial Accounting Standards Board (FASB) and Governmental Accounting Standards Board (GASB) standards, and all bond covenants, whether existing or hereafter provided, and associated ordinances relating to all budget, accounting, reporting, disclosure, and finance activities, and financial policies. In any conflict between these policies and such governing law, standards or documents, such governing law, standards or documents shall prevail. In Compliance
2. The City will seek out, apply for, and effectively administer Federal, State, and other grants that address the City’s priorities and policy objectives and provide a positive benefit to the city. Local tax dollars will not be used to make up for material losses of grant aid without first City Council reviewing and approving the program and its merits as a budgetary increment. In Compliance

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

- | | |
|--|---------------|
| 3. The proposed operating budget and proposed five-year Capital Improvement Plan (CIP) for each year shall include statements indicating whether they are in compliance with each relevant adopted financial policy. The adopted budget shall include a comprehensive listing of all adopted financial policies indicating whether the City is in compliance with each policy; beginning in FY2020, there shall be a statement explaining why the City is, or is not, in compliance with said policy. Where the City is not in compliance, the statement shall also include a plan for how the City will achieve compliance. | In Compliance |
| 4. The City's financial policies shall be reviewed at least every two years by the Mayor or the Mayor's designee; the results of the review are to be presented to BFA, and any proposed amendments are to be presented to City Council for consideration. | In Compliance |

C. General Fund Reserve Policies

- | | |
|--|---------------|
| 1. The City will maintain Fund Balance as additional insurance against disasters, emergencies, and economic instability. The City's desired minimum unassigned Fund Balance for any given fiscal year is 7.5% of General Fund expenditures for that fiscal year, excluding debt service payments and transfers for pay-as-you-go (PAYGO) capital expenditures. | In Compliance |
| 2. Unassigned Fund Balance in excess of the desired minimum is to be available for appropriation by City Council and shall normally be used to fund Non-Recurring Expenditures. In the event a balanced budget is not attainable, that Fund Balance may be used for Recurring Expenditures and to achieve budget balance:

a. If the budget imbalance is expected to last for no more than one year and can be corrected with use of Fund Balance available in excess of the desired minimum; or

b. If the budget imbalance is expected to continue beyond one year, provided that Fund Balance in excess of the desired minimum is used to achieve balance as part of a corresponding plan to close the gap through revenue increases and/or expenditure reductions. (Note: this is intended to align with Section G.3.'s requirement that proposed use of Non-Recurring Revenues for Recurring Expenditures must be accompanied by a justification to City Council and a plan to end dependence on Non-Recurring Revenue sources) | In Compliance |
| 3. The unassigned Fund Balance may be temporarily reduced below the desired minimum when required for response to major disasters or to provide short-term resources in the event of economic instability or revenue shortfalls related to circumstances beyond the City's control. Any proposed use of Fund Balance which decreases Fund Balance below the desired minimum shall include a justification presented to City Council and shall require approval from two-thirds of the City Council present and voting. Once the event causing use of Fund Balance below the desired minimum has concluded, the City shall allocate sufficient funds to restore unassigned Fund Balance to at least 7.5% of General Fund expenditures (excluding debt service payments and transfers for pay-as-you-go (PAYGO) capital expenditures) by the end of the second subsequent full fiscal year. | In Compliance |

4. In addition to the Fund Balance, the City shall maintain a separate Budget Stabilization Fund in an amount not less than the greater of (a) 1% of Adopted Budget General Fund expenditures (excluding debt service payments and transfers for pay-as-you-go (PAYGO) capital expenditures) or (b) \$25 million, which may be used in accordance with the definition of the fund. Transfers necessary to meet this requirement shall occur by July 31 of each fiscal year. Any proposed use of the Budget Stabilization Fund shall be accompanied by a justification to City Council and shall require approval from two-thirds of the City Council present and voting. When an event causing use of the Budget Stabilization Fund (BSF) has concluded, to restore the Budget Stabilization Fund to at least minimum levels:
- (i). If the event does not qualify for reimbursement as a state or federally declared disaster, the City shall allocate sufficient funds within 365 days of the date the funds are transferred out of the BSF.
 - (ii). If the event does qualify for reimbursement as a state or federally declared disaster, the City shall allocate sufficient funds by the end of second subsequent full fiscal year.
- In Compliance

D. Enterprise Funds Reserve Policy

1. Each enterprise fund, as defined by GASB, shall have an appropriate written methodology for determining minimum and maximum cash reserves to serve as a margin or buffer for meeting obligations, mitigating risks, and ensuring stable services and fees. Factors to be considered in determining minimum and maximum cash reserves include any controlling bond covenants or indentures, as well as each fund's risk and revenue volatility, and other considerations such as cash funding of capital projects. The methodology for determining minimum and maximum cash reserves should define reserves in terms of days of operating cash on hand and should identify components of cash reserves.
- In Compliance

E. Special Revenue Fund Reserve Policy

1. The proposed and adopted operating budget each year shall include the budgets of all special revenue funds that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.
- In Compliance
2. Certain special revenue funds shall have an appropriate written methodology for determining minimum and maximum cash reserves to serve as a margin or buffer for meeting obligations, mitigating risks, and ensuring stable services and fees. Any fiscal year-end fund balance that exceeds the established maximum cash reserve of the special revenue fund may be transferred to the General Fund, subject to City Council approval of an ordinance revising the ordinance establishing such special revenue fund and specifically authorizing such transfers, where such City Council approval is required.
- In Compliance

F. Internal Service Fund Health Benefits Fund Reserve Policies

1. The City will fund a catastrophic and general claim risk reserve for unexpected large losses related to self-insurance healthcare costs managed by a third-party plan administrator and paid through an internal service fund. The following reserves will be maintained within the fund: In Compliance

- a. Claim Reserve – Periodically, and at least once every fiscal year, it will be determined by the Human Resources Department in conjunction with the Finance Department whether the fund has a funded liability to pay claims that have already been incurred but not reported as of that day. The plan is also obligated to cover the cost of administering run-out claims in the event that any of the self-insured programs are terminated.
- b. Contingency Reserve – This reserve augments the Claim Reserve and represents an estimate for claim events that are unforeseen and catastrophic. The Contingency Reserve covers costs associated with such unexpected claims and provides financial capacity for smoothing the catastrophic and general claims payments. The amount of the Contingency Reserve shall be maintained at the minimum of 10% of annual claims up to a maximum of 60 days of average claims expense paid over the prior fiscal year (12 months) for each self-insured program.

This Contingency Reserve also supports:

- i. Maintaining cost effective and competitive benefits during periods of economic downturn, reduced revenues or higher expenses;
- ii. Maintaining cost effective and competitive benefits during periods of high medical cost trends, substantial insurance/reinsurance rate increases and an ability to absorb multiple catastrophic medical claims occurring simultaneously; and
- iii. Maintaining flexibility in the fund regarding calculating the degree and amount of risk it is willing to assume on a self-funded basis.

Such reserves will be funded by the City and subscriber (active and retiree) contributions as determined appropriate by the Human Resources Department in conjunction with the Finance Department. Subscriber funds are first in and first out in claim payments; therefore, any excess health benefit contributions are City funds.

G. Operating Budget Policies – Revenues and Expenditures

1. The City will adopt a Balanced Budget annually, with each fiscal year's budget presented to and passed by City Council before the beginning of that fiscal year and in accordance with state law, the City Charter, and local ordinances. In Compliance
2. All post-employment and employee benefit systems will be financed in a manner to fully and systematically fund all liabilities, with the City making all necessary payments in compliance with contractual obligations and statutory requirements and in a manner that results in full amortization of liabilities over a closed 30-year period. City Council shall be fully informed if sufficient funds are not allocated in the current budget. In Progress

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

- | | |
|---|----------------------|
| <p>3. The City's annual proposed and adopted budgets and a presentation to City Council shall identify the extent to which Recurring Revenues are aligned with Recurring Expenditures. If circumstances dictate use of Non-Recurring Revenues for Recurring Expenditures in any fund, justification must be presented to City Council with a plan to end dependence on Non-Recurring Revenue sources.</p> | <p>In Compliance</p> |
| <p>4. Each enterprise fund of the City shall maintain revenues which support the full (direct and indirect) cost of the services provided. (NOTE: This is not intended to preclude appropriate use of fund balance in line with enterprise fund balance policy described in Section D.1. above).</p> | <p>In Compliance</p> |
| <p>5. A comprehensive analysis of City fees and rates shall be performed on a rotation basis no later than every five years by Finance Department or an independent outside third-party contractor as deemed feasible in conjunction with the Department administering the fee, except for impact fees, which shall be made no later than every ten years, and presented to BFA. Legislatively mandated or contractually required fees are exempted from the comprehensive analysis. Fees may be adjusted by ordinance during the interim period based on supplemental analysis whenever there have been significant changes in the method, level or cost of service delivery (including automatic fee and rate adjustments per City ordinance).</p> | <p>In Progress</p> |
| <p>6. All General Fund revenues and resources, not including those identified in the adopted budget as Beginning Fund Balance – Unassigned, received in a fiscal year in excess of the adopted and amended annual operating budget (for same fiscal year) shall be designated to the Fund Balance and shall not be appropriated for expenditures except by ordinance. Pass-through funds not included in this calculation include, but are not limited to:</p> <ul style="list-style-type: none">a. Sales Tax Revenues – pass-through payments related to strategic partnership agreements and transfers related to Chapter 380 agreements;b. Property Tax – pass-through transfer amount to the Dedicated Drainage and Street Renewal Fund for captured revenue and transfers related to Chapter 380 agreements;c. Municipal Service Fees revenues – pass-through transfer amount to Police Special Service Fund for police services in certain reinvestment zones; andd. Other collection revenues – payment to vendors based on commission-based contracts. | <p>In Compliance</p> |
| <p>7. A City employee compensation study shall be performed by an independent outside third-party contractor and presented to BFA at least every three years by the Human Resources Department in conjunction with the Finance Department. The compensation study shall review total compensation to include salary, overtime, medical benefits, paid leave, physical training leave, disability insurance, life insurance, retirement benefits, educational assistance programs, and all other compensation elements, and shall include appropriate comparisons to relevant competing employers from the public, non-profit and/or private sectors.</p> | <p>In Progress</p> |

- | | |
|---|---------------|
| 8. Operating Maintenance funding will be prioritized each year to ensure capital facilities and equipment are sufficiently maintained and maintenance is not deferred to future years. To implement this policy, funding for Operating Maintenance of General Fund facilities shall be increased by at least 0.25% biennially beginning in FY2020 and continuing until annual funding reaches at least 2% of Current Replacement Value at which time it will remain constant. | In Compliance |
| 9. All Requests for Council Action that request funding not in the adopted budget (e.g., establishing a new service not in the budget, increasing enforcement above the level established in the budget, etc.) must be accompanied by a Fiscal Note that includes start-up costs of the program or project and the projected operating and maintenance costs for a minimum of five years, as well as identification of corresponding budgetary savings or other funding source necessary to meet funding needs. | In Compliance |

H. Capital Asset Management Policies

- | | |
|--|---------------|
| 1. The five-year CIP shall be presented to and passed by City Council annually before the end of the preceding fiscal year. | In Compliance |
| 2. Capital projects may not be included in the CIP without identified funding. Identified funding includes funds that are reasonably anticipated such as grants that have been awarded but not yet funded. Identified funding may also include proceeds from an anticipated future bond election. | In Compliance |
| 3. A five-year operating budget impact projection for all projects shall be reported in the CIP. | In Compliance |
| 4. All CIP-related Requests for Council Action must include a Fiscal Note that includes design and construction costs of the program/project and the projected operating and maintenance costs for a minimum of five years, as well as a reference to the item in the CIP where funding for the request is designated. | In Compliance |
| 5. Beginning in FY2019, over the five-year CIP, an average of 2% of the Current Replacement Value of all General Fund facilities shall be included for capital maintenance in each fiscal year of the CIP and every CIP thereafter. Such funds may be used on any owned General Fund facility. | In Compliance |
| 6. Except as required by law or legal agreements, proceeds from the sale of land or other assets shall be designated to the General Fund; and except as required by law or legal agreements, no City bond covenants, or similar agreements shall prohibit such designation or limit the use of such proceeds. | In Compliance |

I. Long-Term Financial Planning Policies

- | | |
|--|---------------|
| 1. A five-year General Fund financial forecast shall be presented to BFA and provided to City Council annually in advance of the release of the proposed budget. The five-year forecast will include:

a. An in-depth analysis of economic conditions, revenues, expenditures, and all long-term obligations including debt, pensions, health benefits, accrued leave, and investment in facilities, fleet, and information technology;

b. A plan for eliminating any funding shortfalls that would prevent adoption of a Balanced Budget in any year covered by the five-year forecast; and

c. Identification of requirements for achieving a Structural Balanced Budget in the upcoming fiscal year and the subsequent fiscal year, including a list of options for eliminating any funding shortfalls preventing achievement of a Structural Balanced Budget for the upcoming fiscal year and the subsequent fiscal year. | In Compliance |
| 2. Annually, the City shall use an independent outside third-party actuary to project the costs of its pension plans and unfunded liabilities for a period of 30 years or some other appropriate time horizon recommended by the City's actuary and approved by City Council. Costs shall be projected using the plans' assumed investment rates of return and shall include an appropriate number of downside scenarios (at least one) anticipating lower investment rates of return. | In Compliance |
| 3. When a union contract is presented to City Council for adoption, supporting materials provided to the Council shall include an actuarial report estimating the impact of the proposed union agreement on pension system costs. | In Compliance |

J. Debt Management Policies

- | | |
|---|-------------------|
| 1. It is the City's goal to at least maintain the current credit ratings on each type of City credit or enterprise fund as of the date of adoption of these policies. | Not in Compliance |
| 2. The debt service Fund Balance as of each fiscal year end relating to debt secured by ad valorem taxes shall be no less than debt service payments due within the first 180 days of the following fiscal year. | In Compliance |
| 3. A standardized presentation format for proposed debt transactions will be adopted by BFA. Presentations of debt transactions to BFA shall at least include the following information: revenue source securing the debt uses of the debt proceeds, estimated weighted average life of the debt, estimated change to the overall weighted average life of outstanding debt, estimated present value savings as applicable, estimated true interest cost, anticipated date of pricing, and closing. | In Compliance |
| 4. Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the average expected life of the assets. | In Compliance |

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

- | | |
|---|----------------------|
| <p>5. Each fiscal year, the City will use that year's General Obligation (GO) debt service payment as a baseline to establish an index reflecting 4% annual growth in the City's GO debt service (i.e., if the current fiscal year's debt service is \$100, then the debt service index for subsequent years would be \$104, \$108.16, \$112.49, \$116.99, etc.). If any proposed action by the City (e.g., adoption of the CIP, or Council authorization of debt issuance) is to cause the GO debt service schedule as projected by the City's Financial Advisor to exceed the index in FY2019 and/or any subsequent year(s), a funding mechanism (e.g., reduced expenditures or increased revenue) must be identified to offset the amount(s) by which the proposed debt service payment(s) exceed the index. For purposes of this section, "identification" of a funding mechanism is satisfied by presentation to BFA and/or City Council prior to any action that would incur GO debt.</p> | <p>In Compliance</p> |
| <p>6. To reduce the General Fund transfer for debt service while remaining in compliance with all relevant bond or other debt covenants and indentures, the maximum annual General Fund transfer for debt service is to be maintained at 20% of General Fund revenues (excluding state and federal grants) until FY2019. Beginning in FY2019 and in each subsequent fiscal year, the maximum annual General Fund transfer for debt service is to be reduced by 0.5% annually until it reaches 12% of General Fund revenues (excluding state and federal grants), at which point the maximum is to be held constant and remain at 12%.</p> | <p>In Compliance</p> |
| <p>7. The City will maintain average weighted General Obligation bond maturities of 12 years or less.</p> | <p>In Compliance</p> |
| <p>8. When refunding debt, excluding special facility debt, the average weighted maturity of the refunded bonds may not be extended by more than one year unless approved by a two-thirds vote of the City Council present and voting.</p> | <p>In Compliance</p> |
| <p>9. Excluding special facility debt, and other than periodic refunding of commercial paper in accordance with routine City business, the City may initiate a refunding of outstanding debt when:</p> <ul style="list-style-type: none">a. A refinancing is expected to relieve the City of financially restrictive covenants;b. A refinancing is expected to significantly reduce the remaining term of the debt being refunded; orc. At the transaction's initiation, the City's financial advisors project net present value savings of at least:<ul style="list-style-type: none">i. 3% for Current Refundings, unless the final maturity of the refunded bonds is less than five years, in which case the bonds may be refunded for any savings if the final maturity of the bonds refunded is not extended; andii. 5% for Advance Refundings, unless the final maturity of the refunded bonds is less than five years, in which case the bonds may be refunded for any savings if the final maturity of the bonds refunded is not extended. | <p>In Compliance</p> |
| <p>The Finance Working Group will be responsible for confirming that one of the above conditions exists.</p> | |
| <p>10. All City financings must be approved by the Finance Working Group and must first be analyzed for long-term affordability and compliance with the City's financial policies and other legal or administrative requirements.</p> | <p>In Compliance</p> |

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

- | | |
|--|---------------|
| 11. The City shall review all outstanding debt at least annually for the purposes of identifying refunding opportunities. | In Compliance |
| 12. A formal procurement process shall be conducted by the Finance Working Group periodically when selecting underwriters in order to promote fairness, objectivity, and transparency. The process will be an open process that will allow the pool to remain open and allow the addition of new firms on an ongoing basis. The selection committee shall report results to BFA and present the approved list of underwriters for the following year. Criteria for inclusion shall include questions related to the areas listed below to distinguish firms' qualifications and experience, including but not limited to:

a. Relevant experience of the firm and the individuals assigned to the issuer, and the identification and experience of the individual in charge of day-to-day management of the bond sale, including both the investment banker(s) and the underwriter(s);

b. A description of the firm's bond distribution capabilities including the experience of the individual primarily responsible for underwriting the proposed bonds. The firm's ability to access both retail and institutional investors should be described;

c. Demonstration of the firm's understanding of the issuer's financial situation, including ideas on how the issuer should approach financing issues such as bond structures, credit rating strategies, and investor marketing strategies;

d. Demonstration of the firm's knowledge of local political, economic, legal, or other issues that may affect the proposed financing;

e. Documentation of the underwriter's participation in the issuer's recent competitive sales or the competitive sales of other issuers in the same state;

f. Analytic capability of the firm and assigned investment banker(s);

g. Access to sources of current market information to provide bond pricing data before, during, and after the sale; and

h. Any finder's fees, fee splitting, or other contractual arrangements of the firm that could present a real or perceived conflict of interest, as well as any pending investigation of the firm or enforcement or disciplinary actions taken within the past three years by the Securities and Exchange Commission, the Municipal Securities Rulemaking Board, or any other regulatory agency. | In Compliance |

K. Accounting, Auditing and Financial Reporting Policies

- | | |
|---|---------------|
| 1. Single Audit Report or other audits of Federal and State grant funds will be performed in compliance with applicable provisions of the Single Audit Act, applicable Office of Management and Budget Circulars, and other relevant federal, state and local rules, and regulations. | In Compliance |
| 2. Annual financial statements will be prepared in accordance with Generally Accepted Accounting Principles. | In Compliance |

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

- | | |
|---|---------------|
| 3. An annual audit will be performed by an independent public accounting firm in accordance with Generally Accepted Government Auditing Standards, and the opinion will be included in the Annual Comprehensive Financial Report (ACFR). The final published ACFR will be made public and uploaded to the City's website no later than 180 days after the last day of the City's fiscal year in accordance with state law. | In Compliance |
| 4. To the extent practicable, all Component Units of the City must follow all City accounting, audit, and financial reporting policies. | In Compliance |
| 5. The City will complete a year-end soft close of its books within 6 working days after August 31 st of each year. The Accounting Transactions will be booked in a timely manner and General Ledger accounts will be reconciled by departmental unit to facilitate the year-end soft close. | In Progress |
| 6. The Single Audit Report (SAR) (annual audit) will be uploaded to the Federal Audit Clearinghouse within the earlier of 30 calendar days after receipt of the auditor's report(s), or nine months after the end of the fiscal year. The SAR and the accompanying auditor's letter to management shall be released to City Council and published prominently on the City's website within 30 days of receipt from the auditor. | In Compliance |
| 7. At least every two years, the Finance Working Group shall develop and update a written disclosure policy consistent with federal securities law and the City's continuing disclosure undertakings with respect to the City's outstanding debt. | In Compliance |

L. Internal Control Over Financial Reporting Policies

- | | |
|---|-------------------|
| 1. The City's internal control structure will be based on the Committee of Sponsoring Organizations of the Treadway Commission on Fraudulent Financial Reporting (COSO) framework and comprised of the following five elements: (a) Control Environment – Factors include integrity and ethical values, commitment to competence, leadership philosophy and operating style, assignment of authority and responsibility, and policies and procedures; (b) Risk Assessment – Routine assessment of risk and its impact on internal controls; (c) Control Activities – Such as segregation of duties, authorization of transactions, retention of records, supervision or monitoring of operations, physical safeguards, etc.; (d) Information and Communication – Policies and procedures are documented and accessible; and (e) Monitoring – Assessment of the quality of performance over time and to determine whether controls are effective and track resolution achievements of identified problems. | Not in Compliance |
| 2. The Single Audit Report as addressed in K.6. above shall include a report on the sufficiency of the City's internal controls over financial reporting and shall include or be accompanied by management's response to the report; these shall also be released to City Council and published prominently on the City's website within 30 calendar days of receipt (for the report) or completion (for management's response if not included in the report). | In Compliance |

M. Local Economic Development Policies

- | | |
|--|---------------|
| 1. The City shall define its scope of economic development emphasis through three distinct priorities:
Priority 1: Foster increased economic opportunity for underserved Houstonians with the goal of reducing poverty and unemployment. To this end, the City shall prioritize financial incentive programs and resources to targeted areas (distressed, declining, | In Compliance |
|--|---------------|

brownfield or poor performing) that have poverty and unemployment rates above the City average to enhance their long-term sustainability.

Priority 2: Through collaborative development of partnerships and strategic use of incentive programs to leverage third party financial resources, and with an emphasis on fostering technology and innovation, continue to support the defined industries (Energy, Aerospace, Manufacturing and Distribution, Biotech and Medical) that make up our competitive advantage and are recognized as the dominant economic contributors to the employment and capital base.

Priority 3: Create programs designed to address a specific development deficiency within a defined geographic boundary with the intended outcome of stabilizing the local area. The City shall perform market and business analyses to identify target areas to focus its efforts. Priorities will be established to address specific development deficiencies, high poverty and/or unemployment areas, inadequate quality of life, assets, housing disparities, and insufficient access to food.

2. The City shall utilize varied market and business analyses and reports compiled by Mayor's Office of Economic Development Division or third-party sources to identify target areas to focus its efforts. Priorities will be established to address specific development deficiencies, high poverty and/or unemployment areas, inadequate quality of life, assets, housing disparities, and insufficient access to food. Upon identifying target areas that are distressed or otherwise deficient in relation to any economic development priority listed above, with primary emphasis on areas where poverty, unemployment, and/or underemployment above the City average are identified, the City shall establish the criteria, guidelines and performance metric by which to evaluate projects submitted for certain incentive consideration. In Compliance

3. The City shall determine the most appropriate economic development program(s) available to address one or more economic development priorities, and where applicable, engage public or private partners to contribute financial or other resources to achieve the desired economic or development outcome. In Compliance

4. The City shall set forth project eligibility and/or scoring criteria to include: minimum job creation, minimum compensation levels, minimum private investment, justification for public participation, qualifying public improvements (including City infrastructure), term of incentive, financial viability of developer, public purpose for financial assistance, and where applicable total project costs. Project eligibility and scoring criteria shall give clear preference and greater weight to projects that offer community benefits including, but not limited to: employee compensation above the minimum required; provision of employee health benefits; hiring/employment of people living in communities identified as having poverty, underemployment, and/or unemployment above the city average; open opportunities for employment and job training for individuals with barriers to employment (specifically, individuals with criminal records and low educational attainment); and quality workforce housing for families earning no more than 120 percent of the Houston metropolitan area's median family income. Specific minimum thresholds for all criteria shall be reflected in local ordinances or policies governing use of economic development tools such as grants, loans, tax abatements, and other programs. In Compliance

5. Standardized application and evaluation formats will be adopted by the Economic Development Committee or the equivalent appropriate committee as defined by the Mayor for use in consideration of economic development projects. In Compliance

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

- | | |
|--|----------------------|
| <p>6. The standard application format for economic development projects shall include, but is not limited to, the following:</p> <ul style="list-style-type: none">a. Name of the applicant;b. General nature of the applicant's investment;c. Relationship between the applicant's industry and the types of jobs to be created by the applicant;d. Relative level of the applicant's investment per job to be created by the applicant;e. Number of each type of job to be created by the applicant, distinguishing between temporary/seasonal vs. permanent jobs, part-time vs. full-time jobs, and newly created vs. retained jobs;f. Wages, salaries, and benefits to be offered by the applicant to the job holders for each type of job, the ability of the applicant to locate or relocate in another state, or another city in the region;g. Impact the project will have on the City;h. Specific plans and goals for delivery of community benefits such as those identified in Section M.4. above;i. The City's proposed investment in the project, including total investment and investment per job proposed for creation;j. Project applicant's performance on other City-incentivized projects during the five years preceding the date of application, where applicable; andk. Projected market value of the proposed project. | <p>In Compliance</p> |
| <p>7. The standard evaluation criteria for economic development projects shall include, but are not limited to, the following:</p> <ul style="list-style-type: none">a. Scope and appropriateness of economic development tools;b. Eligibility in accordance with Section M.4. above;c. Compliance with the City's standard application format; andd. Performance for any prior approved projects. | <p>In Compliance</p> |
| <p>8. The Mayor's designee, in conjunction with the City Attorney, shall establish procedures by which the City shall recoup its investment in the event a project fails to comply with the terms of its agreement for projects receiving local city incentives.</p> | <p>In Compliance</p> |

9. The Mayor's designee shall report annually to the Economic Development Committee (and/or any other committee charged with overseeing economic development activities) detailing the progress of each active project in which the City has provided an incentive. A project shall not be deemed inactive and removed from the report until the project has achieved its goals or the City has recouped its investment. Such reports shall be published prominently on the City's website within 30 calendar days of presentation to the appropriate committee. Annual reports shall include, but are not limited to, the following:
- a. Amount of the investment each recipient committed to expend or allocate;
 - b. Amount of the investment each recipient expended or allocated;
 - c. Market value of the property of each recipient as determined by appraiser;
 - d. Number of jobs each recipient of an incentive committed to create;
 - e. Number of new jobs each recipient actually created, the range of actual salaries with benefits component of the new jobs created, and the number of jobs created that provide health benefits for employee;
 - f. Community benefits to be delivered as part of the project agreement; and
 - g. Community benefits delivered, including identification of any areas where benefits delivered did not meet projected levels specified in the project agreement.
 - h. For Chapter 380 agreements, tax abatements and Texas Enterprise Zone endorsements, annual reporting shall also include:
 - i. The projected economic value to the City at the time of execution of the agreement through the respective project's completion;
 - ii. Any alterations to the projected economic value to the City;
 - iii. Economic benefits realized by the City since the execution of the respective agreements; and
 - iv. Analysis of the positive and negative impacts (economic and otherwise) on the community and immediately surrounding communities.
10. The Mayor's designee shall hold a public hearing for each recommended economic development project at least 10 days before the City Council may vote on the proposed project's application. This hearing may be held before the Economic Development Committee or other appropriate City Council committee established by the Mayor; the proposal and related unrestricted information shall be made available to the public at least three days prior to the public hearing.

N. Tax Increment Reinvestment Zone (TIRZ) Policies

The Mayor's Office of Economic Development (MOED) will manage, administer and govern the City of Houston's Tax Increment Reinvestment Zone (TIRZ) Program in accordance with the guidelines defined in the TIRZ Administrative Procedures developed in 2023 and in alignment with the TIRZ Policies reflected in this section. The MOED will be required to present the compliance of items #1- #5 below to the Economic Development Committee on an annual basis if any actions were approved by council in the prior year. For any council-approved action that is noncompliant, the MOED must provide the rationale for noncompliance.

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

1. Creation: Tax Increment Reinvestment Zones will be considered only when the area proposed clearly demonstrates a nexus between the proposed eligible TIRZ projects and economic growth spurred by new investment within the proposed geographic boundary. Evidence must demonstrate:

In Progress

 - a. At least 50% projected increase in the Assessed Value from development during the initial TIRZ term life (30 years or as defined in the TIRZ creation document);
 - b. Clearly defined goals, defined projects, and a plan for attracting private investment;
 - c. Immediate or near term “committed or known” private investment within year one; and
 - d. Ability to meet stated development and revenue goals reflected in an Economic Impact Study.

2. Life Extensions: The life extension of an existing TIRZ will be evaluated and considered for any of the following scenarios:

In Compliance

 - a. Is required to secure financing for an approved project to expedite construction;
 - b. Will provide for additional time to complete an approved project;
 - c. Will generate revenue for projects reflected in a project plan if supported by a planned new investment; or
 - d. Is needed to leverage new local, state, federal or philanthropic funding.

3. In Termination: Termination will be recommended if:

In Progress

 - a. A TIRZ has either met the objectives defined in the zone’s project plan; or
 - b. A TIRZ has “underperformed” and has been unsuccessful at meeting the objectives defined in the Zone’s project plan after 15 years from its creation.

4. Boundary Adjustments:

In Compliance

 - a. Annexations into existing Zones will be evaluated and considered for any of the following scenarios:
 - i. Further the objectives of the TIRZ’s project plan;
 - ii. Will attract private investment in the proposed area;
 - iii. Support an application to the state or federal housing agency for the development and construction of low-income housing; or
 - iv. Support an application for state, federal, or philanthropic funding for transportation, park, or other infrastructure.
 - b. De-annexations will be evaluated and considered if the reduction in the boundary will either:
 - i. Increase the revenue generated in the area remaining after the reduction; or
 - ii. Increase the City’s capacity to designate other areas for Tax Increment Financing considering the 25% statutory limitation.

5. Non-Contiguous TIRZ: Non-Contiguous TIRZs will be evaluated and considered on a case-by-case basis where the criteria in Chapter 311 are met. Additional considerations must include an alignment between the area proposed for annexation with the existing TIRZ and the existing TIRZ’s capacity to generate revenue sufficient to meet its project

In Progress

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

plan objectives and to fund public capital infrastructure in the proposed area that is likely to encourage private investment or spur economic development.

- | | |
|---|---------------|
| 6. TIRZ Performance: Mayor’s Office of Economic Development Division will engage regularly with each TIRZ Board to assess and evaluate the TIRZ’s performance relative to the goals, revenue generation, and timeline for the delivery of capital projects stated in the project plan.

TIRZs that are either not performing or underperforming to the project plan will be required to provide an action plan that will encourage and attract private investment ultimately increasing the revenue generated within the Zone to construct projects as defined in the project plan. | In Progress |
| 7. TIRZ Budgets and Capital Improvement Plans: The Annual Budget and CIP will be presented to City Council for approval only after the operating budget and capital projects have been reviewed and approved by the Mayor or designee, Finance, Houston Public Works, and the TIRZ/Redevelopment Authority Boards.

The budget will only reflect projects with identified funding sources (including existing funding sources or approved future funding sources) and contain a minimal capital reserve as established by the Finance Department. | In Compliance |
| 8. Debt Authorization and Issuance: The City’s Finance Department and the TIRZ Bond Team will work cooperatively on all bond related matters including “pre-issuance” meetings, appointment of bond-related providers to ensure governance and to benefit from the City’s providers which may have lower issuance cost options. | In Compliance |

Brief Description of Funds

The City of Houston's financial management and accounting structure encompasses the ongoing operations and capital programs of twenty-two General Fund departments plus General Government and General Fund Debt Service, approximately fifty-four separate funds, and numerous independent entities or operations for which the City acts as trustee.

Governmental Funds

General revenues (i.e., property taxes, sales tax, franchise fees, municipal court fines, etc.) are budgeted and received in the General Fund for the support of most basic City services. Operations and services for public safety, financial services, libraries, solid waste management, health, most parks and recreation services, street traffic control, esplanade mowing, and citywide administration are included in the General Fund.

Enterprise Funds

Three of the City's operating departments operate similar to private enterprises. Their operations and long-term debt are covered entirely by user fees or dedicated revenue sources.

The Combined Utility System is managed by the Houston Public Works Department (HPW) and comprised of three separate funds: The Water and Sewer System Operating Fund 8300, the Combined Utility System Operating Fund 8301, and the Combined Utility System General Purpose Fund 8305. The three funds' functions as Enterprise Funds and account for all maintenance, operation, reserve, and debt service requirements for the Combined Utility System. All capital outlay expenses for the Houston Airport System are budgeted in the Houston Airport System Capital Outlay Fund in full compliance with bond ordinances. Convention and Entertainment Facilities is managed by Houston First Corporation (HFC) who leases, manages, operates, maintains, develops, and redevelops existing department facilities. HFC also collects, administers, and audits Hotel Occupancy Tax (HOT) receipts, concession revenues and license fees. Budgets covering maintenance and operations, reserves, and debt service for each of these funds are presented in the budget.

- Houston Airport System Revenue Fund
- Houston Airport System Capital Outlay Fund
- Combined Utility System
- Convention and Entertainment Facilities

Special Revenue Funds

The proceeds of dedicated revenue sources are budgeted and received in several Special Revenue Funds. The following describes the City's Special Revenue Funds:

- Asset Forfeiture Fund. The City receives forfeited funds resulting from Houston Police Department's (HPD) role in multi-faceted criminal investigations. This fund provides resources beyond HPD's General Fund budget and are restricted to law enforcement purposes. Specifically, this fund must be managed in accordance with state and federal mandates. This fund is administered by the Houston Police Department.
- BARC Special Revenue Fund. This fund exists to fund the operation and maintenance of the City of Houston's Bureau of Animal Regulation and Care (BARC) animal shelter facilities and programs. The fund is authorized to receive funds from any source for the purpose of supporting the maintenance and operation of the City's animal shelter facilities and programs. The fund is administered by the Administration & Regulatory Affairs Department.
- Bayou Greenway 2020 Fund. The fund was created to manage the Houston Parks and Recreation Department's maintenance of the White Oak Bayou Trail based upon the Bayou Greenways 2020

initiative agreement entered between the City of Houston and the Houston Parks Board, Inc. in December 2013. This fund is administered by the Houston Parks and Recreation Department.

- Building Inspection Special Fund. This fund includes all construction and building permit revenues and expenditures for inspections and permitting activities. Outdoor sign license fees are received in this fund for enforcement of the City's sign ordinance. This fund is administered by the Houston Public Works Department.
- Container Lease Fund. The fund was created in FY2023 and is administered by the Solid Waste Department. This fund was created to receive the revenues from container lease fees which are to be used exclusively for both black and green containers purchase and maintenance, parts, and tools replacement, rolling stock, and personnel to support deliveries in the four solid waste operations quadrants.
- Dedicated Drainage and Street Renewal Fund – Ad Valorem Tax (DDSRF-Ad Valorem Tax). Prior to FY2021, this fund was a part of DDSRF-Fund 2310. The DDSRF funds group provides a dedicated, pay-as-you-go fund for enhancement, improvement and ongoing renewal of Houston's drainage and streets, as well as traffic control operations. This fund is funded by Ad Valorem Tax and is administered by the Houston Public Works Department.
- Dedicated Drainage and Street Renewal Fund – Drainage Charge (DDSRF-Drainage). The DDSRF funds group provides a dedicated, pay-as-you-go fund for enhancement, improvement and ongoing renewal of Houston's drainage and streets, as well as traffic control operations. This fund is funded by the Drainage Fee and is administered by the Houston Public Works Department.
- Dedicated Drainage and Street Renewal Fund – METRO Et Al (DDSRF-Metro Et Al). Prior to FY2021, this fund was a part of DDSRF-Fund 2310. The DDSRF funds group provides a dedicated, pay-as-you-go fund for enhancement, improvement and ongoing renewal of Houston's drainage and streets, as well as traffic control operations. This fund is primarily funded by reimbursements under the Metro General Mobility Program and is administered by the Houston Public Works Department.
- Maintenance Renewal and Replacement Fund (MRR). This fund was created for maintenance and replacement of building systems and operational components as well as protecting the City of Houston's investments. This fund recognizes the shared responsibility of the City and its departments to maintain or replace existing building systems and operational components including security systems as they approach the end of their life cycle. This fund also addresses development and maintenance of the physical infrastructure of these facilities. This fund is administered, in partnership, by the General Services Department and Parks and Recreation Department.
- ParkHouston Special Revenue Fund. Previously known as Parking Management Fund, this fund supports the activities of the ParkHouston Division of the Administration & Regulatory Affairs Department. The division is responsible for enforcement of ordinances that govern vehicles parked in the public rights-of-way, management, and enforcement of a variety of permits related to parking and street uses, and the management and collection of parking meters. The division is responsible for managing and providing on-street parking alternatives for the citizens in the Greater Houston area. This fund is administered by the Administration and Regulatory Affairs Department.
- Parks Special Revenue Fund. This fund accounts for revenue from revenue-generating activities and certain expenditures related to the operations of Parks facilities; as well as supplementing programs, services, and activities offered within the department. This fund is administered by the Houston Parks and Recreation Department.
- Storm Water Fund. This fund receives revenues from the Combined Utility System Fund and Dedicated Drainage and Street Renewal Fund-Drainage Charge. Funds are transferred to this fund to support

storm water drainage operation and maintenance activities. The core purpose is to provide the best level of maintenance to the storm water infrastructure with the resources provided and to maintain flow of storm water free of debris and foreign objects that cause flooding. This fund is administered by the Houston Public Works Department.

Service Chargeback Funds

Service Chargeback Funds, previously known as Revolving Funds, are established to provide services to other City departments on a cost-reimbursement basis and are shown in the Service Chargeback Funds section. Included are the following:

- Fleet Management Fund. The fund is used to account for fleet maintenance and fuel operations for citywide departments. This fund is administered by the Fleet Department
- Workers' Compensation Fund. This fund was established to collect and report all costs of compliance with statutes related to Workers Compensation and loss prevention. The revenues are derived through charging the departments an administrative premium semi-monthly per employee plus all direct costs related to claim expenditures, which includes indemnity, medical and disability payments. This fund is administered by the Human Resources Department.
- Project Cost Recovery Fund. This fund is used to pay the costs of department employees who directly and indirectly work on Capital Improvement Plan (CIP) related projects. These costs are then recovered from the appropriate CIP project fund. This fund is administered by the Houston Public Works Department and General Services Department.

Equipment Acquisition Consolidated Fund

The Equipment Acquisition Consolidated Fund supports the acquisition of durable capital assets for all General Fund departments. Historically, funding has come from issuing Commercial Paper for the purchase of such capital assets. This fund is administered by the Finance Department.

Debt Service Funds

General Obligation (GO) debt is secured by and payable from the receipts of an annual ad valorem tax levied, within legal limits, on taxable property within the City. The City has covenanted to assess, levy and collect an ad valorem tax in each calendar year, within applicable limitations, sufficient to pay the principal and interest on all outstanding obligations payable in such Tax Year. Such obligations include: (i) Public improvement bonds, (ii) Certificates of obligation, (iii) Certain obligations to fund a portion of the City's unfunded actuarial accrued liability to the City's pension programs, and (iv) General obligation on commercial paper notes.

The primary source of funds to make obligated payments is the General Fund, which annually transfers the legally required amount into the Debt Service Fund. The Debt Service Fund accumulates the resources necessary to pay the principal and interest on all outstanding obligations payable in that fiscal year.

The Debt Service Fund makes payments for arbitrage rebates and administrative fees to administer the debt program.

The City's tax rate for Fiscal Year 2025 (Tax Year 2024) was \$0.519190 (per \$100 assessed valuation), which includes \$0.140585 for debt service. This debt service tax rate determines the amount of funds that the General Fund is legally required to transfer into the Debt Service Fund.

Trust and Agency Funds

Comprehensive budgets for trust and agency funds are not included in the City's budget due to City Council's limited authority to program expenditures.

Trust and Agency Funds are used to account for assets held by a government unit as trustee, or agent for the individuals, private organizations, other governmental units, and/or other funds. The City has created trust and agency funds for Tax Increment Reinvestment Zones (TIRZ) since FY1991. As development occurs in each zone, taxes generated by the increase in value attributable to those improvements, or “tax increment”, are captured in separate funds set up for each TIRZ. TIRZ funds are then used to pay for approved project costs. Examples of typical costs include infrastructure improvements in water, sanitary sewer and storm water systems, lighting, paving on public right-of-way, streetscaping, impact fees, and debt service on bonds sold for the same purpose. Contributions from other taxing jurisdictions participating in the TIRZ are collected by each respective jurisdiction and sent to the City for deposit in the TIRZ funds. These funds are administered by the Mayor’s Office of Economic Development/TIRZ.

Capital Project Funds

Funding for major capital improvement projects, regardless of funding source, is presented in the five-year Capital Improvement Plan (CIP). Debt service requirements are budgeted in the General Debt Service Fund or Enterprise Funds where applicable. Funding for each capital project, including site acquisition, engineering and design, construction and initial equipment purchases (including environmental and civic art) required to make a facility operational are included in the CIP. Primary funding sources for the CIP are as follows:

- Commercial paper notes and Public Improvement Bond proceeds.
- Revenue Bond proceeds (e.g., bonds supported by Combined Utility System fees, Houston Airport System revenues, Convention and Entertainment Facilities revenue/hotel occupancy tax).
- Operating funds or capital reserve funds (e.g., operating budget funds).
- Contributions from private or other public sources (e.g., local private developers, other local governments and authorities, and state or federal agencies) participating in the City-sponsored projects.
- Grants such as Community Development Block Grant (CDBG).
- Tax Increment Reinvestment Zones (TIRZ).

These funds are administered by the Finance Department.

Other Financial Funds

Comprehensive budgets for certain entities are not included in the City’s budget or the CIP due to the City Council’s limited authority to program expenditures. They are included in the City’s Annual Comprehensive Financial Report.

- Federal and state grants are accepted by the City and accounted for based upon each grant’s respective fiscal period, which usually differs from that of the City (July 1 - June 30). If a grant requires a local match in whole or in part, the budget includes expenditures and revenues that pertain to these aspects of the grant in the receiving department or fund. If applicable (grant is more than \$400,000.00 or requires an annual cash match), these grants and contracts are approved by Council action.
- The City’s three pension funds are governed by independent boards and are maintained separately from the operating, debt service, and capital funds. Contributions from both the employees and employer (City) are also maintained separately for the Deferred Compensation and Long-Term Disability programs.
- Other funds established by the City Council or the City Controller to account for contributions from private individuals (e.g., Library Gift Endowment Fund; Houston Parks Board Trust Fund; Water Fund (Water

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

Aid to Elderly Residents); Houston Economic Development; and the Battaglia Trust Fund) are dedicated to specific unbudgeted but public purposes.



Intentional Blank Page



Tab: Aviation



AVIATION FACILITIES

Aviation Facilities

Planned CIP

Planned appropriations for the Fiscal Year 2027 – 2031 Capital Improvement Plan are projected to reach \$2.7 billion. The George Bush Intercontinental Airport (IAH) Terminal Modernization Program is the largest project, representing 32.04% or \$865M; Airfield projects represent 31.14% or \$841M; Infrastructure and Roadway projects represent 13.7% or \$370M, and other projects represents 23.1% or \$624M; of the five-year CIP planned appropriations.

Planning activity levels are being monitored at IAH and William P Hobby Airport (HOU) to determine the timing and need for the projects identified in the Master Plans.

Major CIP Projects

The Domestic Terminal Modernization program includes gate expansions to service significantly higher passenger traffic. This program includes increasing airfield capacity, expanding passenger parking facilities, and upgrading and improving retail and concession options.

Airfield projects at IAH include extension of 15R-33L to accommodate larger planes and improve air traffic flow.

Other projects at IAH are Rehab Storm Water Pollution Control System, Central Utility Plant Improvements, IAH Conveyances, HVAC Efficiency, Consolidated Employee Lot, Airfield Checkpoint Expansions, and Storm Water detention pond expansion.

Projects planned at HOU include public restroom renovation, Taxiway R Rehab, HVAC Efficiency, Hobby Conveyances, Sanitary sewer system and flooring in the central concourse.

At Ellington Airport, the planned projects include Runway 17L-35R rehabilitation, Airport Operations Area (AOA) security fence replacement, and Construction of Taxiway L.

Completion of the ITRP remains a focus of the five-year CIP. The project redevelops the International Terminal D with more gates to handle the large wide body aircraft and consolidates international check in processes in a new International Central Processor (ICP).

Funding for the Airport Facilities CIP

The Fiscal Year 2027-2031 Airport Facilities CIP is being funded from various sources including the Airports Improvement Fund (AIF, Fund 8011), Grants-in-Aid from the FAA Airports Improvement Program (AIP Fund 8000), Renewal & Replacement (R&R Fund 8010), other transaction funds from Department of Homeland Security (DHS), Commercial Paper / General Airport Revenue Bonds (GARB), and Passenger Facility Charges (PFCs).

Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land	27,000	3,484				30,484
Design	21,103	49,000	2,500			72,603
Construction	511,732	441,828	535,696	227,616	580,124	2,296,996
Equipment Acquisition						
Salary Recovery						
Other	35,150	32,551	12,250	214,750	5,000	299,701
Total Allocation	594,985	526,863	550,446	442,366	585,124	2,699,784
Source of Funds						
8000 - HAS-Grants	169,673	212,227	176,913	136,329	94,287	789,429
8010 - HAS-Renewal & Replacement	18,800	13,333	9,333	13,333	5,000	59,799
8011 - HAS-Airports Improvement	139,389	132,146	170,204	106,180	110,205	658,124
PFC	4,819	8,773	7,452	10,558	22,570	54,172
REV BONDS/CP	262,304	160,384	186,544	175,966	353,062	1,138,260
Total Funds	594,985	526,863	550,446	442,366	585,124	2,699,784

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
A-000348	Miscellaneous Construction						
	8010 - HAS-Renewal & Replacement		4,333	4,333	4,333		12,999
	Project Total		4,333	4,333	4,333		12,999
A-000422	Civic Art for Aviation-HAS						
	8011 - HAS-Airports Improvement			263	7,438	7,438	15,139
	Project Total			263	7,438	7,438	15,139
A-000461	Various Airfield Project - HOU						
	8011 - HAS-Airports Improvement		500		21,800		22,300
	Project Total		500		21,800		22,300
A-000477	PN 604A Inter-Terminal Train-Repairs						
	8010 - HAS-Renewal & Replacement	4,800					4,800
	REV BONDS/CP	7,200					7,200
	Project Total	12,000					12,000
A-000494	APM Guide Way Structural Enhancements						
	8000 - HAS-Grants	34,373	42,957	22,071	5,024	632	105,057
	8011 - HAS-Airports Improvement	7,639	9,546	4,905	1,116	140	23,346
	PFC	3,819	4,773	2,452	558	70	11,672
	REV BONDS/CP	30,554	38,184	19,619	4,466	562	93,385
	Project Total	76,385	95,460	49,047	11,164	1,404	233,460
A-000495	Public Wi-Fi Expansion-HAS						
	8011 - HAS-Airports Improvement	3,000					3,000
	Project Total	3,000					3,000

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
A-000501	PN 209 -HOBBY RESTROOM RENOVATIONS						
	8000 - HAS-Grants		3,600	4,000			7,600
	8011 - HAS-Airports Improvement		900	1,000			1,900
	Project Total		4,500	5,000			9,500
A-000515	Rehab Taxiway GBIAH						
	REV BONDS/CP	36,000					36,000
	Project Total	36,000					36,000
A-000527	Non-Standard FAA Taxiways at HOU						
	8011 - HAS-Airports Improvement	10,000					10,000
	Project Total	10,000					10,000
A-000528	LA for HOU-FPA/PINPOINT HOBBY, LLC						
	8011 - HAS-Airports Improvement		2,500				2,500
	REV BONDS/CP	27,000					27,000
	Project Total	27,000	2,500				29,500
A-000572	Wayfinding Garage Facilities - IAH/HOU						
	8011 - HAS-Airports Improvement		450				450
	Project Total		450				450
A-000574	Taxiway M Rehab						
	8000 - HAS-Grants	24,000	24,000				48,000
	8011 - HAS-Airports Improvement	6,000	6,000				12,000
	Project Total	30,000	30,000				60,000
A-000628	Security Lane Backflow Prevention						
	8011 - HAS-Airports Improvement		2,087				2,087
	Project Total		2,087				2,087

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
A-000668	Reconstruct Taxiway C - Hobby Airport						
	8011 - HAS-Airports Improvement		2,500				2,500
	Project Total		2,500				2,500
A-000674	SIDA BOOTH IMPROVEMENTS - HOU						
	8011 - HAS-Airports Improvement	1,200					1,200
	Project Total	1,200					1,200
A-000678	Passenger Wayfinding at Hobby Airport						
	8011 - HAS-Airports Improvement	6,000	801				6,801
	Project Total	6,000	801				6,801
A-000685	PN 950 - HOU Sanitary Sewer System						
	8000 - HAS-Grants		6,232				6,232
	8011 - HAS-Airports Improvement		1,558				1,558
	Project Total		7,790				7,790
A-000689	PN 707 - Const. of Taxiway LIMA - EFD						
	8000 - HAS-Grants			8,000	15,105		23,105
	8011 - HAS-Airports Improvement			2,000	3,776		5,776
	Project Total			10,000	18,881		28,881
A-000691	IAH - Central Utility Plant (CUP) Improv						
	8011 - HAS-Airports Improvement	2,650	1,300				3,950
	REV BONDS/CP	50,350	24,700				75,050
	Project Total	53,000	26,000				79,000
A-000702	PN 966-Ground Transportation Mgmt Sys						
	8011 - HAS-Airports Improvement	200	3,000				3,200
	Project Total	200	3,000				3,200

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
A-000712	FIS/CBP Signage and Wayfinding						
	8011 - HAS-Airports Improvement	1,412					1,412
	Project Total	1,412					1,412
A-000718	PN 980-IAH-AIRPORT PAVEMENT MGMT PROGR						
	8000 - HAS-Grants		4,800	4,800			9,600
	8011 - HAS-Airports Improvement		1,200	1,200			2,400
	Project Total		6,000	6,000			12,000
A-000719	PN 981-HOU-AIRPORT PAVEMENT MGMT PROG						
	8011 - HAS-Airports Improvement			10,000	10,000		20,000
	Project Total			10,000	10,000		20,000
A-000720	PN 982 - REHAB TAXIWAY 13R-31L - HOU						
	8000 - HAS-Grants	37,500	75,000				112,500
	REV BONDS/CP	12,500	25,000				37,500
	Project Total	50,000	100,000				150,000
A-000725	IAH CONSOLIDATED EMPLOYEE LOT						
	REV BONDS/CP	57,200					57,200
	Project Total	57,200					57,200
A-000738	GSE STORAGE/PARKING AREA						
	8011 - HAS-Airports Improvement	3,000					3,000
	Project Total	3,000					3,000
A-000739	IAH AIRFIELD SAFETY IMPROVE SINK-HOLES						
	8011 - HAS-Airports Improvement	16,000					16,000
	Project Total	16,000					16,000

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
A-000740	IAH CARGO EXPANSION						
	8011 - HAS-Airports Improvement			15,594			15,594
	Project Total			15,594			15,594
A-000741	AIRFIELD DRAINAGE STUDY & UPGRADES						
	8011 - HAS-Airports Improvement	5,000	10,000				15,000
	Project Total	5,000	10,000				15,000
A-000742	IAH & HOU CONVEYANCES						
	8000 - HAS-Grants	31,708		25,600			57,308
	8011 - HAS-Airports Improvement	7,927		6,400			14,327
	Project Total	39,635		32,000			71,635
A-000743	REGROOVE 15L-33R - PAVEMENT RESURFACE						
	8011 - HAS-Airports Improvement		14,000				14,000
	Project Total		14,000				14,000
A-000746	IAH & HOU HVAC EFFICIENCY UPGRADES						
	8000 - HAS-Grants	17,250	9,000				26,250
	8011 - HAS-Airports Improvement	5,750	3,000				8,750
	Project Total	23,000	12,000				35,000
A-000747	REHABILITATION OF TWY SF - IAH						
	8000 - HAS-Grants		5,400				5,400
	8011 - HAS-Airports Improvement		3,600				3,600
	Project Total		9,000				9,000
A-000751	HOU-AIRPORT EMERGENCY OPERATION CENT						
	8011 - HAS-Airports Improvement		2,500				2,500
	Project Total		2,500				2,500

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
A-000752	HOU AIRPORT DRAINAGE CORRECTIONS						
	8011 - HAS-Airports Improvement		10,000	11,000			21,000
	Project Total		10,000	11,000			21,000
A-000755	RUNWAY & TAXIWAY HOLDING BAY - HOU						
	8000 - HAS-Grants			21,000	25,200		46,200
	8011 - HAS-Airports Improvement			9,000	10,800		19,800
	Project Total			30,000	36,000		66,000
A-000758	HOU ROADWAY CAMERAS						
	8011 - HAS-Airports Improvement		3,000				3,000
	Project Total		3,000				3,000
A-000762	RUNWAY 17L-35R REHABILITATION - EFD						
	8000 - HAS-Grants	827					827
	8011 - HAS-Airports Improvement	276					276
	Project Total	1,103					1,103
A-000763	EFD MISC TAXIWAY REHAB - EFD						
	8000 - HAS-Grants		1,238				1,238
	8011 - HAS-Airports Improvement		412				412
	Project Total		1,650				1,650
A-000764	TERMINAL B REDEVELOPMENT PROGRAM-IAH						
	REV BONDS/CP	24,000					24,000
	Project Total	24,000					24,000

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
A-000765	DOMESTIC TERM A REDEVELOP PROGRAM - D							
	8000 - HAS-Grants	1,000	4,000	5,000	10,000	22,500	42,500	
	8011 - HAS-Airports Improvement	6,250	15,250	18,250	33,250	67,500	140,500	
	PFC	1,000	4,000	5,000	10,000	22,500	42,500	
	REV BONDS/CP	17,500	62,500	77,500	152,500	337,500	647,500	
	Project Total	25,750	85,750	105,750	205,750	450,000	873,000	
A-000768	GENERAL SVC FACILITY(GSF) HOU							
	8011 - HAS-Airports Improvement	5,000					5,000	
	Project Total	5,000					5,000	
A-000770	HOU AIRSIDE EQUIPMENT STORAGE FACILITY							
	8011 - HAS-Airports Improvement	2,000					2,000	
	Project Total	2,000					2,000	
A-000775	HOU - TAXIWAY C REHAB							
	8000 - HAS-Grants			1,875	24,000		25,875	
	8011 - HAS-Airports Improvement		4,000	500	16,000		20,500	
	REV BONDS/CP			125			125	
	Project Total		4,000	2,500	40,000		46,500	
A-000777	HOU-TW ECHO & HOLD BAY REHAB & DEICING							
	8000 - HAS-Grants			13,200			13,200	
	REV BONDS/CP			26,800			26,800	
	Project Total			40,000			40,000	
A-000780	NEW ENVIRONMENTAL ON CALL SERVICES - H							
	8010 - HAS-Renewal & Replacement		4,000		4,000		8,000	
	Project Total		4,000		4,000		8,000	

**AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
A-000783	IAH-PARKING GARAGES - LED LIGHTING						
	8011 - HAS-Airports Improvement	2,044					2,044
	Project Total	2,044					2,044
A-000784	IAH-EXPANSION-AOA-VEHICLE CHECK PT-NV53						
	8011 - HAS-Airports Improvement	600					600
	Project Total	600					600
A-000790	S RAMP CONSTRUCT 2nd TAXILANE ENTRANC						
	8000 - HAS-Grants	1,125					1,125
	8011 - HAS-Airports Improvement	375					375
	Project Total	1,500					1,500
A-000791	DETENTION POND CONSTRUCTION						
	REV BONDS/CP			47,500			47,500
	Project Total			47,500			47,500
A-000792	IAH AIRFIELD DRAINAGE & DETENTION UPGRA						
	8011 - HAS-Airports Improvement	15,000		59,000			74,000
	Project Total	15,000		59,000			74,000
A-000793	STORM WATER POLLUTION CONTROL SYSTEM						
	8011 - HAS-Airports Improvement	17,000					17,000
	Project Total	17,000					17,000
A-000795	INSTALL WATER LINES - TERM A&B N TERM RD						
	8011 - HAS-Airports Improvement		5,200				5,200
	Project Total		5,200				5,200
A-000797	REPLACE AOA PERIMETER SECURITY FENCE-E						
	8011 - HAS-Airports Improvement				2,000		2,000
	Project Total				2,000		2,000

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
A-000798	MDF HARDENING & FAILOVER SITE						
	8010 - HAS-Renewal & Replacement	9,000					9,000
	Project Total	9,000					9,000
A-000799	TA RENOVATION OF AOC & BADGING OFF SPA						
	8011 - HAS-Airports Improvement		6,000				6,000
	Project Total		6,000				6,000
A-000803	IAH CURBSIDE DIGITAL SIGNAGE						
	8011 - HAS-Airports Improvement			1,500			1,500
	Project Total			1,500			1,500
A-000805	IAH TERM D REPLACEMENT & REHAB PROJEC						
	8000 - HAS-Grants	16,640					16,640
	8011 - HAS-Airports Improvement	7,132					7,132
	Project Total	23,772					23,772
A-000806	LANDSIDE CAMERA SURVEILLANCE GAP-HOU						
	8011 - HAS-Airports Improvement		4,000				4,000
	Project Total		4,000				4,000
A-000807	AIRFIELD S RAMP TRENCH DRAIN REPAIRS-IAH						
	8011 - HAS-Airports Improvement	5,000		10,000			15,000
	Project Total	5,000		10,000			15,000
A-000808	HPD PERMANENT FACILITY - IAH						
	8011 - HAS-Airports Improvement		2,000	13,000			15,000
	Project Total		2,000	13,000			15,000

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
A-000809	HOU TAXIWAY N EXTENSION							
	8000 - HAS-Grants	5,250						5,250
	8011 - HAS-Airports Improvement	1,750						1,750
	Project Total	7,000						7,000
A-000811	ON-CALL AVIATION PLANNING SVC-HAS							
	8010 - HAS-Renewal & Replacement	5,000	5,000	5,000	5,000	5,000		25,000
	Project Total	5,000	5,000	5,000	5,000	5,000		25,000
A-000813	RUNWAY 15L-33R INF WORK ORDER ASSESSM							
	8000 - HAS-Grants						14,070	14,070
	8011 - HAS-Airports Improvement						6,930	6,930
	Project Total						21,000	21,000
A-000814	FIS BHS FULL REPLACEMENT - GBIAH							
	8000 - HAS-Grants			26,367				26,367
	8011 - HAS-Airports Improvement			6,592				6,592
	Project Total			32,959				32,959
A-000815	TERM A SWITCHGEARS INF WORK ORDER ASS							
	8011 - HAS-Airports Improvement		11,858					11,858
	Project Total		11,858					11,858
A-000816	RUNWAY 15R-33L RECONSTRUCT & EXTENSIO							
	8000 - HAS-Grants		30,000	45,000	57,000	45,000		177,000
	REV BONDS/CP		10,000	15,000	19,000	15,000		59,000
	Project Total		40,000	60,000	76,000	60,000		236,000

AVIATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
A-000817	NORTH & WEST VAULTS - GBIAH							
	8000 - HAS-Grants					12,085		12,085
	8011 - HAS-Airports Improvement					28,197		28,197
	Project Total					40,282		40,282
A-000818	LA-3 PROPERTIES-LOCKHEED AVE ALONG AO							
	8011 - HAS-Airports Improvement			984				984
	Project Total			984				984
A-000819	HOU EMERGENCY CALL BOXES REPLACEMEN							
	8011 - HAS-Airports Improvement			1,184				1,184
	Project Total			1,184				1,184
A-000822	REHABILITATION OF TAXIWAY WP - GBIAH							
	8000 - HAS-Grants			6,000				6,000
	8011 - HAS-Airports Improvement			4,000				4,000
	Project Total			10,000				10,000
	Total Appropriations:	594,985	526,863	550,446	442,366	585,124		2,699,784

AVIATION - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-28ADSP	HAS - Admin Support / Operations						
	8012 - HAS-AIF Capital Outlay		325				325
	Project Total		325				325
W-28ERES	HAS - Emergency Response						
	8012 - HAS-AIF Capital Outlay		5,099				5,099
	Project Total		5,099				5,099
W-28MTOP	HAS - Maintenance Operations						
	8012 - HAS-AIF Capital Outlay		4,624				4,624
	Project Total		4,624				4,624
W-28SCOP	HAS - Security Operations						
	8012 - HAS-AIF Capital Outlay		1,099				1,099
	Project Total		1,099				1,099
	Total Appropriations:		11,147				11,147



Intentional Blank Page



Tab: Civic Art

Civic Art

- City Council established the Houston Civic Art Program in December 1999 because art has enabled people in all societies to better understand their communities and individual lives. The City's standing as a national leader in public art will be enhanced by encouraging artists to create public works of art that improve the quality of life in Houston.
- Funding is an amount equal to 1.75% of eligible CIP projects, which excludes paving projects, street resurfacing, runways, parking lots, signal and traffic control, underground projects, demolition projects, environmental assessment or remediation projects, projects for the rehabilitation or replacement of a single building system (e.g. roofing only), as well as individual projects with an estimated cost less than \$500,000 and combined projects where the individual projects have an estimated cost less than \$500,000.
- For additional details, see Ordinance No. 2006-731
- Civic Art Projects include paintings, murals, prints, drawings, photographs, videos, films, decorations, stained glass, statues, sculptures, monuments, fountains, arches, or other structures of permanent character located on City property. Civic Art funds may also be used to restore existing art.
- Civic Art design approaches include selecting artists as design team members, integrating artworks into facility architecture or as stand-alone artworks and coordination with adopted City plans and initiatives such as Complete Communities. Artists or artist teams are selected to provide original artwork through calls for qualifications, proposals or by acquisition of portable works.



CIVIC ART - Summary of Future Funds

Department	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Aviation			263	7,438	7,438	15,139
Fire	19	155	1,644	254		2,072
General Government		1,899				1,899
Health	165	116				281
Library	103	113		43		259
Parks	23	92		16		131
Police	120	184				304
Total Allocation	430	2,559	1,907	7,751	7,438	20,085

Note: Subject to the availability of program appropriations, projects identified to be appropriated in FY2027-2031 include: MCD Replacement Facility, Heights Library Renovation, Fire Station 64 Renovation, Eastwood Park Swimming Pool Replacement, various facilities and conservation projects.

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

**CIVIC ART - Summary of Previously Appropriated Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

Department	Project	Description		
Aviation	Civic Art Contracted Projects	Contract for City Art projects (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total	2,059,039
Aviation	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total	4,170,498
Fire	Civic Art Contracted Projects	Contract for City Art projects (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total	204,755
Fire	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total	1,417,767
General Government	Civic Art Contracted Projects	Contract for City Art projects (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total	17,142
General Government	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total	292,189
Health	Civic Art Contracted Projects	Contract for City Art projects (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total	3,055
Health	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total	644,121
Library	Civic Art Contracted Projects	Contract for City Art programs (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total	16,094
Library	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total	448,625
Parks	Civic Art Contracted Projects	Contract for City Art programs (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total	23,544

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

**CIVIC ART - Summary of Previously Appropriated Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

Department	Project	Description	
Parks	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total 835,974
Police	Civic Art Contracted Projects	Contract for City Art programs (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total 135,929
Police	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total 1,324,073
Solid Waste	Civic Art Contracted Projects	Contract for City Art programs (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total -
Solid Waste	Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total 219,157
Public Works	Wastewater Contracted Projects	Contract for City Art programs (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total 266,330
Public Works	Wastewater Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total 386,904
Other Funds	Other Funds Civic Art Contracted Projects	Contract for City Art programs (Art repairs, relocation, new civic art projects, or the enhancements of existing Art).	Project Total 278,558
Other Funds	Other Funds Civic Art Un-contracted Projects	Unencumbered Pool Balance.	Project Total 286,108
Balances are reflected as 04/30/2026			Total 13,029,864



Tab: Fire



Fire Protection Facilities

The goal of the Houston Fire Department is to continuously improve public safety, infrastructure, and quality of life while exercising fiscal responsibility through the Capital Improvement Plan.

The Fiscal Year 2027-2031 Capital Improvement Plan for HFD incorporates a combination of new construction, renovation/expansion, and relocation to expand and maintain its network of fire stations and support facilities. The plan also includes significant investment in the Emergency Response Fleet.

Highlights of the Fiscal Year 2027-2031 CIP include:

- Renovation of Fire Station 64
- Reconstruction of Fire Station of 102
- Renovations to Fire Station 7 and 46
- Bunker Gear and Emergency Life Safety Equipment



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design	1,129					1,129
Construction	3,811	10,939	750	15,331	2,000	32,831
Equipment Acquisition	9,753	4,820	6,000	8,250	8,000	36,823
Salary Recovery	941	941	941	951	951	4,725
Other	19	155	1,644	254		2,072
Total Allocation	15,653	16,855	9,335	24,786	10,951	77,580
Source of Funds						
1800 - Equipment Acquisition Consolidated Fund	9,253	3,820				13,073
4500 - Fire Consolidated Construction Fund	6,400	8,994				15,394
Future Bond Election		4,041	9,335	24,786	10,951	49,113
Total Funds	15,653	16,855	9,335	24,786	10,951	77,580

**FIRE PROTECTION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
C-000200	Fire Station 64 Renovation						
	4500 - Fire Consolidated Construction Fund	1,109	8,994				10,103
	Project Total	1,109	8,994				10,103
C-000224	Fire Station Security						
	4500 - Fire Consolidated Construction Fund	100					100
	Future Bond Election		600		300		900
	Project Total	100	600		300		1,000
C-000232	Fire Station 46 Improvements						
	4500 - Fire Consolidated Construction Fund	305					305
	Project Total	305					305
C-000234	Fire Station 102 Renovation & Addition						
	Future Bond Election			1,644	14,785		16,429
	Project Total			1,644	14,785		16,429
C-000238	Fire Facilities Paving						
	4500 - Fire Consolidated Construction Fund	500					500
	Future Bond Election		500		500	500	1,500
	Project Total	500	500		500	500	2,000
C-000296	Fire Station 7 Raising Apparatus Bay Dr						
	4500 - Fire Consolidated Construction Fund	840					840
	Project Total	840					840
C-000298	Fire Station 93 Fuel Tank Replacement						
	4500 - Fire Consolidated Construction Fund	1,080					1,080
	Project Total	1,080					1,080

**FIRE PROTECTION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
C-000SAL	Salary Recovery							
	4500 - Fire Consolidated Construction Fund	941						941
	Future Bond Election		941	941	951	951		3,784
	Project Total	941	941	941	951	951		4,725
C-00ROOF	Fire Facilities Roof Replacements							
	4500 - Fire Consolidated Construction Fund	325						325
	Future Bond Election		1,000	750		500		2,250
	Project Total	325	1,000	750		500		2,575
C-EFPP00	HFD FCA Electrical Fire Protect-Plumbing							
	4500 - Fire Consolidated Construction Fund	500						500
	Future Bond Election					500		500
	Project Total	500				500		1,000
C-EQ0001	Bunker Gear							
	1800 - Equipment Acquisition Consolidated Fund	2,325	1,900					4,225
	Future Bond Election			3,000	3,750	4,000		10,750
	Project Total	2,325	1,900	3,000	3,750	4,000		14,975
C-EQ0003	Emergency Life Safety Equipment							
	1800 - Equipment Acquisition Consolidated Fund	1,928	1,920					3,848
	Future Bond Election			3,000	3,750	4,000		10,750
	Project Total	1,928	1,920	3,000	3,750	4,000		14,598
C-EQ0008	Airpack (SCBA) and filling systems							
	1800 - Equipment Acquisition Consolidated Fund	5,000						5,000
	Project Total	5,000						5,000

**FIRE PROTECTION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
C-EVREMD	Environmental Remediation						
	4500 - Fire Consolidated Construction Fund	200					200
	Project Total	200					200
C-HVAC00	HFD FCA HVAC						
	4500 - Fire Consolidated Construction Fund	500					500
	Future Bond Election		1,000		750	500	2,250
	Project Total	500	1,000		750	500	2,750
	Total Appropriations:	15,653	16,855	9,335	24,786	10,951	77,580

FIRE - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-12ADMN	HFD - Administrative						
	1800 - Equipment Acquisition Consolidated Fund	66					66
	Project Total	66					66
W-12ERAL	HFD - Emergency Resp. - Aerial Ladder						
	1800 - Equipment Acquisition Consolidated Fund	4,102					4,102
	Future Bond Election		2,460	2,706	4,075	3,000	12,241
	Project Total	4,102	2,460	2,706	4,075	3,000	16,343
W-12ERAM	HFD - Emergency Resp - Ambulance						
	1800 - Equipment Acquisition Consolidated Fund	5,682					5,682
	Future Bond Election		6,549	6,951	3,760	5,700	22,960
	Project Total	5,682	6,549	6,951	3,760	5,700	28,642
W-12ERES	HFD - Emergency Response Vehicles						
	1800 - Equipment Acquisition Consolidated Fund	1,048					1,048
	Future Bond Election				2,884	1,030	3,914
	Project Total	1,048			2,884	1,030	4,962
W-12ERPU	HFD - Emergency Resp - Pumper						
	1800 - Equipment Acquisition Consolidated Fund	7,182					7,182
	Future Bond Election		6,580	6,684	10,896	10,800	34,960
	Project Total	7,182	6,580	6,684	10,896	10,800	42,142
W-12INVG	HFD - Investigative Vehicles						
	Future Bond Election				193		193
	Project Total				193		193

FIRE - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
X-120016	HFD - Life Safety Equipment Communication						
	1800 - Equipment Acquisition Consolidated Fund	405					405
	Project Total	405					405
X-120018	HFD - Mobile Data Computers						
	1800 - Equipment Acquisition Consolidated Fund	974					974
	Project Total	974					974
X-120030	HFD - DC Staffing Modernization						
	1800 - Equipment Acquisition Consolidated Fund	2,000					2,000
	Project Total	2,000					2,000
X-120036	HFD - Alerting Radio Frequency Comms						
	1800 - Equipment Acquisition Consolidated Fund	300					300
	Project Total	300					300
	Total Appropriations:	21,759	15,589	16,341	21,808	20,530	96,027



Tab: Fleet



Fleet

The Fleet Management Department (FMD) goals are to provide city departments with the highest standard of maintenance and fueling services; provide a convenient and efficient shared motor pool; increase standardization of the fleet; and improve business processes and efficiency of fleet operations.

The City's rolling stock is a conglomeration of equipment which includes passenger, emergency response, refuse and work type vehicles, as well as off-road equipment such as tractors, mowers, construction, and other specialty equipment. FMD provides preventative maintenance, scheduled and emergency repair services for the city's rolling stock, in addition to paint and body work. The overall objective is to reduce unscheduled repairs, and return units to service quickly, while controlling direct expenses and indirect administrative costs.

FMD works with operating departments to increase standardization of the fleet by reducing maintenance costs through focused mechanic skills and training, rapid availability of parts, and streamlined purchasing processes. It also coordinates with departments seeking grants and other opportunities to expand the City's use of alternatively fueled vehicles that reduce emissions and provide cost and operational benefits to the City.

Additionally, the department manages and continues to expand the Fleet Share program to eliminate or reassign underutilized vehicles, providing pool vehicle options to departments, maximizing the use of city resources.

FMD manages all city owned fuel sites for operational readiness, regulatory compliance and provides fuel delivery to each site. FMD maintains and upgrades the sites for compliance requirements and enhanced fuel tracking capabilities.

FMD continues to explore and implement best practices for fleet maintenance and management with the goal of reducing risk, controlling costs and having equipment available for operating departments. FMD provides professional and reliable services, using trained and capable staff and employs outside services where workload capacity, expertise, or cost are justified.

Highlights of the Fiscal Year 2027-2031 CIP include:

A large portion of the Fleet CIP is allocated for procurement of emergency response and public safety vehicles. In FY2027 there is \$18 million for HFD and \$20.2 million for HPD. In FY2027, an additional \$52 million in planned appropriations to purchase vehicles for multiple departments supported by the Equipment Acquisition Consolidated Fund, Special Revenue Funds, and Enterprise Funds.



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Equipment Acquisition	90,350	45,965	51,468	51,350	52,367	291,500
Total Allocation	90,350	45,965	51,468	51,350	52,367	291,500
Source of Funds						
1011 - Workers Compensation Admin Fund	229					229
1800 - Equipment Acquisition Consolidated Fund	42,425	1,445	4,019	2,582	1,623	52,094
2002 - Health Special Revenue	210					210
2009 - Swimming Pool Safety	30					30
2301 - Building Inspection Fund	1,266					1,266
2302 - Stormwater Fund	2,794					2,794
2310 - Dedicated Drainage & Street Renewal	120					120
2311 - DDSRF-Ad Valorem Tax	4,063					4,063
2423 - Special Waste Transportation & Inspect	240					240
4515 - Contributed Capital Project Fund	300	300	300	300	300	1,500
5030 - Federal State Local - Pass Through Fund	119					119
8012 - HAS-AIF Capital Outlay	11,147					11,147
8305 - HPW-Combined Utility System Gen Pur Fund	26,937	11,787	12,190	11,570	12,280	74,764
8700 - ParkHouston	325					325
9002 - Fleet/Equipment Special Revenue	145					145
Future Bond Election		32,433	34,959	36,898	38,164	142,454
Total Funds	90,350	45,965	51,468	51,350	52,367	291,500

FLEET - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
W-10ADSP	HPD - Admin Support / Operations						
	1800 - Equipment Acquisition Consolidated Fund	207					207
	Future Bond Election		217		193	252	662
	Project Total	207	217		193	252	869
W-10EREP	HPD - Emergency Response - Patrol						
	1800 - Equipment Acquisition Consolidated Fund	14,072					14,072
	Future Bond Election		9,408	17,485	9,845	11,934	48,672
	Project Total	14,072	9,408	17,485	9,845	11,934	62,744
W-10ERES	HPD - Emergency Response Vehicles						
	1800 - Equipment Acquisition Consolidated Fund	3,138					3,138
	Future Bond Election		4,369	1,133	3,178	3,795	12,475
	Project Total	3,138	4,369	1,133	3,178	3,795	15,613
W-10INVG	HPD - Investigative Vehicles						
	1800 - Equipment Acquisition Consolidated Fund	2,843					2,843
	Future Bond Election		2,850		1,874	1,653	6,377
	Project Total	2,843	2,850		1,874	1,653	9,220
W-12ADMN	HFD - Administrative						
	1800 - Equipment Acquisition Consolidated Fund	66					66
	Project Total	66					66
W-12ERAL	HFD - Emergency Resp. - Aerial Ladder						
	1800 - Equipment Acquisition Consolidated Fund	4,102					4,102
	Future Bond Election		2,460	2,706	4,075	3,000	12,241
	Project Total	4,102	2,460	2,706	4,075	3,000	16,343

FLEET - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-12ERAM	HFD - Emergency Resp - Ambulance						
	1800 - Equipment Acquisition Consolidated Fund	5,682					5,682
	Future Bond Election		6,549	6,951	3,760	5,700	22,960
	Project Total	5,682	6,549	6,951	3,760	5,700	28,642
W-12ERES	HFD - Emergency Response Vehicles						
	1800 - Equipment Acquisition Consolidated Fund	1,048					1,048
	Future Bond Election				2,884	1,030	3,914
	Project Total	1,048			2,884	1,030	4,962
W-12ERPU	HFD - Emergency Resp - Pumper						
	1800 - Equipment Acquisition Consolidated Fund	7,182					7,182
	Future Bond Election		6,580	6,684	10,896	10,800	34,960
	Project Total	7,182	6,580	6,684	10,896	10,800	42,142
W-12INVG	HFD - Investigative Vehicles						
	Future Bond Election				193		193
	Project Total				193		193
W-202301	HPW - Building Inspection Fund						
	2301 - Building Inspection Fund	1,266					1,266
	Project Total	1,266					1,266
W-202302	HPW - Stormwater Fund						
	2302 - Stormwater Fund	2,794					2,794
	Project Total	2,794					2,794
W-202310	HPW - Dedicated Drainage & Street Renewal						
	2310 - Dedicated Drainage & Street Renewal	120					120
	Project Total	120					120

FLEET - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
W-202311	HPW - Dedicated Drainage & STR Renewal							
	2311 - DDSRF-Ad Valorem Tax	4,063					4,063	
	Project Total	4,063					4,063	
W-208305	HPW - Combined Utility Syst. Gen Purpose							
	8305 - HPW-Combined Utility System Gen Pur Fund	13,736					13,736	
	Project Total	13,736					13,736	
W-209002	HPW - Fleet/Equipment Special Revenue							
	9002 - Fleet/Equipment Special Revenue	145					145	
	Project Total	145					145	
W-21ADSP	HPW-SW - Admin Support / Operations							
	8305 - HPW-Combined Utility System Gen Pur Fund	190	180	155	421	872	1,818	
	Project Total	190	180	155	421	872	1,818	
W-21ATSH	HPW-SW - Automated Trash Vehicles							
	8305 - HPW-Combined Utility System Gen Pur Fund	9,859	7,296	8,663	6,296	5,208	37,322	
	Project Total	9,859	7,296	8,663	6,296	5,208	37,322	
W-21BKRC	HPW-SW - Bulk Waste/Hvy Recycle Truck							
	8305 - HPW-Combined Utility System Gen Pur Fund	1,209					1,209	
	Project Total	1,209					1,209	
W-21BKRL	HPW-SW - Bulk Waste/HvyTrash Rear Loader							
	8305 - HPW-Combined Utility System Gen Pur Fund		1,816	1,559	1,318	860	5,553	
	Project Total		1,816	1,559	1,318	860	5,553	
W-21BKRO	HPW-SW - Bulk Waste/HvyTrash Roll OffTrk							
	8305 - HPW-Combined Utility System Gen Pur Fund	584	1,169	696	1,251	2,000	5,700	
	Project Total	584	1,169	696	1,251	2,000	5,700	

FLEET - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
W-21BKTG	HPW-SW - Bulk Waste/Hvy Trash Tree Grap							
	8305 - HPW-Combined Utility System Gen Pur Fund	955	466	675	1,142	1,900	5,138	
	Project Total	955	466	675	1,142	1,900	5,138	
W-21BKTT	HPW-SW - Bulk Waste/HvyTrash Trk Tractor							
	8305 - HPW-Combined Utility System Gen Pur Fund	382	860	442	593	1,440	3,717	
	Project Total	382	860	442	593	1,440	3,717	
W-21BULK	HPW-SW - Bulk Waste/Hvy Trash Vehicles							
	8305 - HPW-Combined Utility System Gen Pur Fund	22			549		571	
	Project Total	22			549		571	
W-25MTOP	GSD - Maintenance Operations							
	1800 - Equipment Acquisition Consolidated Fund	691	60	209	221	1,056	2,237	
	Project Total	691	60	209	221	1,056	2,237	
W-28ADSP	HAS - Admin Support / Operations							
	8012 - HAS-AIF Capital Outlay	325					325	
	Project Total	325					325	
W-28ERES	HAS - Emergency Response Vehicles							
	8012 - HAS-AIF Capital Outlay	5,099					5,099	
	Project Total	5,099					5,099	
W-28MTOP	HAS - Maintenance Operations							
	8012 - HAS-AIF Capital Outlay	4,624					4,624	
	Project Total	4,624					4,624	
W-28SCOP	HAS - Security Operations							
	8012 - HAS-AIF Capital Outlay	1,099					1,099	
	Project Total	1,099					1,099	

FLEET - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-32ADSP	HCD - Admin Support/Operation						
	1800 - Equipment Acquisition Consolidated Fund			174	54	82	310
	Project Total			174	54	82	310
W-34WHDB	HPL - Warehouse and Distribution						
	1800 - Equipment Acquisition Consolidated Fund			50	60		110
	Project Total			50	60		110
W-36FMUP	PRD - Facility Maintenance / Urban Park						
	1800 - Equipment Acquisition Consolidated Fund	795			358		1,153
	Project Total	795			358		1,153
W-36GMMO	PRD - Ground Maintenance - Mowers						
	1800 - Equipment Acquisition Consolidated Fund	888	595	693	356		2,532
	Project Total	888	595	693	356		2,532
W-36GMUF	PRD - Ground Maintenance/Urban Forestry						
	1800 - Equipment Acquisition Consolidated Fund	630	347	849	464		2,290
	Project Total	630	347	849	464		2,290
W-38OPER	HHD - Health Operations						
	1800 - Equipment Acquisition Consolidated Fund	350		661			1,011
	2002 - Health Special Revenue	210					210
	2009 - Swimming Pool Safety	30					30
	2423 - Special Waste Transportation & Inspect	240					240
	5030 - Federal State Local - Pass Through Fund	119					119
	Project Total	949		661			1,610
W-64CNTG	FIN - Finance Fleet Contingency						
	1800 - Equipment Acquisition Consolidated Fund	521	401	400			1,322
	Project Total	521	401	400			1,322

FLEET - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
W-65ADSP	ARA - Admin Support / Operations							
	1800 - Equipment Acquisition Consolidated Fund	100		50			150	
	Project Total	100		50			150	
W-65BARC	ARA - BARC							
	1800 - Equipment Acquisition Consolidated Fund	110	42	484	462	485	1,583	
	Project Total	110	42	484	462	485	1,583	
W-65PARK	ARA - ParkHouston							
	8700 - ParkHouston	325					325	
	Project Total	325					325	
W-67MTOP	FMD - Maintenance Operations							
	1800 - Equipment Acquisition Consolidated Fund			449	607		1,056	
	Project Total			449	607		1,056	
W-67SHEQ	FMD - Fleet Shop Equipment							
	4515 - Contributed Capital Project Fund	300	300	300	300	300	1,500	
	Project Total	300	300	300	300	300	1,500	
W-80WCSY	HR - Workers Compensation & Safety							
	1011 - Workers Compensation Admin Fund	229					229	
	Project Total	229					229	
	Total Appropriations:	90,350	45,965	51,468	51,350	52,367	291,500	



Intentional Blank Page



Tab: General Government

The seal of the City of Houston, Texas, is a circular emblem. It features a central five-pointed star above a steam locomotive. Below the locomotive is a plow. The words "CITY OF HOUSTON" are inscribed in an arc at the top, and "TEXAS" is inscribed at the bottom. The entire seal is rendered in a light gray, semi-transparent style.

GENERAL GOVERNMENT FACILITIES

General Government Facilities

The Fiscal Year 2027-2031 General Government Facilities Improvement Programs include funding for several categories of projects that rely primarily on Public Improvement Bond funds. Projects included in this section are either citywide in nature or are not funded through one of the major departmental programs.

Highlights of the Fiscal Year 2027-2031 CIP include:

- Facility Condition Assessment HVAC
- MEP, Elevators & Fire Protection Improvements
- Municipal Courts Replacement Facility



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design						
Construction	2,351	183,368	1,550		600	187,869
Equipment Acquisition		2,500	616			3,116
Salary Recovery	2,054	1,939	1,939	1,949	1,949	9,830
Other		1,899				1,899
Total Allocation	4,405	189,706	4,105	1,949	2,549	202,714
Source of Funds						
4039 - Misc Cap. Projects/Acquisitions CP Ser E		184,767				184,767
4509 - General Improvement Consol Constr Fd	4,405					4,405
Future Bond Election		4,939	4,105	1,949	2,549	13,542
Total Funds	4,405	189,706	4,105	1,949	2,549	202,714

Some projects in this section are related to the impact of Hurricane Harvey DR4332 and it is the City's intent to seek reimbursement from the Federal Emergency Management Agency (FEMA) and any other eligible sources for such expenditures, with the FEMA share being 90% of eligible costs.

**GENERAL GOVERNMENT FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
D-000238	City Wide Access Control System Upgrade						
	Future Bond Election		2,500				2,500
	Project Total		2,500				2,500
D-000256	Intrusion Alarm Upgrade						
	Future Bond Election			616			616
	Project Total			616			616
D-000268	Elevator & Lift Upgrades						
	4509 - General Improvement Consol Constr Fd	1,000					1,000
	Project Total	1,000					1,000
D-000SAL	Salary Recovery						
	4509 - General Improvement Consol Constr Fd	2,054					2,054
	Future Bond Election		1,939	1,939	1,949	1,949	7,776
	Project Total	2,054	1,939	1,939	1,949	1,949	9,830
D-00ROOF	FCA Structural-Roof-Envelope						
	4509 - General Improvement Consol Constr Fd	500					500
	Future Bond Election		500	500			1,000
	Project Total	500	500	500			1,500
D-160010	MCD - Replacement Facility						
	4039 - Misc Cap. Projects/Acquisitions CP Ser E		184,767				184,767
	Project Total		184,767				184,767
D-EFPP00	FCA Electrical-Fire Protect-Plumbing						
	4509 - General Improvement Consol Constr Fd	351					351
	Future Bond Election			1,000			1,000
	Project Total	351		1,000			1,351

**GENERAL GOVERNMENT FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
D-EVREMD	Environmental Remediation							
	Future Bond Election			50			100	150
	Project Total			50			100	150
D-HVAC00	FCA HVAC Replacements							
	4509 - General Improvement Consol Constr Fd	500						500
	Future Bond Election						500	500
	Project Total	500					500	1,000
	Total Appropriations:	4,405	189,706	4,105	1,949	2,549		202,714

**GENERAL GOVERNMENT - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-25MTOP	GSD - Maintenance Operations						
	1800 - Equipment Acquisition Consolidated Fund	691	60	209	221	1,056	2,237
	Project Total	691	60	209	221	1,056	2,237
X-250004	GSD - Carrier i-Vu Migration						
	1800 - Equipment Acquisition Consolidated Fund	84					84
	Project Total	84					84
	Total Appropriations:	775	60	209	221	1,056	2,321



Tab: Health



HEALTH FACILITIES

Houston Health Department Facilities

The Fiscal Year 2027-2031 Capital Improvement Plan for the Houston Health Department (HHD) will use available funds to make repairs/improvements necessary to raise the standards of existing facilities to meet health and safety mandates and to preserve the City's assets.

Planned improvements include roof replacements, aesthetic improvements, mechanical, electrical, and plumbing system upgrades to many different facilities.

The planned funding for Fiscal Year 2027-2031 totals \$32 million.

Highlights of the Fiscal Year 2027-2031 CIP include:

- Renovation of the Hiram Clarke, Magnolia, Third Ward and West End Multiservice Centers and Third Ward and West End Health Centers.
- Replacement of roofs and HVAC units at various department buildings.
- Building improvements at La Nueva Casa de Amigos Health Center.
- Security improvements at various Health and Multiservice locations.



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design	701					701
Construction	13,440	8,075	950	950	1,100	24,515
Equipment Acquisition	1,085	1,674	500			3,259
Salary Recovery	753	753	753	763	763	3,785
Other	165	116				281
Total Allocation	16,144	10,618	2,203	1,713	1,863	32,541
Source of Funds						
4508 - Public Health Consolidated Constr Fund	16,144					16,144
Future Bond Election		10,618	2,203	1,713	1,863	16,397
Total Funds	16,144	10,618	2,203	1,713	1,863	32,541

PUBLIC HEALTH FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
H-000093	Third Ward MSC & HC - Renovation						
	4508 - Public Health Consolidated Constr Fund	2,506					2,506
	Project Total	2,506					2,506
H-000094	West End HC & MSC Consolidation						
	4508 - Public Health Consolidated Constr Fund	2,441					2,441
	Project Total	2,441					2,441
H-000138	Env Hlth Admin Bldg (Park Place) Roof						
	4508 - Public Health Consolidated Constr Fund	3,511					3,511
	Project Total	3,511					3,511
H-000140	Emergency Generators (Various Locations)						
	4508 - Public Health Consolidated Constr Fund	500					500
	Future Bond Election		500	500			1,000
	Project Total	500	500	500			1,500
H-000423	Hiram Clarke MSC - Renovation						
	4508 - Public Health Consolidated Constr Fund	966					966
	Project Total	966					966
H-000424	Magnolia MSC - Renovation						
	4508 - Public Health Consolidated Constr Fund	2,693					2,693
	Project Total	2,693					2,693
H-000432	Security Improvements						
	4508 - Public Health Consolidated Constr Fund	550					550
	Future Bond Election		149				149
	Project Total	550	149				699

PUBLIC HEALTH FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
H-000446	La Nueva Casa Health Center							
	4508 - Public Health Consolidated Constr Fund	839						839
	Future Bond Election		6,741					6,741
	Project Total	839	6,741					7,580
H-000448	Southwest MSC Furniture & Technology							
	4508 - Public Health Consolidated Constr Fund	35						35
	Future Bond Election		1,025					1,025
	Project Total	35	1,025					1,060
H-000SAL	Salary Recovery							
	4508 - Public Health Consolidated Constr Fund	753						753
	Future Bond Election		753	753	763	763		3,032
	Project Total	753	753	753	763	763		3,785
H-00ROOF	HHD FCA Structural-Roof-Envelope							
	4508 - Public Health Consolidated Constr Fund	300						300
	Future Bond Election		300	300	300	300		1,200
	Project Total	300	300	300	300	300		1,500
H-EFPP00	HHD FCA Electrical-Fire Protect-Plumbing							
	4508 - Public Health Consolidated Constr Fund	250						250
	Future Bond Election		250	250	250	250		1,000
	Project Total	250	250	250	250	250		1,250
H-EVREMD	Environmental Remediation							
	Future Bond Election						150	150
	Project Total						150	150

PUBLIC HEALTH FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
H-HVAC00	HHD FCA HVAC							
	4508 - Public Health Consolidated Constr Fund	800					800	
	Future Bond Election		900	400	400	400	2,100	
	Project Total	800	900	400	400	400	2,900	
Total Appropriations:		16,144	10,618	2,203	1,713	1,863	32,541	

**HEALTH - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-38OPER	HHD - Health Operations						
	1800 - Equipment Acquisition Consolidated Fund	350		661			1,011
	2002 - Health Special Revenue	210					210
	2009 - Swimming Pool Safety	30					30
	2423 - Special Waste Transportation & Inspect	240					240
	5030 - Federal State Local - Pass Through Fund	119					119
	Project Total	949		661			1,610
X-380010	HHD - Cloud Storage						
	1800 - Equipment Acquisition Consolidated Fund	650	650				1,300
	Project Total	650	650				1,300
	Total Appropriations:	1,599	650	661			2,910



Intentional Blank Page



Tab: Housing

The seal of the City of Houston, Texas, is a circular emblem. It features a central five-pointed star above a steam locomotive. Below the locomotive is a plow. The words "CITY OF HOUSTON" are inscribed in an arc at the top, and "TEXAS" is inscribed at the bottom. The entire seal is rendered in a light gray, semi-transparent style.

HOMELESS & HOUSING FACILITIES

Housing & Community Development

The Housing and Community Development Department (HCDD) manages the City's affordable housing programs, including federal entitlement, grants from the US Department of Housing and Urban Development, state administered grants, City bond funds, TIRZ affordable housing set-aside funds, and other local funds. Combined, these funding sources support affordable housing, economic development, neighborhood improvements, and provide funding to address homelessness prevention and supportive services to special needs populations.

The Homeless and Housing Consolidated Bond funds that have been approved in the last five bond elections do not carry federal requirements and provide the City with greater flexibility to address the City's needs.

Nearly 50% of households in Houston are low- and moderate-income. Housing costs continue to increase drastically while household income has had only small gains in recent years. Further exacerbating the availability of decent, safe, and sanitary affordable housing, Houston's housing stock is aging. Approximately half (47.5%) of the renter-occupied housing stock was built before 1980. Many of these properties have deteriorated systems, leading to unsafe living conditions for many whose only alternative is to reside in inexpensive housing. In addition, the impacts to the housing stock due to Hurricane Harvey have also restricted the supply of affordable homes, causing a continued increase in housing costs. HCDD will focus on development of affordable homes, which may include the repair, rehabilitation, reconstruction, or new construction of homes, as well as the acquisition of property and demolition of buildings with deteriorated systems.



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design						
Construction	1,630	1,630				3,260
Equipment Acquisition						
Salary Recovery						
Other						
Total Allocation	1,630	1,630				3,260
Source of Funds						
4501 - Homeless & Housing Consolidated Fund	1,630	1,630				3,260
Total Funds	1,630	1,630				3,260

**HOMELESS & HOUSING FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
P-000014	Affordable Housing Project						
	4501 - Homeless & Housing Consolidated Fund	1,630	1,630				3,260
	Project Total	1,630	1,630				3,260
	Total Appropriations:	1,630	1,630				3,260

HOUSING - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-32ADSP	HCD - Admin Support/Operation						
	1800 - Equipment Acquisition Consolidated Fund			174	54	82	310
	Project Total			174	54	82	310
	Total Appropriations:			174	54	82	310



Intentional Blank Page



Tab: Information Technology



Information Technology

The CIP for Information Technology (IT) outlines significant initiatives and investments in information technology applications, services, infrastructure, and security. It recognizes that investments may occur in one or across several years and are comprised of both enterprise and individual department projects. Similar to physical structure capital projects, IT capital projects experience a lifecycle of design, construct, test, and implement.

Houston Information Technology Services (HITS) is the City's central IT department which provides a broad array of enterprise services and leads the City's IT governance processes, including the collaborative process to prioritize the City's IT investments, manage risks, develop standards, and optimize service delivery. HITS' vision is to be a catalyst for the transformation of Houston into a digital city for all, and its mission is to provide solutions that serve, protect, and enlighten our citizens.

Highlights of the Fiscal Year 2027-2031 CIP include:

- **Administration and Regulatory Affairs** –311 updates
- **Houston Fire** – Mobile Data Computers
- **Houston IT Services** – Citywide PC Replacement, Data Center Upgrades, Network Refreshes, Enterprise Resource Planning System Upgrade
- **Houston Police** – Radio Tower, CJIS Compliance Infrastructure, DR Cloud Infrastructure.
- **Houston Public Library** – Public Facing Technology and Integrated Library System Refresh
- **Human Resources** – Learning & Performance System upgrades
- **Municipal Courts** – CSMART Improvements



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Initiating						
Planning						
Executing	66,127	15,601	7,186	5,756	928	95,598
Monitoring & Controlling						
Closing						
Total Allocation	66,127	15,601	7,186	5,756	928	95,598
Source of Funds						
1000 - General Fund	6,810					6,810
1800 - Equipment Acquisition Consolidated Fund	55,992	12,970	5,999	4,492	33	79,486
4515 - Contributed Capital Project Fund	2,500					2,500
8305 - HPW-Combined Utility System Gen Pur Fund	825	300				1,125
Future Bond Election		2,331	1,187	1,264	895	5,677
Total Funds	66,127	15,601	7,186	5,756	928	95,598

INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
X-100050	HPD - Mobile Technology Refresh						
	1800 - Equipment Acquisition Consolidated Fund	2,000					2,000
	4515 - Contributed Capital Project Fund	200					200
	Project Total	2,200					2,200
X-100052	HPD - Body Cameras						
	1800 - Equipment Acquisition Consolidated Fund	953					953
	Project Total	953					953
X-100060	HPD - DR Cloud Infrastructure						
	1800 - Equipment Acquisition Consolidated Fund	763					763
	Future Bond Election		200	200	100		500
	Project Total	763	200	200	100		1,263
X-100062	HPD - CJIS Compliance Infrastructure						
	1800 - Equipment Acquisition Consolidated Fund	370					370
	Future Bond Election		500	450	200		1,150
	Project Total	370	500	450	200		1,520
X-100068	HPD - Police Scheduling Application						
	1800 - Equipment Acquisition Consolidated Fund	434					434
	Future Bond Election		590				590
	Project Total	434	590				1,024
X-100070	HPD - Public Safety Video Network						
	1800 - Equipment Acquisition Consolidated Fund	409					409
	Future Bond Election		591	537	569	555	2,252
	Project Total	409	591	537	569	555	2,661

**INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
X-100072	HPD - Digital Crime Scene Replacement							
	1800 - Equipment Acquisition Consolidated Fund	250					250	
	Project Total	250					250	
X-100074	HPD - IAD Case Mgt System Replacement							
	Future Bond Election		450				450	
	Project Total		450				450	
X-100078	HPD - Cadet Class Technologies							
	1000 - General Fund	6,810					6,810	
	Project Total	6,810					6,810	
X-100080	HPD - Risk Remediation							
	Future Bond Election				395	340	735	
	Project Total				395	340	735	
X-100082	HPD - InCar Video System Replacement							
	4515 - Contributed Capital Project Fund	1,300					1,300	
	Project Total	1,300					1,300	
X-100084	HPD - Public Safety Data Warehouse							
	1800 - Equipment Acquisition Consolidated Fund	320					320	
	Project Total	320					320	
X-120016	HFD - Life Safety Equip. Communication							
	1800 - Equipment Acquisition Consolidated Fund	405					405	
	Project Total	405					405	
X-120018	HFD - Mobile Data Computers							
	1800 - Equipment Acquisition Consolidated Fund	974					974	
	Project Total	974					974	

**INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
X-120030	HFD - DC Staffing Modernization						
	1800 - Equipment Acquisition Consolidated Fund	2,000					2,000
	Project Total	2,000					2,000
X-120036	HFD - Alerting Radio Frequency Comms						
	1800 - Equipment Acquisition Consolidated Fund	300					300
	Project Total	300					300
X-150020	HEC - Ancillary and Dispatch Refresh						
	1800 - Equipment Acquisition Consolidated Fund	266					266
	Project Total	266					266
X-160008	MCD - CSMART Upgrade/Replacement						
	1800 - Equipment Acquisition Consolidated Fund			2,500	1,500		4,000
	Project Total			2,500	1,500		4,000
X-160014	MCD - CSmart Infrastructure Migration						
	1800 - Equipment Acquisition Consolidated Fund	294	225	225			744
	Project Total	294	225	225			744
X-160024	MCD - Debt Collection Distribution						
	1800 - Equipment Acquisition Consolidated Fund	240					240
	Project Total	240					240
X-160026	MCD - CSMART IVR						
	1800 - Equipment Acquisition Consolidated Fund	166					166
	Project Total	166					166
X-210004	HPW-SW - Vehicle Tracking Equipment						
	8305 - HPW-Combined Utility System Gen Pur Fund	125					125
	Project Total	125					125

**INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
X-210006	HPW-SW - Process Optimization							
	8305 - HPW-Combined Utility System Gen Pur Fund	700	300				1,000	
	Project Total	700	300				1,000	
X-250004	GSD - Carrier i-Vu Migration							
	1800 - Equipment Acquisition Consolidated Fund	84					84	
	Project Total	84					84	
X-340010	HPL - Radio Frequency ID Technology							
	1800 - Equipment Acquisition Consolidated Fund	200					200	
	Project Total	200					200	
X-340014	HPL - Public Facing PCs and Tech							
	1800 - Equipment Acquisition Consolidated Fund	567	235	34	100	33	969	
	Project Total	567	235	34	100	33	969	
X-340020	HPL - Integrated Library System Refresh							
	1800 - Equipment Acquisition Consolidated Fund	400	400				800	
	Project Total	400	400				800	
X-380010	HHD - Cloud Storage							
	1800 - Equipment Acquisition Consolidated Fund	650	650				1,300	
	Project Total	650	650				1,300	
X-510006	OBO - SAP/B2G Optimization							
	1800 - Equipment Acquisition Consolidated Fund	1,201					1,201	
	Project Total	1,201					1,201	
X-640026	FIN - Enterprise Asset Management							
	1800 - Equipment Acquisition Consolidated Fund	475					475	
	Project Total	475					475	

**INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
X-640042	FIN - Centralized Grants Mgmnt System						
	1800 - Equipment Acquisition Consolidated Fund	150					150
	Project Total	150					150
X-640044	FIN - ERP Transformation Office						
	1800 - Equipment Acquisition Consolidated Fund	3,000	2,500				5,500
	Project Total	3,000	2,500				5,500
X-650016	ARA - 311 Citibot						
	1800 - Equipment Acquisition Consolidated Fund	400					400
	Project Total	400					400
X-650022	ARA - 311 BARC CRM Integration						
	1800 - Equipment Acquisition Consolidated Fund	50					50
	Project Total	50					50
X-650024	ARA - 311 SR Process Improvement Project						
	1800 - Equipment Acquisition Consolidated Fund	1,500					1,500
	Project Total	1,500					1,500
X-650026	ARA - 311 IVR System						
	1800 - Equipment Acquisition Consolidated Fund	1,225					1,225
	Project Total	1,225					1,225
X-680030	HITS - Citywide PC Replacement						
	1800 - Equipment Acquisition Consolidated Fund	611					611
	Project Total	611					611
X-680060	HITS - Public Safety CAD Replacement						
	1800 - Equipment Acquisition Consolidated Fund	8,985					8,985
	4515 - Contributed Capital Project Fund	1,000					1,000
	Project Total	9,985					9,985

**INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
X-680062	HITS - SAP S4 HANA						
	1800 - Equipment Acquisition Consolidated Fund	9,540	2,805				12,345
	Project Total	9,540	2,805				12,345
X-680088	HITS - Finance Reporting System						
	1800 - Equipment Acquisition Consolidated Fund	649					649
	Project Total	649					649
X-680094	HITS - Citywide Phone System Upgrade						
	1800 - Equipment Acquisition Consolidated Fund	160	160	618			938
	Project Total	160	160	618			938
X-680096	HITS - CAD Infrastructure Refresh						
	1800 - Equipment Acquisition Consolidated Fund				492		492
	Project Total				492		492
X-680098	HITS - HTV Network Integration						
	1800 - Equipment Acquisition Consolidated Fund	100					100
	Project Total	100					100
X-680100	HITS - Data Center Refresh						
	1800 - Equipment Acquisition Consolidated Fund	1,182	759		675		2,616
	Project Total	1,182	759		675		2,616
X-680104	HITS - Next Generation Network						
	1800 - Equipment Acquisition Consolidated Fund	5,442	2,404	1,754			9,600
	Project Total	5,442	2,404	1,754			9,600
X-680106	HITS - AV Technology Interoperability						
	1800 - Equipment Acquisition Consolidated Fund	242	500				742
	Project Total	242	500				742

**INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
X-680112	HITS - Enterprise CRM System						
	1800 - Equipment Acquisition Consolidated Fund	530					530
	Project Total	530					530
X-680116	HITS - SQL DR Infrstrctr Migration Cloud						
	1800 - Equipment Acquisition Consolidated Fund	287					287
	Project Total	287					287
X-680118	HITS - eGIS Infrastructure Cloud Migrate						
	1800 - Equipment Acquisition Consolidated Fund	150	559	218	173		1,100
	Project Total	150	559	218	173		1,100
X-680120	HPD - Legacy Apps Refresh PPS						
	1800 - Equipment Acquisition Consolidated Fund		573				573
	Project Total		573				573
X-680122	HITS - Enterprise App Enhancement						
	1800 - Equipment Acquisition Consolidated Fund	500	500	500			1,500
	Project Total	500	500	500			1,500
X-687052	HITS - Tower Site Batteries Replacement						
	1800 - Equipment Acquisition Consolidated Fund	125					125
	Project Total	125					125
X-681006	HITS - NICE Recording System Upgrade						
	1800 - Equipment Acquisition Consolidated Fund				710		710
	Project Total				710		710
X-681008	HITS - PC Refresh Public Safety						
	1800 - Equipment Acquisition Consolidated Fund	3,500					3,500
	Project Total	3,500					3,500

**INFORMATION TECHNOLOGY IMPROVEMENTS - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

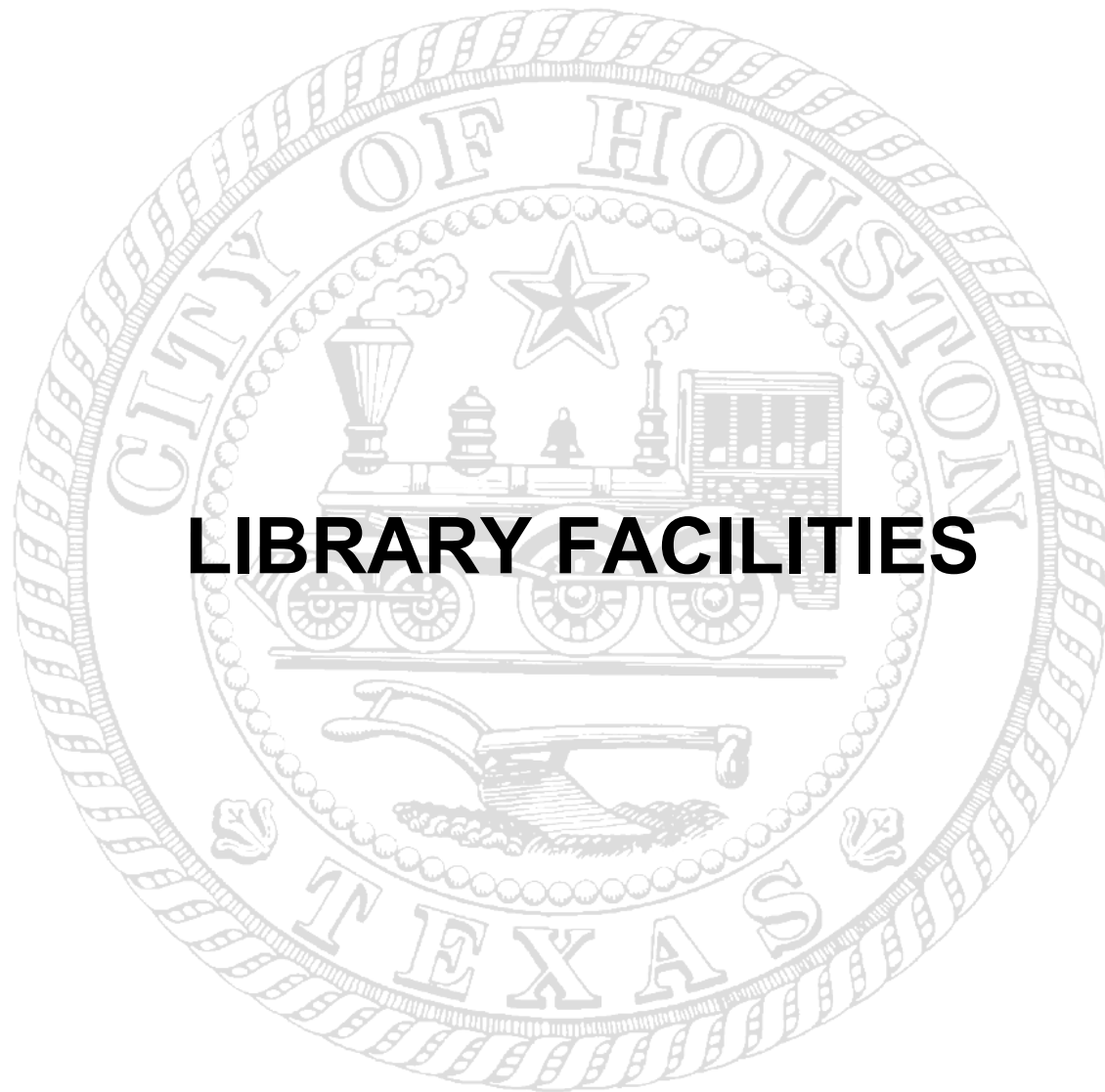
CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
X-681010	HITS - Network Refresh Public Safety							
	1800 - Equipment Acquisition Consolidated Fund	1,158	700	150	842		2,850	
	Project Total	1,158	700	150	842		2,850	
X-800010	HR - Management Repository Upgrade							
	1800 - Equipment Acquisition Consolidated Fund	1,000					1,000	
	Project Total	1,000					1,000	
X-800012	HR - Learning/Performance System							
	1800 - Equipment Acquisition Consolidated Fund	1,785					1,785	
	Project Total	1,785					1,785	
	Total Appropriations:	66,127	15,601	7,186	5,756	928	95,598	



Intentional Blank Page



Tab: Library



Library Facilities

Houston Public Library (HPL) is a dynamic organization that serves one of the largest service areas – both population and area – in the country. We link people to the world through a broadly defined platform of educational, recreational, and cultural programs, and services for persons of all ages, ethnicities, and life stages throughout Houston and the surrounding region.

As a part of HPL's, One Houston One Library transformation plan, the goal of the HPL Fiscal Year 2027-2031 Capital Improvement Plan is to ensure that our customers (current and new) have equitable access to resources and services within any region of the city.

Highlights of the Fiscal Year 2027-2031 CIP include:

- Renovations to the Historic Clayton House including rehabilitation of the Guest House, and Carriage House.
- Renovate the Shepard-Acres Homes Library to add a new passport office.
- HPL FCA Structural-Roof-Envelope - Replace the roof and rehabilitate exterior walls and windows at various locations.
- Restoration of the Heights Library that includes a new roof, restore historic façade, restoration of historic windows, new interior finishes, and furniture.



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land		580				580
Design	655	1,097		2,306		4,058
Construction	3,825	7,730	10,745	497	15,350	38,147
Equipment Acquisition					750	750
Salary Recovery	816	816	816	826	826	4,100
Other	103	113		43	270	529
Total Allocation	5,399	10,336	11,561	3,672	17,196	48,164
Source of Funds						
4507 - Public Library Consolidated Constr Fund	5,399	10,336	11,561	3,672	17,196	48,164
Total Funds	5,399	10,336	11,561	3,672	17,196	48,164

LIBRARY FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
E-000250	Shepard-Acres Homes Library						
	4507 - Public Library Consolidated Constr Fund		150	1,325			1,475
	Project Total		150	1,325			1,475
E-000276	Environmental Remediation						
	4507 - Public Library Consolidated Constr Fund		50				50
	Project Total		50				50
E-000278	HPL FCA Structural-Roof-Envelope						
	4507 - Public Library Consolidated Constr Fund	550	600	600			1,750
	Project Total	550	600	600			1,750
E-000280	Heights Library Renovation						
	4507 - Public Library Consolidated Constr Fund				2,496	16,370	18,866
	Project Total				2,496	16,370	18,866
E-000282	JIB Structural Improvements Phase 2-3						
	4507 - Public Library Consolidated Constr Fund		1,102	8,470			9,572
	Project Total		1,102	8,470			9,572
E-000288	HPL Exterior Lighting and Fencing Repair						
	4507 - Public Library Consolidated Constr Fund	350	350	350	350		1,400
	Project Total	350	350	350	350		1,400
E-000296	HPL - Clayton Home Exterior Restoration						
	4507 - Public Library Consolidated Constr Fund	2,335					2,335
	Project Total	2,335					2,335
E-000300	HPL Minor Renovation (Various Locations)						
	4507 - Public Library Consolidated Constr Fund	100					100
	Project Total	100					100

**LIBRARY FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
E-000302	Southwest Library Replacement							
	4507 - Public Library Consolidated Constr Fund	748	7,268				8,016	
	Project Total	748	7,268				8,016	
E-000SAL	Salary Recovery							
	4507 - Public Library Consolidated Constr Fund	816	816	816	826	826	4,100	
	Project Total	816	816	816	826	826	4,100	
E-EFPP00	HPL FCA Electrical-Fire Protect-Plumbing							
	4507 - Public Library Consolidated Constr Fund	250					250	
	Project Total	250					250	
E-HVAC00	HPL FCA HVAC							
	4507 - Public Library Consolidated Constr Fund	250					250	
	Project Total	250					250	
	Total Appropriations:	5,399	10,336	11,561	3,672	17,196	48,164	

LIBRARY - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-34WHDB	HPL - Warehouse and Distribution						
	1800 - Equipment Acquisition Consolidated Fund			50	60		110
	Project Total			50	60		110
X-340014	HPL - Public Facing PCs and Tech						
	1800 - Equipment Acquisition Consolidated Fund	567	235	34	100	33	969
	Project Total	567	235	34	100	33	969
X-340010	HPL - Radio Frequency ID Technology						
	1800 - Equipment Acquisition Consolidated Fund	200					200
	Project Total	200					200
X-340020	HPL - Integrated Library System Refresh						
	1800 - Equipment Acquisition Consolidated Fund	400	400				800
	Project Total	400	400				800
	Total Appropriations:	967	635	84	160		1,879



Tab: Parks



PARKS AND RECREATION FACILITIES

The seal of the City of Houston, Texas, is a circular emblem. It features a central five-pointed star above a steam locomotive. Below the locomotive is a plow. The words "CITY OF HOUSTON" are inscribed in an arc at the top, and "TEXAS" is inscribed in an arc at the bottom. The entire seal is rendered in a light gray, semi-transparent style.

Parks & Recreation Facilities

The Houston Parks and Recreation Department's Vision is *"the pursuit of a park system that is equitable and balanced and provides engaging recreation programming for people of all abilities ages, and socio-economic levels."*

The Capital Improvement Program helps to achieve that vision. The Department's strategy for capital improvements is to leverage bond funding with other funding sources and partnerships to provide quality park improvements.

The Fiscal Year 2027-2031 Park and Recreation Facilities CIP includes funding to address several categories of projects including park improvements, community centers, playground improvements and multi-purpose pavilion improvements.

Highlights of the Fiscal Year 2027-2031 include:

- Eastwood Park Swimming Pool Replacement
- Swimming Pool Upgrades
- Parks Facilities Roof Replacements
- PRD Deferred Maintenance (FCA)



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design	2,457	1,306	435	125	1,180	5,503
Construction	8,361	13,005	1,850	3,576	3,584	30,376
Equipment Acquisition						
Salary Recovery	1,506	1,506	1,506	1,516	1,516	7,550
Other	23	92		16		131
Total Allocation	12,347	15,909	3,791	5,233	6,280	43,560
Source of Funds						
4502 - Parks Consolidated Construction Fund	12,347	15,909	3,791	5,233	6,280	43,560
Total Funds	12,347	15,909	3,791	5,233	6,280	43,560

**PARKS AND RECREATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
F-000218	Lift Stations at Cullen/Herman Brown						
	4502 - Parks Consolidated Construction Fund	844					844
	Project Total	844					844
F-000220	Milby Park Community Center Roof						
	4502 - Parks Consolidated Construction Fund	80	550				630
	Project Total	80	550				630
F-000230	Cullinan (JS&LH) Park						
	4502 - Parks Consolidated Construction Fund	125					125
	Project Total	125					125
F-000232	Splashpad Renovations						
	4502 - Parks Consolidated Construction Fund	75	450				525
	Project Total	75	450				525
F-000234	Beverly Hills Pool Bldg.						
	4502 - Parks Consolidated Construction Fund	65					65
	Project Total	65					65
F-000236	Bridge Condition Assessment						
	4502 - Parks Consolidated Construction Fund	165					165
	Project Total	165					165
F-000240	Parks Facilities Roof Replacements						
	4502 - Parks Consolidated Construction Fund		925		625		1,550
	Project Total		925		625		1,550
F-000246	Love Park Community Center Roof & HVAC						
	4502 - Parks Consolidated Construction Fund			175	700		875
	Project Total			175	700		875

**PARKS AND RECREATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
F-000250	Smokey Jasper Pavilion Replacement							
	4502 - Parks Consolidated Construction Fund			100	1,500			1,600
	Project Total			100	1,500			1,600
F-000254	Jensen Park							
	4502 - Parks Consolidated Construction Fund				892			892
	Project Total				892			892
F-000675	Design Services for Various Parks							
	4502 - Parks Consolidated Construction Fund	500	500			500		1,500
	Project Total	500	500			500		1,500
F-000703	Swimming Pool Upgrades							
	4502 - Parks Consolidated Construction Fund	3,182	1,650					4,832
	Project Total	3,182	1,650					4,832
F-000708	Playground Replacements							
	4502 - Parks Consolidated Construction Fund	2,060	1,670			2,000		5,730
	Project Total	2,060	1,670			2,000		5,730
F-000788	Hermann Park (Conservancy)							
	4502 - Parks Consolidated Construction Fund	500						500
	Project Total	500						500
F-000846	Ballfield and Park Lighting Upgrades							
	4502 - Parks Consolidated Construction Fund	655	655	550				1,860
	Project Total	655	655	550				1,860
F-000851	Ingrando Park Parking Lot and Park							
	4502 - Parks Consolidated Construction Fund					582		582
	Project Total					582		582

**PARKS AND RECREATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
F-000896	Blueridge Park							
	4502 - Parks Consolidated Construction Fund	350					350	
	Project Total	350					350	
F-000898	Hager Park							
	4502 - Parks Consolidated Construction Fund	350	2,125				2,475	
	Project Total	350	2,125				2,475	
F-000902	Waldemar Park							
	4502 - Parks Consolidated Construction Fund	830					830	
	Project Total	830					830	
F-000944	Eastwood Park Swimming Pool Replacement							
	4502 - Parks Consolidated Construction Fund		5,378				5,378	
	Project Total		5,378				5,378	
F-000966	Capital Renewal for Park Facilities							
	4502 - Parks Consolidated Construction Fund	1,060	500	500		1,000	3,060	
	Project Total	1,060	500	500		1,000	3,060	
F-000SAL	Salary Recovery							
	4502 - Parks Consolidated Construction Fund	1,506	1,506	1,506	1,516	1,516	7,550	
	Project Total	1,506	1,506	1,506	1,516	1,516	7,550	
F-001016	Oak Meadow Park- Parking							
	4502 - Parks Consolidated Construction Fund					182	182	
	Project Total					182	182	
F-EVREMD	Environmental Remediation							
	4502 - Parks Consolidated Construction Fund					500	500	
	Project Total					500	500	

**PARKS AND RECREATION FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
F-HVAC00	PRD - FCA HVAC						
	4502 - Parks Consolidated Construction Fund			960			960
	Project Total			960			960
Total Appropriations:		12,347	15,909	3,791	5,233	6,280	43,560

**PARKS AND RECREATION - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-36FMUP	PRD - Facility Maintenance / Urban Park						
	1800 - Equipment Acquisition Consolidated Fund	795			358		1,153
	Project Total	795			358		1,153
W-36GMMO	PRD - Ground Maintenance - Mowers						
	1800 - Equipment Acquisition Consolidated Fund	888	595	693	356		2,532
	Project Total	888	595	693	356		2,532
W-36GMUF	PRD - Ground Maintenance/Urban Forestry						
	1800 - Equipment Acquisition Consolidated Fund	630	347	849	464		2,290
	Project Total	630	347	849	464		2,290
	Total Appropriations:	2,313	942	1,542	1,178		5,975



Tab: Police



POLICE FACILITIES

Police Facilities

The mission of the Houston Police Department is to enhance the quality of life in the city of Houston by working cooperatively with the public to prevent crime, enforce the law, preserve peace, and provide for a safe environment. This is accomplished by providing superior and equitable services to improve the quality of community and work life for all citizens.

As part of the effort to accomplish these goals, the Houston Police Department utilizes Capital Improvement Plan bond funds for the expansion or renovation of department facilities and other infrastructure improvements based on community needs and service demands.

Highlights of the Fiscal Year 2027-2031 CIP include:

- HPD Harvey restoration projects
- HVAC Replacement at various HPD facilities
- Roof Replacements at various HPD facilities
- Environmental Remediation Projects at various HPD facilities
- Building Improvements to various Police facilities
- Reconstruction of police evidence storage



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design	2,862					2,862
Construction	15,593	14,797	1,243			31,633
Equipment Acquisition	4,300	11,974	4,400	4,400	4,300	29,374
Salary Recovery	1,129	1,129	1,129	1,139	1,139	5,665
Other	120	184				304
Total Allocation	24,004	28,084	6,772	5,539	5,439	69,838
Source of Funds						
1800 - Equipment Acquisition Consolidated Fund	4,300	4,300				8,600
4039 - Misc Cap. Projects/Acquisitions CP Ser E	13,460					13,460
4504 - Police Consolidated Construction Fund	6,244	9,830				16,074
Future Bond Election		13,954	6,772	5,539	5,439	31,704
Total Funds	24,004	28,084	6,772	5,539	5,439	69,838

Some projects in this section are related to the impact of Hurricane Harvey DR4332 and it is the City's intent to seek reimbursement from the Federal Emergency Management Agency (FEMA) and any other eligible sources for such expenditures, with the FEMA share being 90% of eligible costs.

POLICE FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
G-000150	Police Academy Improvements						
	4504 - Police Consolidated Construction Fund	1,470	9,830				11,300
	Project Total	1,470	9,830				11,300
G-000180	Fire Safety Systems						
	Future Bond Election			1,243			1,243
	Project Total			1,243			1,243
G-000218	Emergency Generators Renewal						
	Future Bond Election		1,874				1,874
	Project Total		1,874				1,874
G-000236	North Police Station						
	4504 - Police Consolidated Construction Fund	540					540
	Project Total	540					540
G-000240	HPD Evidence Storage						
	4504 - Police Consolidated Construction Fund	1,555					1,555
	Project Total	1,555					1,555
G-000246	HPD - Police Facility Improvements						
	Future Bond Election		10,717				10,717
	Project Total		10,717				10,717
G-000248	HPD - 62 Riesner						
	4504 - Police Consolidated Construction Fund	116					116
	Project Total	116					116
G-000250	HPD - Clear Lake Police Station						
	4504 - Police Consolidated Construction Fund	1,200					1,200
	Project Total	1,200					1,200

POLICE FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
G-000SAL	Salary Recovery							
	4504 - Police Consolidated Construction Fund	1,129					1,129	
	Future Bond Election		1,129	1,129	1,139	1,139	4,536	
	Project Total	1,129	1,129	1,129	1,139	1,139	5,665	
G-EQ0001	Protective Gear and Equipment							
	1800 - Equipment Acquisition Consolidated Fund	1,800	1,800				3,600	
	Future Bond Election			1,900	1,900	2,300	6,100	
	Project Total	1,800	1,800	1,900	1,900	2,300	9,700	
G-EQ0006	CED (Taser) Replacement							
	1800 - Equipment Acquisition Consolidated Fund	2,500	2,500				5,000	
	Future Bond Election			2,500	2,500	2,000	7,000	
	Project Total	2,500	2,500	2,500	2,500	2,000	12,000	
G-EVREMD	Environmental Remediation							
	4504 - Police Consolidated Construction Fund	234					234	
	Future Bond Election		234				234	
	Project Total	234	234				468	
G-HAR002	51 Riesner							
	4039 - Misc Cap. Projects/Acquisitions CP Ser E	4,609					4,609	
	Project Total	4,609					4,609	
G-HAR004	61 Riesner							
	4039 - Misc Cap. Projects/Acquisitions CP Ser E	3,014					3,014	
	Project Total	3,014					3,014	
G-HAR006	62 Riesner							
	4039 - Misc Cap. Projects/Acquisitions CP Ser E	5,384					5,384	
	Project Total	5,384					5,384	

POLICE FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
G-HAR008	53 Riesner							
	4039 - Misc Cap. Projects/Acquisitions CP Ser E	351					351	
	Project Total	351					351	
G-HAR012	Gershon Building - 33 Artesian							
	4039 - Misc Cap. Projects/Acquisitions CP Ser E	102					102	
	Project Total	102					102	
	Total Appropriations:	24,004	28,084	6,772	5,539	5,439	69,838	

POLICE - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-10ADSP	HPD - Admin Support / Operations						
	1800 - Equipment Acquisition Consolidated Fund	207					207
	Future Bond Election		217		193	252	662
	Project Total	207	217		193	252	869
W-10EREP	HPD - Emergency Response - Patrol						
	1800 - Equipment Acquisition Consolidated Fund	14,072					14,072
	Future Bond Election		9,408	17,485	9,845	11,934	48,672
	Project Total	14,072	9,408	17,485	9,845	11,934	62,744
W-10ERES	HPD - Emergency Response Vehicles						
	1800 - Equipment Acquisition Consolidated Fund	3,138					3,138
	Future Bond Election		4,369	1,133	3,178	3,795	12,475
	Project Total	3,138	4,369	1,133	3,178	3,795	15,613
W-10INVG	HPD - Investigative Vehicles						
	1800 - Equipment Acquisition Consolidated Fund	2,843					2,843
	Future Bond Election		2,850		1,874	1,653	6,377
	Project Total	2,843	2,850		1,874	1,653	9,220
X-100050	HPD - Mobile Technology Refresh						
	1800 - Equipment Acquisition Consolidated Fund	2,000					2,000
	4515 - Contributed Capital Project Fund	200					200
	Project Total	2,200					2,200

POLICE - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
X-100052	HPD - Body Cameras						
	1800 - Equipment Acquisition Consolidated Fund	953					953
	Project Total	953					953
X-100060	HPD - DR Cloud Infrastructure						
	1800 - Equipment Acquisition Consolidated Fund	763					763
	Future Bond Election		200	200	100		500
	Project Total	763	200	200	100		1,263
X-100062	HPD - CJIS Compliance Infrastructure						
	1800 - Equipment Acquisition Consolidated Fund	370					370
	Future Bond Election		500	450	200		1,150
	Project Total	370	500	450	200		1,520
X-100068	HPD - Police Scheduling Application						
	1800 - Equipment Acquisition Consolidated Fund	434					434
	Future Bond Election		590				590
	Project Total	434	590				1,024
X-100070	HPD - Public Safety Video Network						
	1800 - Equipment Acquisition Consolidated Fund	409					409
	Future Bond Election		591	537	569	555	2,252
	Project Total	409	591	537	569	555	2,661
X-100072	HPD - Digital Crime Scene Replacement						
	1800 - Equipment Acquisition Consolidated Fund	250					250
	Project Total	250					250

POLICE - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
X-100074	HPD - IAD Case Mgt System Replacement						
	1800 - Equipment Acquisition Consolidated Fund		450				450
	Project Total		450				450
X-100078	HPD - Cadet Class Technologies						
	1000 - General Fund	6,810					6,810
	Project Total	6,810					6,810
X-100080	HPD - Risk Remediation						
	Future Bond Election				395	340	735
	Project Total				395	340	735
X-100082	HPD - InCar Video System Replacement						
	4515 - Contributed Capital Project Fund	1,300					1,300
	Project Total	1,300					1,300
X-100084	HPD - Public Safety Data Warehouse						
	1800 - Equipment Acquisition Consolidated Fund	320					320
	Project Total	320					320
X-680120	HPD - Legacy Apps Refresh PPS						
	1800 - Equipment Acquisition Consolidated Fund		573				573
	Project Total		573				573
	Total Appropriations:	34,069	19,748	19,805	16,354	18,529	108,505



Intentional Blank Page

Tab: Solid Waste





SOLID WASTE FACILITIES

Solid Waste Facilities

The objectives of the Solid Waste Facilities' five-year Capital Improvement Plan are to maintain, preserve, and extend its physical assets for the efficient provision of solid waste services to the residents of Houston. The services include collection, disposal and recycling of discarded materials in a manner that is safe, efficient, environmentally sound, and cost effective.

Solid Waste Facilities will transfer to HPW combined utility system in FY2027.

Highlights for the Fiscal Year 2027-2031 CIP include:

- Locker / Restroom Updates
- Repair and replace existing roofs at various facilities buildings.
- Upgrades to neighborhood depositories.
- Northwest Transfer Station



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design	291	43				334
Construction	23,059	3,755		700		27,514
Equipment Acquisition	360					360
Salary Recovery	314	314	314	324	334	1,600
Other						
Total Allocation	24,024	4,112	314	1,024	334	29,808
Source of Funds						
8500 - HPW-W&S Syst Consolidated Constr Fd	24,024	4,112	314	1,024	334	29,808
Total Funds	24,024	4,112	314	1,024	334	29,808

SOLID WASTE FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
L-000107	Bioremediation of Pollution Controls						
	8500 - HPW-W&S Syst Consolidated Constr Fd	686					686
	Project Total	686					686
L-000116	Facility Camera Upgrades						
	8500 - HPW-W&S Syst Consolidated Constr Fd	50	50				100
	Project Total	50	50				100
L-000118	Concrete & Pavement Repairs						
	8500 - HPW-W&S Syst Consolidated Constr Fd	600	600				1,200
	Project Total	600	600				1,200
L-000130	Environmental Services						
	8500 - HPW-W&S Syst Consolidated Constr Fd	260	260				520
	Project Total	260	260				520
L-000136	Northwest Transfer Station						
	8500 - HPW-W&S Syst Consolidated Constr Fd	17,676					17,676
	Project Total	17,676					17,676
L-000148	Security Gate Replacements						
	8500 - HPW-W&S Syst Consolidated Constr Fd	500					500
	Project Total	500					500
L-000152	Locker Room/Restroom Upgrade						
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,678	188				1,866
	Project Total	1,678	188				1,866
L-000154	Depository Cardboard Compactors						
	8500 - HPW-W&S Syst Consolidated Constr Fd	360					360
	Project Total	360					360

SOLID WASTE FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
L-000156	Depository Modular Buildings							
	8500 - HPW-W&S Syst Consolidated Constr Fd	200	1,900					2,100
	Project Total	200	1,900					2,100
L-000158	Minor Renovations (Various Locations)							
	8500 - HPW-W&S Syst Consolidated Constr Fd	300						300
	Project Total	300						300
L-000SAL	Salary Recovery							
	8500 - HPW-W&S Syst Consolidated Constr Fd	314	314	314	324	334		1,600
	Project Total	314	314	314	324	334		1,600
L-00ROOF	Roof Replacements							
	8500 - HPW-W&S Syst Consolidated Constr Fd	900	800		400			2,100
	Project Total	900	800		400			2,100
L-EFPP00	FCA Electrical-Fire Protect-Plumbing							
	8500 - HPW-W&S Syst Consolidated Constr Fd	200			100			300
	Project Total	200			100			300
L-HVAC00	FCA HVAC							
	8500 - HPW-W&S Syst Consolidated Constr Fd	300			200			500
	Project Total	300			200			500
	Total Appropriations:	24,024	4,112	314	1,024	334		29,808

**SOLID WASTE - Department Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-21ADSP	HPW-SW - Admin Support / Operations						
	8305 - HPW-Combined Utility System Gen Pur Fund	190	180	155	421	872	1,818
	Project Total	190	180	155	421	872	1,818
W-21ATSH	HPW-SW - Automated Trash Vehicles						
	8305 - HPW-Combined Utility System Gen Pur Fund	9,859	7,296	8,663	6,296	5,208	37,322
	Project Total	9,859	7,296	8,663	6,296	5,208	37,322
W-21BKRC	HPW-SW - Bulk Waste/Hvy Recycle Truck						
	8305 - HPW-Combined Utility System Gen Pur Fund	1,209					1,209
	Project Total	1,209					1,209
W-21BKRL	HPW-SW - Bulk Waste/HvyTrash Rear Loader						
	8305 - HPW-Combined Utility System Gen Pur Fund		1,816	1,559	1,318	860	5,553
	Project Total		1,816	1,559	1,318	860	5,553
W-21BKRO	HPW-SW - Bulk Waste/HvyTrash Roll OffTrk						
	8305 - HPW-Combined Utility System Gen Pur Fund	584	1,169	696	1,251	2,000	5,700
	Project Total	584	1,169	696	1,251	2,000	5,700
W-21BKTG	HPW-SW - Bulk Waste/Hvy Trash Tree Grap						
	8305 - HPW-Combined Utility System Gen Pur Fund	955	466	675	1,142	1,900	5,138
	Project Total	955	466	675	1,142	1,900	5,138
W-21BKTT	HPW-SW - Bulk Waste/HvyTrash Trk Tractor						
	8305 - HPW-Combined Utility System Gen Pur Fund	382	860	442	593	1,440	3,717
	Project Total	382	860	442	593	1,440	3,717

SOLID WASTE - Related Projects
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support but are found in other sections of the Capital Improvement Plan

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
W-21BULK	HPW-SW - Bulk Waste/Hvy Trash Vehicles						
	8305 - HPW-Combined Utility System Gen Pur Fund	22			549		571
	Project Total	22			549		571
X-210004	HPW-SW - Vehicle Tracking Equipment						
	8305 - HPW-Combined Utility System Gen Pur Fund	125					125
	Project Total	125					125
X-210006	HPW-SW - Process Optimization						
	8305 - HPW-Combined Utility System Gen Pur Fund	700	300				1,000
	Project Total	700	300				1,000
Total Appropriations:		14,026	12,087	12,190	11,570	12,280	62,153



Intentional Blank Page



Tab: Storm Drainage

The seal of the City of Houston, Texas, is a circular emblem. It features a central five-pointed star above a steam locomotive. Below the locomotive is a plow. The words "CITY OF HOUSTON" are inscribed in an arc at the top, and "TEXAS" is inscribed in an arc at the bottom. The entire seal is rendered in a light gray, watermark-like style.



Storm Drainage System

The Storm Drainage System Program designs and constructs drainage improvement projects in areas of the City with a demonstrated need of flood protection for Houston and its residents. The Storm Water Drainage System includes collection of rainfall runoff via roadside ditches and/or streets with underground pipe (storm sewer) and the conveyance of storm water via off-road channels and underground structures to a receiving system and detention structures designed to manage the rate of flow into a receiving system. The receiving system can be a bayou, tributary channel, or another storm sewer. The program includes investments in channel and detention capacity made in partnership with the Harris County Flood Control District.

The Capital Improvement Plan (CIP) provides an estimate of delivery by fiscal year for the next five years. The FY2027-2031 CIP includes \$1.279 billion for Storm Drainage System improvements funded primarily through drainage fees assessed on non-exempted benefitted property and a dedication of ad valorem revenue to the Dedicated Drainage and Street Renewal Fund (DDSRF). An additional \$66.5 million of Water and Wastewater improvements are planned to accompany Storm Drainage System projects.

The Storm Drainage System Program consists of the following major components:

Capital Improvement Projects:

- The City uses objective criteria to develop a ranked list of the highest priority need areas across the City and prioritize candidate storm drainage projects based on their benefits and costs. Projects are developed in accordance with the City's design criteria to convey 2-year rainfall events within the collection system (roadside ditch and/or storm sewer) and reduce the risk of structural flooding during 100-year storm events. Properties within special flood hazard areas or the 100-year flood zone will be protected from localized event flooding but may not be protected from flooding related to inadequate level of service of the receiving system.

Local Drainage Program (LDP) & Storm Water Action Team (SWAT) Projects:

- These programs address localized storm water drainage system problems including inadequate level of service due to underground storm sewer capacity, roadside ditch grade deterioration and encroachments, inlet capacity, and/or structural failure of the storm sewer or outfall. Engineering and construction are accomplished by work order contracts in order to address these problems quickly and cost effectively. The FY 2027-2031 CIP commits approximately \$225 million to these programs.

Storm Drainage System Projects deferred to future CIPs:

The following projects were previously listed in Adopted CIPs and will be prioritized for construction as additional funding is identified in future CIPs.

M-410022-0001 Garden Oaks and Shepherd Park (East)

M-410027-0002 Richmond Plaza 1 (North)

Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design	25,471	12,742	8,350	10,350	8,350	65,263
Construction	301,924	230,439	225,656	182,505	56,300	996,825
Equipment Acquisition						
Salary Recovery						
Other	18,000	145,796	18,000	18,000	18,000	217,796
Total Allocation	345,395	388,977	252,006	210,855	82,650	1,279,883
Source of Funds						
4042 - DDSRF CAPITAL FUND-DRAINAGE CHARGE	199,751	145,413	185,426	189,058	82,650	802,298
4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	41,254	6,685	39,098	21,797		108,834
4510 - Contribution for Capital Projects	35,848	55,377	1,800			93,025
4515 - Contributed Capital Project Fund	3,000					3,000
5000 - Federal Government - Grant Funded	22,286	9,913	19,988			52,187
5400 - Federal Government-PWE Grant Funded-DDSR	1,700					1,700
5410 - State - PWE State Grant Funded - DDSR	3,500	85,000	1,500			90,000
5430 - Federal State Local - HPW Pass thru DDSR	38,056	86,589	4,194			128,839
8500 - HPW-W&S Syst Consolidated Constr Fd						
Total Funds	345,395	388,977	252,006	210,855	82,650	1,279,883

**STORM DRAINAGE SYSTEM - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
M-000247	Nottingham & Yorkshire Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	3,000			21,797		24,797
	8500 - HPW-W&S Syst Consolidated Constr Fd				8,903		8,903
	Project Total	3,000			30,700		33,700
M-410002	Potomac and Nantucket Area						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	3,301			32,760		36,061
	8500 - HPW-W&S Syst Consolidated Constr Fd				7,126		7,126
	Project Total	3,301			39,886		43,187
M-410006	Arlington Heights Area						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	10,297					10,297
	8500 - HPW-W&S Syst Consolidated Constr Fd	4,918					4,918
	Project Total	15,215					15,215
M-410013	Melrose Park Area						
	5000 - Federal Government - Grant Funded			19,988			19,988
	Project Total			19,988			19,988
M-410015	Magnolia Park Area						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		8,199				8,199
	8500 - HPW-W&S Syst Consolidated Constr Fd		5,187				5,187
	Project Total		13,386				13,386
M-410016	Westridge and Braes Terrace Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	7,108	6,685				13,793
	8500 - HPW-W&S Syst Consolidated Constr Fd	2,069	2,275				4,344
	Project Total	9,177	8,959				18,137

STORM DRAINAGE SYSTEM - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
M-410024	Southland Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	3,600		37,233			40,833
	4510 - Contribution for Capital Projects			1,800			1,800
	8500 - HPW-W&S Syst Consolidated Constr Fd			544			544
	Project Total	3,600		39,576			43,176
M-410025	Inwood Forest Area						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		25,629				25,629
	8500 - HPW-W&S Syst Consolidated Constr Fd		10,913				10,913
	Project Total		36,542				36,542
M-410028	Westbury Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	16,455					16,455
	4510 - Contribution for Capital Projects	5,000					5,000
	8500 - HPW-W&S Syst Consolidated Constr Fd	5,582					5,582
	Project Total	27,037					27,037
M-410033	Avalon Place						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	2,804					2,804
	Project Total	2,804					2,804
M-410035	Northside High School Area						
	8500 - HPW-W&S Syst Consolidated Constr Fd	8,367					8,367
	Project Total	8,367					8,367
M-410036	Spring Shadows Area						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR			33,571			33,571
	5410 - State - PWE State Grant Funded - DDSR	3,500		1,500			5,000
	8500 - HPW-W&S Syst Consolidated Constr Fd			192			192
	Project Total	3,500		35,263			38,763

STORM DRAINAGE SYSTEM - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
M-410038	Central Park Area						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	4,425			44,762		49,187
	8500 - HPW-W&S Syst Consolidated Constr Fd				2,000		2,000
	Project Total	4,425			46,762		51,187
M-410039	Cottage Grove East Area						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	13,879					13,879
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	8,287					8,287
	8500 - HPW-W&S Syst Consolidated Constr Fd	7,285					7,285
	Project Total	29,451					29,451
M-410040	Braeburn Glen Area Flood Mitigation						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	24,454					24,454
	4510 - Contribution for Capital Projects	3,100					3,100
	5430 - Federal State Local - HPW Pass thru DDSR	5,597					5,597
	Project Total	33,151					33,151
M-410041	Kuhlman Gully Mitigation						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR			23,250			23,250
	Project Total			23,250			23,250
M-410042	OST/Griggs Area Drainage and Paving Impr						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		2,392		26,886		29,278
	Project Total		2,392		26,886		29,278
M-410043	Freeway Manor/Gulfway Terrace Detention						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR			45,955			45,955
	Project Total			45,955			45,955

STORM DRAINAGE SYSTEM - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
M-410044	Sunnyside Area Detention							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX			1,866				1,866
	5430 - Federal State Local - HPW Pass thru DDSR			4,194				4,194
	Project Total			6,059				6,059
M-410291	Turkey Gully Diversion							
	5000 - Federal Government - Grant Funded	15,793						15,793
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,198						1,198
	Project Total	16,991						16,991
M-420126	Local Drainage Program (LDP)							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	45,500	12,950	12,950	12,950	12,950		97,300
	Project Total	45,500	12,950	12,950	12,950	12,950		97,300
M-420HUD	CDBG Disaster Recovery Program							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	336						336
	5000 - Federal Government - Grant Funded	6,493						6,493
	5400 - Federal Government-PWE Grant Funded-DD	1,700						1,700
	Project Total	8,529						8,529
M-42LHUD	CDBG Mitigation: Local Action Plan							
	5000 - Federal Government - Grant Funded		9,913					9,913
	Project Total		9,913					9,913
M-430006	Storm Water Action Team (SWAT)							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	45,046	20,000	20,000	20,000	20,000		125,046
	4515 - Contributed Capital Project Fund	3,000						3,000
	Project Total	48,046	20,000	20,000	20,000	20,000		128,046

STORM DRAINAGE SYSTEM - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
M-430100	Pre-Engineering for Storm Water Drainage							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		2,000		2,000		4,000	
	Project Total		2,000		2,000		4,000	
M-430220	Project Mgmt. Incl. Testing & Inspection							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	1,700	1,700	1,700	1,700	1,700	8,500	
	Project Total	1,700	1,700	1,700	1,700	1,700	8,500	
M-430241	Stormwater Pump Station & Flood Warning							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	1,000	1,000	1,000	1,000	1,000	5,000	
	Project Total	1,000	1,000	1,000	1,000	1,000	5,000	
M-430296	Regional Stormwater Detention							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	18,517	15,000	15,000	15,000	15,000	78,517	
	4510 - Contribution for Capital Projects	27,748					27,748	
	5430 - Federal State Local - HPW Pass thru DDSR	32,460					32,460	
	Project Total	78,725	15,000	15,000	15,000	15,000	138,725	
M-430800	Developer Participation							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	3,000	3,000	3,000	3,000	3,000	15,000	
	Project Total	3,000	3,000	3,000	3,000	3,000	15,000	
M-43E101	HMGP North Canal Project							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		13,844				13,844	
	4510 - Contribution for Capital Projects		55,377				55,377	
	5430 - Federal State Local - HPW Pass thru DDSR		54,492				54,492	
	Project Total		123,713				123,713	
M-43M009	Ditch Reestablishment Program							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	25,000	25,000	25,000	25,000	25,000	125,000	
	Project Total	25,000	25,000	25,000	25,000	25,000	125,000	

STORM DRAINAGE SYSTEM - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
M-450500	Storm Water Improvements Under R/S							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		10,699					10,699
	5410 - State - PWE State Grant Funded - DDSR		85,000					85,000
	5430 - Federal State Local - HPW Pass thru DDSR		32,097					32,097
	Project Total		127,796					127,796
M-500001	Future Design							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	3,295	4,000	4,000	4,000	4,000		19,295
	Project Total	3,295	4,000	4,000	4,000	4,000		19,295
M-NA0000	Funding Offset							
	8500 - HPW-W&S Syst Consolidated Constr Fd	-29,419	-18,375	-736	-18,029			-66,558
	Project Total	-29,419	-18,375	-736	-18,029			-66,558
	Total Appropriations:	345,395	388,977	252,006	210,855	82,650		1,279,883



Intentional Blank Page



Tab: Street & Traffic

The seal of the City of Houston, Texas, is a circular emblem. It features a central five-pointed star above a steam locomotive. Below the locomotive is a plow. The words "CITY OF HOUSTON" are inscribed in an arc at the top, and "TEXAS" is inscribed in an arc at the bottom. The entire seal is rendered in a light gray, watermark-like style.



STREET & TRAFFIC CONTROL

Street and Traffic Control

The Street and Traffic Control Program designs and constructs mobility improvements within City rights-of-way including pavement rehabilitation, street reconstruction, thoroughfare widening, intersection and signalization improvements and pedestrian and bicycle improvements.

The Capital Improvement Plan (CIP) provides an estimate of delivery by fiscal year for the next five years. The FY2027-2031 CIP includes \$1.58 billion for Street and Traffic Control improvements. Primary funding sources include \$1.26 billion from Drainage Charge and Ad Valorem Tax transfers to the Dedicated Drainage and Street Renewal Fund (DDSRF) and \$307 million from Federal and State grants. An additional \$86.9 million of Water and Wastewater improvements are planned to accompany Street and Traffic Control projects.

Projects for the Street and Traffic Control Facilities Improvements Program include:

Citywide Street and Traffic Rehabilitation – Funding: \$790 Million
Includes major and minor rehabilitation of street infrastructure to address deterioration that negatively impacts safety and mobility.

Thoroughfares and Collectors – Funding: \$512.7 million
Includes streets defined in the City’s Major Thoroughfare and Freeway Plan (MTFP) and are evaluated for both condition and capacity.

Local Streets – Funding: \$153.7 Million
Includes both residential and non-residential streets. Local streets do not carry large volumes of traffic and needs are evaluated based on condition.

Council District Service Fund (CDSF) – Funding: \$27.5 million
Provides for the appropriation of contracts to implement street and street-related drainage projects selected by District Council Members.

Safe Sidewalks – Funding: \$28 million
The Safe Sidewalks Program addresses gaps and deficiencies in the sidewalk network in accordance with city ordinance.

Street and Traffic Control Projects deferred to future CIPs

The following projects were previously listed in Adopted CIPs and will be prioritized for construction as additional funding is identified in future CIPs.

- N-000389-0001 NSR Project 460
- N-000389-0002 NSR Project 460
- N-100012-0001 Hillcroft Avenue Paving and Drainage
- N-100013-0001 Broadway Paving and Drainage
- N-100023-0001 Dairy Ashford Paving and Drainage
- N-100028-0001 Lorraine Paving and Drainage
- N-100032-0001 Aldine Westfield (S) Paving and Drainage
- N-100034-0001 Westheimer/Elgin Paving and Drainage
- N-210003-0001 Augusta, Grant Park, and Ballard Gardens
- N-210012-0001 Alief Forest Area
- N-210013-0001 Midtown Area
- N-210014-0001 Catalina Area
- N-210021-0001 Ashford Park Area

Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land	3,430	250	250	250	250	4,430
Design	23,527	19,584	21,584	19,584	21,584	105,863
Construction	342,467	216,976	556,964	164,354	154,338	1,435,100
Equipment Acquisition						
Salary Recovery						
Other	24,030	2,700	2,700	2,700	2,700	34,830
Total Allocation	393,454	239,510	581,498	186,888	178,872	1,580,223
Source of Funds						
4042 - DDSRF CAPITAL FUND-DRAINAGE CHARGE	1,000	1,000	1,000	1,000	1,000	5,000
4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	337,074	201,403	356,813	185,888	177,872	1,259,050
4506 - Street&Bridge Consolidated Construction	5,250					5,250
4510 - Contribution for Capital Projects	2,675					2,675
4515 - Contributed Capital Project Fund	1,241					1,241
5400 - Federal Government-PWE Grant Funded-DDSR	4,645	37,107	36,916			78,668
5430 - Federal State Local - HPW Pass thru DDSR	41,570		186,768			228,338
8500 - HPW-W&S Syst Consolidated Constr Fd						
Total Funds	393,454	239,510	581,498	186,888	178,872	1,580,223

STREET & TRAFFIC CONTROL - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
N-000386	NSR Project 454						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	14,980					14,980
	Project Total	14,980					14,980
N-000589	Tanner Road Paving & Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	7,631					7,631
	8500 - HPW-W&S Syst Consolidated Constr Fd	689					689
	Project Total	8,320					8,320
N-000664	Greens Rd. Paving & Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	9,903					9,903
	5430 - Federal State Local - HPW Pass thru DDSR	13,778					13,778
	8500 - HPW-W&S Syst Consolidated Constr Fd	4,393					4,393
	Project Total	28,073					28,073
N-000768	Telephone Rd Paving & Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	12,500					12,500
	Project Total	12,500					12,500
N-000818	Fulton Paving & Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	8,178					8,178
	Project Total	8,178					8,178
N-100006	University Blvd Paving & Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	5,180					5,180
	8500 - HPW-W&S Syst Consolidated Constr Fd	942					942
	Project Total	6,122					6,122

STREET & TRAFFIC CONTROL - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
N-100008	Fondren Road Paving & Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX			10,523			10,523
	5430 - Federal State Local - HPW Pass thru DDSR			6,288			6,288
	8500 - HPW-W&S Syst Consolidated Constr Fd			2,125			2,125
	Project Total			18,936			18,936
N-100010	Dunlavy: West Dallas to Peden						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	1,372	4,447				5,819
	8500 - HPW-W&S Syst Consolidated Constr Fd	250	797				1,047
	Project Total	1,622	5,244				6,866
N-100017	Gessner Street Paving and Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	3,180		15,439			18,619
	5430 - Federal State Local - HPW Pass thru DDSR			49,972			49,972
	8500 - HPW-W&S Syst Consolidated Constr Fd			7,712			7,712
	Project Total	3,180		73,123			76,303
N-100021	Fondren Paving and Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX			11,069			11,069
	5430 - Federal State Local - HPW Pass thru DDSR			14,004			14,004
	8500 - HPW-W&S Syst Consolidated Constr Fd			5,791			5,791
	Project Total			30,864			30,864
N-100024	Hirsch Paving and Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	1,450		16,715			18,165
	8500 - HPW-W&S Syst Consolidated Constr Fd			6,884			6,884
	Project Total	1,450		23,599			25,049

**STREET & TRAFFIC CONTROL - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
N-100027	S. Lockwood Paving and Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX				10,016		10,016
	Project Total				10,016		10,016
N-100030	Antoine (North) Paving and Drainage						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	3,410		38,985			42,395
	4510 - Contribution for Capital Projects	2,675					2,675
	5430 - Federal State Local - HPW Pass thru DDSR	23,856		55,100			78,956
	8500 - HPW-W&S Syst Consolidated Constr Fd	5,309		12,285			17,594
	Project Total	35,250		106,370			141,620
N-100036	Chimney Rock Connection at Ft Bend Toll						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX		4,500				4,500
	Project Total		4,500				4,500
N-100042	Telephone Rd. Street Revitalization Proj						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	1,292	4,539				5,831
	5400 - Federal Government-PWE Grant Funded-DD	4,645	16,315				20,960
	Project Total	5,937	20,854				26,791
N-100043	Bissonnet Corridor Safe Streets Project						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX		12,045				12,045
	5400 - Federal Government-PWE Grant Funded-DD		20,792				20,792
	Project Total		32,837				32,837
N-210004	Cloverland Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	15,652					15,652
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,510					1,510
	Project Total	17,162					17,162

STREET & TRAFFIC CONTROL - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
N-210006	Huntington Village Sec 4 Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	15,798					15,798
	8500 - HPW-W&S Syst Consolidated Constr Fd	3,855					3,855
	Project Total	19,653					19,653
N-210008	Gray and Taft Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	6,697					6,697
	8500 - HPW-W&S Syst Consolidated Constr Fd	758					758
	Project Total	7,455					7,455
N-210010	Market Square, Garner Villas, Parkhill						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	3,100		54,950			58,050
	8500 - HPW-W&S Syst Consolidated Constr Fd			1,900			1,900
	Project Total	3,100		56,850			59,950
N-210015	Alief Forest South Area						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	29,249					29,249
	8500 - HPW-W&S Syst Consolidated Constr Fd	5,580					5,580
	Project Total	34,829					34,829
N-210019	Avalon Place						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	6,604					6,604
	Project Total	6,604					6,604
N-210023	Freedmen's Town (Andrews and Wilson St)						
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX			6,680			6,680
	8500 - HPW-W&S Syst Consolidated Constr Fd			3,670			3,670
	Project Total			10,350			10,350

STREET & TRAFFIC CONTROL - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
N-320100	Pre-Engineering for Street and Traffic							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	2,000		2,000		2,000	6,000	
	Project Total	2,000		2,000		2,000	6,000	
N-320396	Miscellaneous Right-of-Way Preparation							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	530	530	530	530	530	2,650	
	Project Total	530	530	530	530	530	2,650	
N-320610	Safe Sidewalk Program							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	8,426	3,292	3,292	3,292	3,292	21,594	
	4506 - Street&Bridge Consolidated Construction	5,250					5,250	
	4515 - Contributed Capital Project Fund	1,241					1,241	
	Project Total	14,917	3,292	3,292	3,292	3,292	28,085	
N-320660	Neighborhood Traffic Management Program							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	22,000					22,000	
	Project Total	22,000					22,000	
N-320663	Miscellaneous Land Acquisition							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	250	250	250	250	250	1,250	
	Project Total	250	250	250	250	250	1,250	
N-320668	Project Mgmt. Incl. Testing & Inspection							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	600	600	600	600	600	3,000	
	Project Total	600	600	600	600	600	3,000	
N-321040	Citywide Street & Traffic Rehabilitation							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	146,064	160,000	160,000	160,000	160,000	786,064	
	5430 - Federal State Local - HPW Pass thru DDSR	3,936					3,936	
	Project Total	150,000	160,000	160,000	160,000	160,000	790,000	

**STREET & TRAFFIC CONTROL - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
N-322017	Council District Service Fund Projects							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	5,500	5,500	5,500	5,500	5,500	27,500	
	Project Total	5,500	5,500	5,500	5,500	5,500	27,500	
N-500001	Future Design							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	4,000	4,000	4,000	4,000	4,000	20,000	
	Project Total	4,000	4,000	4,000	4,000	4,000	20,000	
N-500002	Future Agreements							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR	1,000	1,000	1,000	1,000	1,000	5,000	
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX	1,527	1,700	1,700	1,700	1,700	8,327	
	8500 - HPW-W&S Syst Consolidated Constr Fd	2,800	2,800	2,800	2,800	2,800	14,000	
	Project Total	5,327	5,500	5,500	5,500	5,500	27,327	
N-NA0000	Funding Offset							
	8500 - HPW-W&S Syst Consolidated Constr Fd	-26,085	-3,597	-51,643	-2,800	-2,800	-86,925	
	Project Total	-26,085	-3,597	-51,643	-2,800	-2,800	-86,925	
N-TX0101	West Belt Grade Separations							
	4046 - DDSRF CAPITAL FUND-AD VALOREM TAX			24,580			24,580	
	5400 - Federal Government-PWE Grant Funded-DD			36,916			36,916	
	5430 - Federal State Local - HPW Pass thru DDSR			61,405			61,405	
	8500 - HPW-W&S Syst Consolidated Constr Fd			8,476			8,476	
	Project Total			131,377			131,377	
	Total Appropriations:	393,454	239,510	581,498	186,888	178,872	1,580,223	



Intentional Blank Page

WASTEWATER TREATMENT FACILITIES



Wastewater Treatment System

The Wastewater Treatment System (System) collects, conveys and processes wastewater from an estimated 3 million people, generated in a service area, which includes the City of Houston, several municipalities and unincorporated communities in the Houston metropolitan area. The system consists of approximately 6,200 miles of sanitary sewer lines, including over 300 miles of wastewater pressure force mains, over 380 sanitary lift stations and 39 wastewater treatment plants. The average daily wastewater flow through the system is estimated at 250 million gallons per day (MGD). As reflected by state permits, the effective treatment capacity of the system is 564 MGD.

The program of improvements provides for the continued upgrade of the System and compliance with the regulations issued by the Texas Commission on Environmental Quality (TCEQ) and the U.S. Environmental Protection Agency (EPA). A number of the projects included in this chapter implement commitments under the Consent Decree between the City of Houston, EPA, and TCEQ, as approved by the United States District Court on March 31, 2021.

The Capital Improvement Plan (CIP) provides an estimate of delivery by fiscal year for the next five years. The FY2027-2031 CIP includes approximately \$3.54 billion of Wastewater Treatment System improvements financed by a combination of pay-as-you-go and revenue bonds.

Highlights of the Fiscal Year 2027-2031 CIP:

- A robust asset management program to maintain and extend service life of facilities and satisfy Consent Decree commitments including:
 - Rehabilitate neighborhood sewers to improve service, remove excessive infiltration, prevent sanitary sewer overflows and eliminate sewage backups
 - Renew and rehabilitate the citywide force main system and various lift stations
 - Upgrade, rehabilitate or renew various wastewater treatment plants
 - Evaluate and rehabilitate large diameter sewers
 - Advance the consolidation of lift stations and/or wastewater treatment plants



Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land						
Design	84,984	45,650	46,060	39,650	45,650	261,994
Construction	729,181	575,121	1,037,767	482,605	439,745	3,264,417
Equipment Acquisition						
Salary Recovery						
Other	3,400	3,400	3,400	3,400	3,400	17,000
Total Allocation	817,564	624,171	1,087,227	525,655	488,795	3,543,411
Source of Funds						
8500 - HPW-W&S Syst Consolidated Constr Fd	817,564	624,171	1,087,227	525,655	488,795	3,543,411
Total Funds	817,564	624,171	1,087,227	525,655	488,795	3,543,411

**WASTEWATER TREATMENT FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
R-000019	Emergency Needs for Wastewater Utility						
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,000	1,000	1,000	1,000	1,000	5,000
	Project Total	1,000	1,000	1,000	1,000	1,000	5,000
R-000020	Miscellaneous Needs for Public Utility						
	8500 - HPW-W&S Syst Consolidated Constr Fd	16,702	6,200	6,200	6,200	6,200	41,502
	Project Total	16,702	6,200	6,200	6,200	6,200	41,502
R-000035	Wastewater Force Main Renewal						
	8500 - HPW-W&S Syst Consolidated Constr Fd	35,104	29,000	19,000	16,000	16,000	115,104
	Project Total	35,104	29,000	19,000	16,000	16,000	115,104
R-000265	Wastewater Treatment Plant Improvements						
	8500 - HPW-W&S Syst Consolidated Constr Fd	210,981	151,375	144,900	139,830	166,755	813,842
	Project Total	210,981	151,375	144,900	139,830	166,755	813,842
R-000266	Neighborhood Sewer Rehab Program						
	8500 - HPW-W&S Syst Consolidated Constr Fd	96,000	96,000	96,000	96,000	96,000	480,000
	Project Total	96,000	96,000	96,000	96,000	96,000	480,000
R-000267	Lift Station Renewal & Replacement						
	8500 - HPW-W&S Syst Consolidated Constr Fd	147,157	55,797	14,410	167,523	111,940	496,827
	Project Total	147,157	55,797	14,410	167,523	111,940	496,827
R-000298	Almeda Sims Wastewater Treatment Plant						
	8500 - HPW-W&S Syst Consolidated Constr Fd		7,610				7,610
	Project Total		7,610				7,610
R-000500	WW Improvements under M/N						
	8500 - HPW-W&S Syst Consolidated Constr Fd	26,312	7,157	23,217	8,202		64,887
	Project Total	26,312	7,157	23,217	8,202		64,887

**WASTEWATER TREATMENT FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
R-000509	69th Street Wastewater Treatment Plant							
	8500 - HPW-W&S Syst Consolidated Constr Fd	55,000	19,701				74,701	
	Project Total	55,000	19,701				74,701	
R-000521	Sewer Line Replacement by Other Govt							
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,400	1,400	1,400	1,400	1,400	7,000	
	Project Total	1,400	1,400	1,400	1,400	1,400	7,000	
R-000536	Wastewater Treatment Plant Consolidation							
	8500 - HPW-W&S Syst Consolidated Constr Fd	2,500	2,500	2,500	2,500	2,500	12,500	
	Project Total	2,500	2,500	2,500	2,500	2,500	12,500	
R-000800	Collection System-Sponsor Participation							
	8500 - HPW-W&S Syst Consolidated Constr Fd	2,000	2,000	2,000	2,000	2,000	10,000	
	Project Total	2,000	2,000	2,000	2,000	2,000	10,000	
R-001000	Wastewater Treatment Plant Service Areas							
	8500 - HPW-W&S Syst Consolidated Constr Fd	141,783	177,030	713,600	22,000	22,000	1,076,413	
	Project Total	141,783	177,030	713,600	22,000	22,000	1,076,413	
R-002011	Neighborhood Sewer Systems Improvements							
	8500 - HPW-W&S Syst Consolidated Constr Fd	64,625	50,400	46,000	46,000	46,000	253,025	
	Project Total	64,625	50,400	46,000	46,000	46,000	253,025	
R-002013	Large Diameter Sewer (LDS) Rehab							
	8500 - HPW-W&S Syst Consolidated Constr Fd	10,000	10,000	10,000	10,000	10,000	50,000	
	Project Total	10,000	10,000	10,000	10,000	10,000	50,000	
R-002015	Wastewater Substitute Service Program							
	8500 - HPW-W&S Syst Consolidated Constr Fd	6,000	6,000	6,000	6,000	6,000	30,000	
	Project Total	6,000	6,000	6,000	6,000	6,000	30,000	

**WASTEWATER TREATMENT FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
R-900001	Upgrades to CUS-Owned Support Facilities							
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,000	1,000	1,000	1,000	1,000	5,000	
	Project Total	1,000	1,000	1,000	1,000	1,000	5,000	
Total Appropriations:		817,564	624,171	1,087,227	525,655	488,795	3,543,411	

Tab: Water



The seal of the City of Houston, Texas, is a circular emblem. It features a central five-pointed star above a steam locomotive. Below the locomotive is a plow. The words "CITY OF HOUSTON" are inscribed in an arc at the top, and "TEXAS" is inscribed at the bottom. The entire seal is rendered in a light gray, semi-transparent style.

WATER UTILITY SYSTEM FACILITIES

Water Utility System

The Water Utility System (System) delivers treated surface and ground water to customers through a series of storage tanks, pump stations, transmission and distribution mains. This potable water is sold to domestic, commercial, industrial, governmental, and other customers in the Houston metropolitan area. In addition, untreated surface water is delivered for sale to governmental, industrial and agricultural customers. The System provides water to the residents of Houston as well as municipalities, municipal utility districts, and water authorities outside the City limits. The service population is approximately 4 million.

The System relies on 86% Surface Water and 14% Groundwater sources. Surface Water is sourced from Lake Conroe and Lake Houston in the San Jacinto River System and Lake Livingston in the Trinity River System. In aggregate, these supplies are sufficient to meet the City's expected water demands beyond the year 2060. However, additional water supply strategies have been developed to meet the long-term needs. In addition, the System continues to shift its supply source from groundwater to surface water in accordance with state mandates.

The Capital Improvement Plan (CIP) provides an estimate of delivery by fiscal year for the next five years. The FY2027-2031 CIP includes approximately \$5 billion of Water Utility System improvements financed by a combination of pay-as-you-go, revenue bonds and proposed contributed capital.

Highlights of the Fiscal Year 2027-2031 CIP:

- Continue work to replace East Water Purification Plants 1 and 2.
- Improve raw water supply infrastructure including facilities operated by the Coastal Water Authority and Trinity River Authority.
- Continue funding for replacement of water mains to reduce water loss, improve fire protection, water quality, system reliability and assure compliance with Texas Commission on Environmental Quality (TCEQ) regulations.

- Continue to construct surface water transmission lines to access and deliver expanded treated surface water supplies for Houston and surrounding water authorities.
- Install chloramination chemical systems at 30 groundwater pump stations.
- Rehabilitate wells, ground storage tanks and pump stations as part of long-range asset management.

Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning						
Acquisition-Land	1,782					1,782
Design	32,081	91,600	73,600	88,600	78,100	363,981
Construction	666,394	715,152	565,766	1,089,365	1,147,537	4,184,214
Equipment Acquisition	5,500	5,500	5,500	5,500	5,500	27,500
Salary Recovery						
Other	79,889	119,450	52,950	122,950	108,950	484,189
Total Allocation	785,646	931,702	697,816	1,306,415	1,340,087	5,061,666
Source of Funds						
4042 - DDSRF CAPITAL FUND-DRAINAGE CHARGE						
5410 - State - PWE State Grant Funded - DDSR						
5430 - Federal State Local - HPW Pass thru DDSR						
8500 - HPW-W&S Syst Consolidated Constr Fd	716,963	636,340	347,816	1,306,415	1,340,087	4,347,621
8509 - HPW-SETL Capital Contribution	60,304	20,069				80,373
8510 - HPW-SETL Construction Fund	8,379	10,293				18,672
8512 - East Water Purification Enhancement Proj		265,000	350,000			615,000
Total Funds	785,646	931,702	697,816	1,306,415	1,340,087	5,061,666

**WATER UTILITY SYSTEM FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
S-000012	Southeast Water Purification Plant						
	8500 - HPW-W&S Syst Consolidated Constr Fd	39,061	50,000				89,061
	Project Total	39,061	50,000				89,061
S-000019	Emergency Needs for Water Utility						
	8500 - HPW-W&S Syst Consolidated Constr Fd	550	550	550	550	550	2,750
	Project Total	550	550	550	550	550	2,750
S-000020	Miscellaneous Water Needs						
	8500 - HPW-W&S Syst Consolidated Constr Fd	14,337	337	45,337	337	337	60,687
	Project Total	14,337	337	45,337	337	337	60,687
S-000035	Neighborhood Water Main Replacement						
	8500 - HPW-W&S Syst Consolidated Constr Fd	86,849	141,345	61,655	54,500		344,349
	Project Total	86,849	141,345	61,655	54,500		344,349
S-000056	East Water Purification Plant						
	8500 - HPW-W&S Syst Consolidated Constr Fd	71,531	233,559		1,000,000	1,275,000	2,580,090
	8512 - East Water Purification Enhancement Proj		265,000	350,000			615,000
	Project Total	71,531	498,559	350,000	1,000,000	1,275,000	3,195,090
S-000065	NE Water Purification Plant Expansion						
	8500 - HPW-W&S Syst Consolidated Constr Fd	55,000					55,000
	Project Total	55,000					55,000
S-000100	New / Replacement Ground Water Wells						
	8500 - HPW-W&S Syst Consolidated Constr Fd	10,000	10,000	10,000	10,000	10,000	50,000
	Project Total	10,000	10,000	10,000	10,000	10,000	50,000
S-000200	Water Well Renewal Program						
	8500 - HPW-W&S Syst Consolidated Constr Fd	5,000	5,000	5,000	5,000	5,000	25,000
	Project Total	5,000	5,000	5,000	5,000	5,000	25,000

**WATER UTILITY SYSTEM FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
S-000500	Water Improvements Under M/N							
	8500 - HPW-W&S Syst Consolidated Constr Fd	26,392	12,014	26,362	9,828		74,596	
	Project Total	26,392	12,014	26,362	9,828		74,596	
S-000521	Water Main Replacement by Other Govt							
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,400	1,400	1,400	1,400	1,400	7,000	
	Project Total	1,400	1,400	1,400	1,400	1,400	7,000	
S-000600	Water Storage Tank Rehabilitation							
	8500 - HPW-W&S Syst Consolidated Constr Fd	9,550	5,300	8,000	8,000	8,000	38,850	
	Project Total	9,550	5,300	8,000	8,000	8,000	38,850	
S-000700	Water Main Grid Extensions Program							
	8500 - HPW-W&S Syst Consolidated Constr Fd	18,500	10,500	18,500	10,500	18,500	76,500	
	Project Total	18,500	10,500	18,500	10,500	18,500	76,500	
S-000701	Lg Diameter Water Line Rehab							
	8500 - HPW-W&S Syst Consolidated Constr Fd	56,601	57,650	7,000	7,000	7,000	135,251	
	Project Total	56,601	57,650	7,000	7,000	7,000	135,251	
S-000800	Sponsor Participation-Water Mains Prog.							
	8500 - HPW-W&S Syst Consolidated Constr Fd	2,000	2,000	2,000	2,000	2,000	10,000	
	Project Total	2,000	2,000	2,000	2,000	2,000	10,000	
S-000890	Lake Houston Dam Projects							
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		10,699				10,699	
	5410 - State - PWE State Grant Funded - DDSR		85,000				85,000	
	5430 - Federal State Local - HPW Pass thru DDSR		32,097				32,097	
	Project Total		127,796				127,796	

**WATER UTILITY SYSTEM FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
S-000900	Surface Water Transmission Program							
	8500 - HPW-W&S Syst Consolidated Constr Fd	183,817	10,784	109,711	90,000		394,312	
	8509 - HPW-SETL Capital Contribution	60,304	20,069				80,373	
	8510 - HPW-SETL Construction Fund	8,379	10,293				18,672	
	Project Total	252,500	41,146	109,711	90,000		493,357	
S-000901	Condition Assessment and Rehabilitation							
	8500 - HPW-W&S Syst Consolidated Constr Fd	12,175	5,500	15,500	5,500	5,500	44,175	
	Project Total	12,175	5,500	15,500	5,500	5,500	44,175	
S-000902	Raw Water Transmission Lines							
	8500 - HPW-W&S Syst Consolidated Constr Fd	75,000	75,000	30,000	95,000		275,000	
	Project Total	75,000	75,000	30,000	95,000		275,000	
S-000958	Meter Replacement & Upgrade Program							
	8500 - HPW-W&S Syst Consolidated Constr Fd	5,500	5,500	5,500	5,500	5,500	27,500	
	Project Total	5,500	5,500	5,500	5,500	5,500	27,500	
S-001000	Pump Station Program							
	8500 - HPW-W&S Syst Consolidated Constr Fd	42,400	8,600				51,000	
	Project Total	42,400	8,600				51,000	
S-002015	Water Substitute Service Program							
	8500 - HPW-W&S Syst Consolidated Constr Fd	300	300	300	300	300	1,500	
	Project Total	300	300	300	300	300	1,500	
S-900001	Upgrades to CUS-Owned Support Facilities							
	8500 - HPW-W&S Syst Consolidated Constr Fd	1,000	1,000	1,000	1,000	1,000	5,000	
	Project Total	1,000	1,000	1,000	1,000	1,000	5,000	

**WATER UTILITY SYSTEM FACILITIES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
S-NA0000	Funding Offset						
	4042 - DDSRF CAPITAL FUND-DRAINAGE CHAR		-10,699				-10,699
	5410 - State - PWE State Grant Funded - DDSR		-85,000				-85,000
	5430 - Federal State Local - HPW Pass thru DDSR		-32,097				-32,097
	Project Total		-127,796				-127,796
Total Appropriations:		785,646	931,702	697,816	1,306,415	1,340,087	5,061,666



Intentional Blank Page



Tab: O & M Impact

The seal of the City of Houston, Texas, is a circular emblem. It features a central five-pointed star above a steam locomotive. Below the locomotive is a plow. The words "CITY OF HOUSTON" are inscribed in an arc at the top, and "TEXAS" is inscribed at the bottom. The entire seal is rendered in a light gray, semi-transparent style.

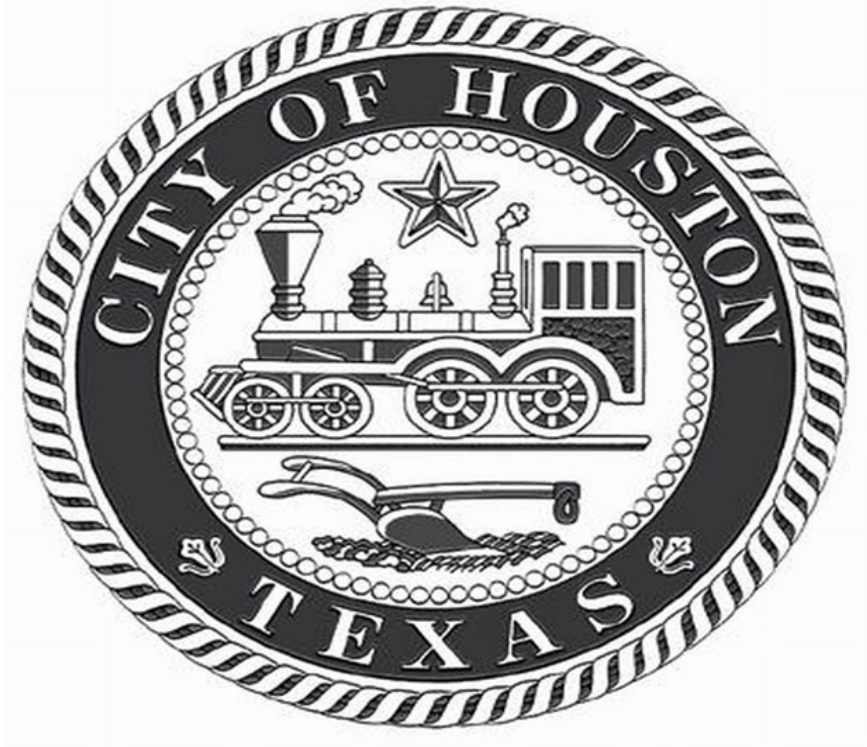
OPERATIONAL & MAINTENANCE IMPACT

Operational & Maintenance Impact

Projects in the FY2027-2031 CIP have been analyzed to determine their projected impact on the operational budget. Operational & Maintenance (O&M) costs identified by departments are funded from the General, Special and Enterprise Funds. Only projects with impacts above \$10,000 annually are presented.

O&M impact refers to the personnel, supplies, services, equipment, and non-capital costs related to a project and revenue and savings generated as a result of a project. Operating costs include staffing, maintenance or service (including electrical) costs related to new, renovated or expanded facilities.

Of the over 400 Public Improvement, Aviation and Houston Public Works projects within the Proposed FY2027-2031 CIP, there are 7 projects with O&M impacts totaling approximately \$13.1 million over the five years. In FY2027, personnel, services, supplies, and other O&M totals \$2.7 million.



Project Allocation						2027-2031
	2027	2028	2029	2030	2031	
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 2,650	\$ 5,584	\$ 4,340	\$ 344	\$ 99	\$ 13,017
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services	\$ 25	\$ 25	\$ 25	\$ 25	\$ -	\$ 100
Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 2,675	\$ 5,609	\$ 4,365	\$ 369	\$ 99	\$ 13,117
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Savings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand total	\$ 2,675	\$ 5,609	\$ 4,365	\$ 369	\$ 99	\$ 13,117
Source of Funds						
Aviation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund	\$ 2,675	\$ 5,609	\$ 4,365	\$ 369	\$ 99	\$ 13,117
Houston Public Works	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Funds	\$ 2,675	\$ 5,609	\$ 4,365	\$ 369	\$ 99	\$ 13,117

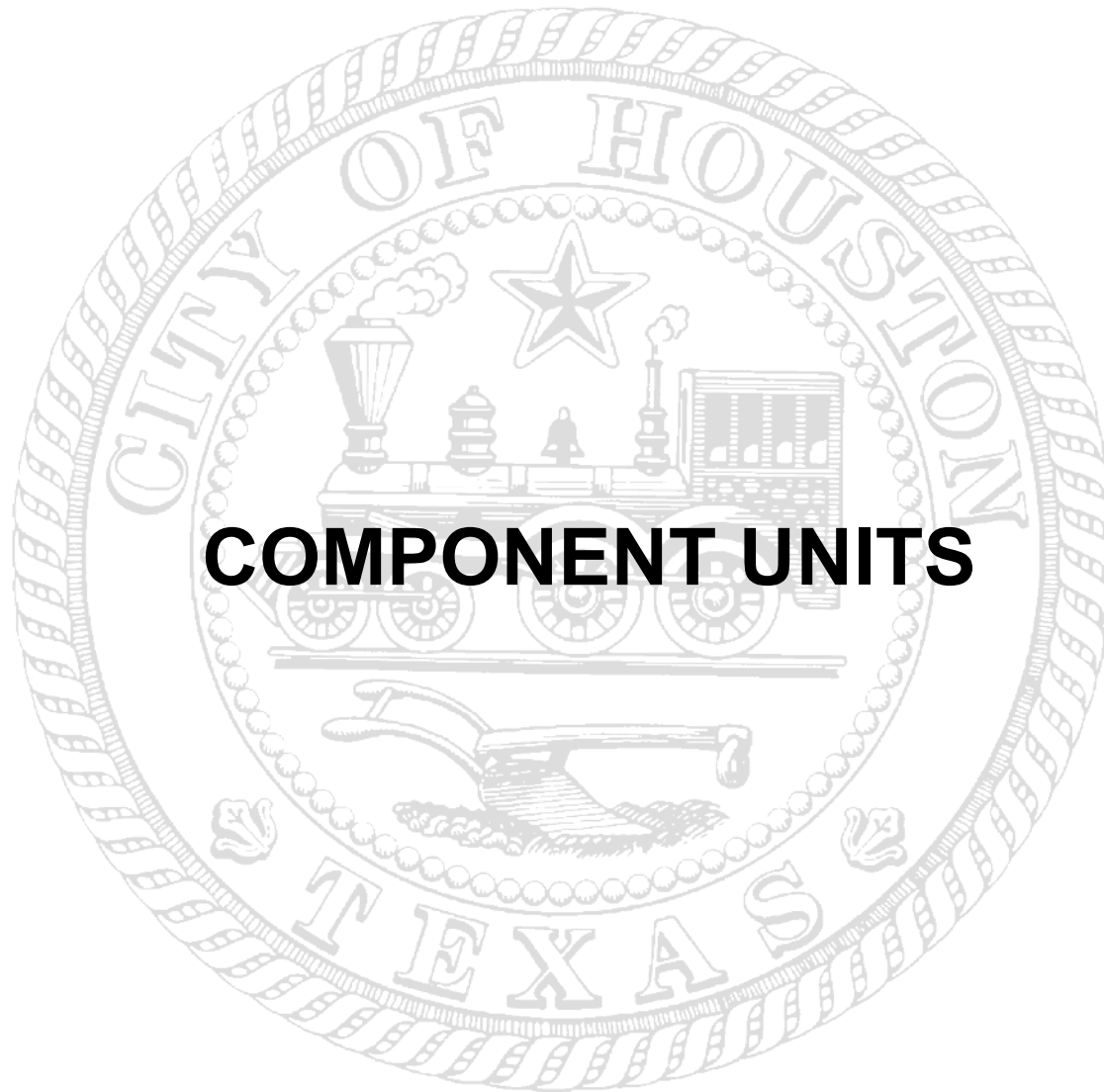
*If applicable, revenue and savings are shown as offsets to planned operational costs.

OPERATIONAL IMPACT
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
L-000107	Bioremediation of Pollution Controls Services	25	25	25	25	-	100
	Project Total	25	25	25	25	-	100
X-100060	HPD - DR Cloud Infrastructure Other	-	1,112	-	-	-	1,112
	Project Total	-	1,112	-	-	-	1,112
X-100070	HPD - Public Safety Video Network Other	900	-	-	-	-	900
	Project Total	900	-	-	-	-	900
X-210006	HPW-SW - Process Optimization Other	-	137	-	-	-	137
	Project Total	-	137	-	-	-	137
X-340014	HPL - Public Facing PCs and Tech Other	-	85	90	94	99	368
	Project Total	-	85	90	94	99	368
X-680062	HITS - SAP S4 HANA Other	1,500	4,000	4,000	-	-	9,500
	Project Total	1,500	4,000	4,000	-	-	9,500
X-680104	HITS - Next Generation Network Other	250	250	250	250	-	1,000
	Project Total	250	250	250	250	-	1,000
	Total:	2,675	5,609	4,365	369	99	13,117



Tab: Component Units



COMPONENT UNITS

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority (TIRZ 12)	Y	FY26-30
East Downtown Redevelopment Authority (TIRZ 15)	Y	FY26-30
Eastside Reinvestment Zone (TIRZ 6)	N	
Fifth Ward Redevelopment Authority (TIRZ 18)	Y	FY26-30
Fourth Ward Redevelopment Authority (TIRZ 14)	Y	FY26-30
Greater Greenspoint Redevelopment Authority (TIRZ 11)	Y	FY26-30
Greater Houston (TIRZ 24)	N	
Greater Houston Convention and Visitors Bureau	N	
Gulfgate Redevelopment Authority (TIRZ 8)	Y	FY26-30
HALAN – Houston Area Library Automated Network Board	N	
Hardy Near Northside Redevelopment Authority (TIRZ 21)	Y	FY26-30
Harrisburg Redevelopment Authority (TIRZ 23)	Y	FY26-30
Hiram Clarke Redevelopment Authority (TIRZ 25)	Y	FY26-30
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Land Bank (formally Land Assemblage Redevelopment Authority)	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	FY26-36
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority (TIRZ 10)	Y	FY26-30

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Lamar Terrace Public Improvement District	N	
Leland Woods Redevelopment Authority I (TIRZ 22)	Y	FY26-30
Main Street Market Square Redevelopment Authority (TIRZ 3)	Y	FY26-30
Medical Center Area (TIRZ 28)	N	
Memorial City Redevelopment Authority (TIRZ 17)	Y	FY26-30
Memorial-Heights Redevelopment Authority (TIRZ 5)	Y	FY26-30
Midtown Redevelopment Authority (TIRZ 2)	Y	FY25-29
Miller Theatre Advisory Board, Inc.	N	
Montrose Redevelopment Authority (TIRZ 27)	Y	FY25-29
Old Sixth Ward Redevelopment Authority (TIRZ 13)	Y	FY26-30
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	Y	FY26-30
Saint George Place Redevelopment Authority (TIRZ 1)	Y	FY26-30
South Post Oak Redevelopment Authority (TIRZ 9)	Y	FY26-30
Southwest Houston Redevelopment Authority (TIRZ 20)	Y	FY26-30
Stadium Park Redevelopment Authority	N	
Sunnyside Redevelopment Authority (TIRZ 26)	Y	FY26-30
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority (TIRZ 19)	Y	FY26-30
Uptown Development Authority (TIRZ 16)	Y	FY26-30
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY27-31
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY27-29

FISCAL YEAR 2027-2031 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2027	2028	2029	2030	2031	2027-2031
TIRZ Total	416,127	452,333	294,745	138,931		1,302,137
Houston Parks Board, Inc.	7,316	3,924	1,890	2,059	3,631	18,820
Total	423,443	456,257	296,635	140,990	3,631	1,320,957

Summary Table of Business Type Component Units

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2027	2028	2029	2030	2031	2027-2031
Houston Zoo, Inc.	53,555	177,705	730,595			961,855
Houston First Corporation	442,106	153,473	41,718	10,644	8,270	656,211
Total	495,661	331,178	772,313	10,644	8,270	1,618,066

Summary Table of Combined Component Units

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2027	2028	2029	2030	2031	2027-2031
Governmental Units	423,443	456,257	296,635	140,990	3,631	1,320,957
Business Type Units	495,661	331,178	772,313	10,644	8,270	1,618,066
Total	919,104	787,435	1,068,948	151,634	11,901	2,939,023

Summary Table of Governmental Component Units						
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2027	2028	2029	2030	2031	2027-2031
St. George Place Redevelopment Authority (TIRZ 1)	6,879	3,605	3,065	3,665		17,214
Midtown Redevelopment Authority (TIRZ 2)	46,827	56,976	31,999			135,802
Main Street Market Square Redevelopment Authority (TIRZ 3)	15,316	12,573	15,301	15,332		58,523
Memorial Heights Redevelopment Authority (TIRZ 5)	34,059	28,383	24,500	12,500		99,442
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	41,047	27,472	20,642	4,435		93,596
Gulfgate Redevelopment Authority (TIRZ 8)	12,685	9,910	5,810	9,710		38,115
South Post Oak Redevelopment Authority (TIRZ 9)	4,392	2,929	2,000	2,000		11,321
Lake Houston Redevelopment Authority (TIRZ 10)	7,701	70,033	90	90		77,913
Greater Greenspoint Redevelopment Authority (TIRZ 11)	12,335	4,520	9,820	4,600		31,275
City Park Redevelopment Authority (TIRZ 12)	1,970	3,600	1,950	2,500		10,020
Old Sixth Ward Redevelopment Authority (TIRZ 13)	4,575	1,675	7,550			13,800
Fourth Ward Redevelopment Authority (TIRZ 14)	21,325	10,175	12,511	1,675		45,686
East Downtown Redevelopment Authority (TIRZ 15)	12,673	12,013	3,025	3,025		30,735
Uptown Redevelopment Authority (TIRZ 16)	9,671	8,351	2,382	2,337		22,741
Memorial City Redevelopment Authority (TIRZ 17)	19,676	89,786	75,926	40,263		225,652
Fifth Ward Redevelopment Authority (TIRZ 18)	1,674	1,299	1,299	624		4,896
Upper Kirby Redevelopment Authority (TIRZ 19)	32,525	34,235	24,910	20,875		112,545
Southwest Houston Redevelopment Authority (TIRZ 20)	56,910	8,658	10,750	6,500		82,818
Hardy Yards Redevelopment Authority (TIRZ 21)	2,090	2,031	1,700	1,700		7,521
Leland Woods Redevelopment Authority (TIRZ 22)	1,560	875	875	775		4,085
Harrisburg Redevelopment Authority (TIRZ 23)	16,320	10,470	550	240		27,580
Hiram Clarke Redevelopment Authority (TIRZ 25)	12,982	3,825	4,685	5,685		27,177
Sunnyside Redevelopment Authority (TIRZ 26)	3,000	21,000	11,000	400		35,400
Montrose Redevelopment Authority (TIRZ 27)	37,936	27,939	22,405	-		88,280
Houston Parks Board, Inc.	7,316	3,924	1,890	2,059	3,631	18,820
Total	423,443	456,257	296,635	140,990	3,631	1,320,957

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number indicate the TIRZ number. For Example:*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2027-2031
	2027	2028	2029	2030	2031	
Planning	3,020	1,005	1,070	475		5,570
Acquisition-Land	15,284	8,251	6,640	10,390		40,566
Design	29,254	25,843	13,815	13,115		82,026
Construction	331,956	391,549	257,397	108,244		1,089,146
Equipment Acquisition	10,680	8,045	1,195	155		20,075
Salary Recovery	350	200	100			650
Other	25,583	17,440	14,528	6,553		64,104
Total Allocation	416,127	452,333	294,745	138,931		1,302,137
Source of Funds						
TIRZ01	6,079	605	3,065	3,665		13,414
TIRZ01 Grants	800	3,000				3,800
TIRZ02	41,648	52,236	31,999			125,883
TIRZ02 COH	179					179
TIRZ02 Grants	5,000	4,740				9,740
TIRZ03	15,316	12,573	15,301	15,332		58,523
TIRZ05	24,709	28,383	24,500	12,500		90,092
TIRZ05 COH	500					500
TIRZ05 Grants	8,850					8,850
TIRZ07	8,177	27,472	20,642	4,435		60,726
TIRZ07 Bonds	31,191					31,191
TIRZ07 Grants	1,679					1,679
TIRZ08	12,685	8,910	5,810	9,710		37,115
TIRZ08 COH		1,000				1,000
TIRZ09	4,392	2,929	2,000	2,000		11,321
TIRZ10	7,701	32,350	90	90		40,231
TIRZ10 Grants		37,683				37,683
TIRZ11	11,835	4,520	9,820	4,600		30,775

Project Allocation						2027-2031
	2027	2028	2029	2030	2031	
Planning	3,020	1,005	1,070	475		5,570
Acquisition-Land	15,284	8,251	6,640	10,390		40,566
Design	29,254	25,843	13,815	13,115		82,026
Construction	331,956	391,549	257,397	108,244		1,089,146
Equipment Acquisition	10,680	8,045	1,195	155		20,075
Salary Recovery	350	200	100			650
Other	25,583	17,440	14,528	6,553		64,104
Total Allocation	416,127	452,333	294,745	138,931		1,302,137
Source of Funds						
TIRZ11 Bonds	500					500
TIRZ12	1,970	3,600	1,950	2,500		10,020
TIRZ13	4,575	1,675	7,550			13,800
TIRZ14	13,325	2,175	2,011	1,675		19,186
TIRZ14 Bonds	8,000	8,000	10,500			26,500
TIRZ15	12,423	11,813	3,025	3,025		30,285
TIRZ15 Other	250	200				450
TIRZ16	2,671	2,351	2,382	2,337		9,741
TIRZ16 Grants	5,600	4,800				10,400
TIRZ16 Other	1,400	1,200				2,600
TIRZ17	14,396	58,369	44,509	40,263		157,538
TIRZ17 Grants	5,280	21,417	21,417			48,114
TIRZ17 Other		10,000	10,000			20,000
TIRZ18	1,674	1,299	1,299	624		4,896
TIRZ19	32,275	31,735	21,410	20,875		106,295
TIRZ19 Grants	250	2,500	3,500			6,250
TIRZ20	42,027	5,658	1,500	1,250		50,436
TIRZ20 COH	5,500	1,000	3,500			10,000

Project Allocation						2027-2031
	2027	2028	2029	2030	2031	
Planning	3,020	1,005	1,070	475		5,570
Acquisition-Land	15,284	8,251	6,640	10,390		40,566
Design	29,254	25,843	13,815	13,115		82,026
Construction	331,956	391,549	257,397	108,244		1,089,146
Equipment Acquisition	10,680	8,045	1,195	155		20,075
Salary Recovery	350	200	100			650
Other	25,583	17,440	14,528	6,553		64,104
Total Allocation	416,127	452,333	294,745	138,931		1,302,137
Source of Funds						
TIRZ20 Grants	6,283	2,000	3,000	3,000		14,283
TIRZ20 Other	3,100		2,750	2,250		8,100
TIRZ21	2,090	2,031	1,700	1,700		7,521
TIRZ22	1,560	875	875	775		4,085
TIRZ23	13,820	10,470	550	240		25,080
TIRZ23 COH	2,500					2,500
TIRZ25	12,982	3,825	4,685	5,685		27,177
TIRZ26	3,000	21,000	11,000	400		35,400
TIRZ27	22,490	26,548	22,405			71,443
TIRZ27 COH	1,000	1,000				2,000
TIRZ27 Grants	14,447	391				14,838
Total Funds	416,127	452,333	294,745	138,931		1,302,137

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
T-010800	Anderson Park Improvements						
	TIRZ01	4,200					4,200
	Project Total	4,200					4,200
T-011500	Richmond Avenue Medians Beautification						
	TIRZ01	175	175	175	175		700
	Project Total	175	175	175	175		700
T-011600	Sidewalk Replacement and Improvements						
	TIRZ01	300					300
	TIRZ01 Grants	800					800
	Project Total	1,100					1,100
T-0116A0	Pedestrian Safety Improvements						
	TIRZ01	30	30	30	30		120
	Project Total	30	30	30	30		120
T-012100	Fountain View & Richmond Enhancement						
	TIRZ01	584					584
	Project Total	584					584
T-012800	Greenridge Drive (Westheimer to BH)						
	TIRZ01	440	300	2,200			2,940
	TIRZ01 Grants		3,000				3,000
	Project Total	440	3,300	2,200			5,940
T-012900	W-142 Trail North to Westheimer						
	TIRZ01	250		560	3,360		4,170
	Project Total	250		560	3,360		4,170

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-013000	Civic Art						
	TIRZ01	100	100	100	100		400
	Project Total	100	100	100	100		400
T-020300	Entry Portals						
	TIRZ02	255	305				560
	Project Total	255	305				560
T-020400	Enhanced Street Lights						
	TIRZ02	355	355				711
	Project Total	355	355				711
T-020600	Southeast Neighborhood Street Reconst.						
	TIRZ02	3,825	7,025				10,851
	Project Total	3,825	7,025				10,851
T-020700	Operating of Zone & Project Facilities						
	TIRZ02	2,000	1,750	1,500			5,250
	Project Total	2,000	1,750	1,500			5,250
T-021000	Main Street Enhancements						
	TIRZ02	3,531	2,025				5,556
	Project Total	3,531	2,025				5,556
T-021300	Alabama Street Reconstruction						
	TIRZ02	1,440	8,020	7,020			16,480
	Project Total	1,440	8,020	7,020			16,480
T-021400	Caroline Street Reconstruction						
	TIRZ02	660	2,327				2,987
	TIRZ02 Grants	2,000	2,063				4,063
	Project Total	2,660	4,390				7,050

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-022000	Affordable Housing Program						
	TIRZ02	7,451	4,171	4,171			15,793
	Project Total	7,451	4,171	4,171			15,793
T-022100	Midtown Park (Superblock)						
	TIRZ02	510	510	510			1,531
	Project Total	510	510	510			1,531
T-022200	Street Overlay Prog.(Partnership w COH)						
	TIRZ02	550					550
	Project Total	550					550
T-022300	Safe Sidewalk Prog. (Partnership w COH)						
	TIRZ02	260	260				520
	Project Total	260	260				520
T-022400	HX Building Maintenance						
	TIRZ02	50	50	50			150
	Project Total	50	50	50			150
T-022500	Mobility & Pedestrian Improvements						
	TIRZ02	305	305	305			916
	Project Total	305	305	305			916
T-023000	Wheeler St. Pedestrian Enhancements						
	TIRZ02	2,592	2,159				4,750
	TIRZ02 COH	179					179
	TIRZ02 Grants	1,000	562				1,562
	Project Total	3,771	2,721				6,491

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-023200	Public and Cultural Facilities						
	TIRZ02	600	600	600			1,800
	Project Total	600	600	600			1,800
T-023300	Parking Garage-Midtown Park(Super Block)						
	TIRZ02	1,021	521	521			2,062
	Project Total	1,021	521	521			2,062
T-023400	Parks & Open Spaces						
	TIRZ02	305	305	305			916
	Project Total	305	305	305			916
T-023500	Public Art						
	TIRZ02	255	255	255			766
	Project Total	255	255	255			766
T-023600	Bagby Park						
	TIRZ02	426	356	356			1,137
	Project Total	426	356	356			1,137
T-023700	Baldwin Park Upgrade						
	TIRZ02	350	250	250			850
	Project Total	350	250	250			850
T-023900	Brazos Street Reconstruction						
	TIRZ02	7,020	5,900				12,920
	TIRZ02 Grants	2,000	2,115				4,115
	Project Total	9,020	8,015				17,035
T-024100	Alameda/Crawford						
	TIRZ02	890	4,040	2,040			6,970
	Project Total	890	4,040	2,040			6,970

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-024200	Webster Street						
	TIRZ02	671	1,021	7,040			8,731
	Project Total	671	1,021	7,040			8,731
T-024400	Museum District - Main St. Enhancements						
	TIRZ02	1,400	1,500				2,900
	Project Total	1,400	1,500				2,900
T-024500	Museum District - Pedestrian Enhancement						
	TIRZ02	3,400	3,000	3,000			9,400
	Project Total	3,400	3,000	3,000			9,400
T-024600	Museum District - Mobility Improvements						
	TIRZ02	500	4,300	4,000			8,800
	Project Total	500	4,300	4,000			8,800
T-024700	I59/69 CAP Park						
	TIRZ02	891	791	41			1,722
	Project Total	891	791	41			1,722
T-025100	Pierce Elevated						
	TIRZ02	100	100				200
	Project Total	100	100				200
T-029900	Concrete Panel Replacement Program						
	TIRZ02	35	35	35			105
	Project Total	35	35	35			105
T-030200	Market Square Park						
	TIRZ03	508					508
	Project Total	508					508

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-030700	Trebley Park Southern Downtown Pocket Prk						
	TIRZ03	895	899	903	924		3,621
	Project Total	895	899	903	924		3,621
T-031900	Allen Parkway Improvements						
	TIRZ03	150	150	150	150		600
	Project Total	150	150	150	150		600
T-032600	NHHIP Planning						
	TIRZ03	479	482	484	487		1,933
	Project Total	479	482	484	487		1,933
T-032800	Warehouse District Infrastructure Improv						
	TIRZ03			4,000	4,000		8,000
	Project Total			4,000	4,000		8,000
T-033600	EADO Cap Park Sequestered						
	TIRZ03	6,606	5,109	5,113	5,116		21,944
	Project Total	6,606	5,109	5,113	5,116		21,944
T-033900	Pedestrian Lighting Improvements						
	TIRZ03	1,564	1,566	1,568	1,570		6,268
	Project Total	1,564	1,566	1,568	1,570		6,268
T-034000	Office Conversion Incentive Program						
	TIRZ03	2,036	1,287				3,322
	Project Total	2,036	1,287				3,322
T-034100	Downtown Living Initiative 2.0						
	TIRZ03	3,078	3,081	3,083	3,085		12,327
	Project Total	3,078	3,081	3,083	3,085		12,327

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-0512A0	18th Street and surrounding area Pedes.						
	TIRZ05	100					100
	TIRZ05 Grants	3,000					3,000
	Project Total	3,100					3,100
T-0522B0	19th Street Reconstruction						
	TIRZ05	600	2,200	12,500	12,500		27,800
	Project Total	600	2,200	12,500	12,500		27,800
T-0523A0	Shepherd Durham & Select Cross St Recons						
	TIRZ05	300	300				600
	Project Total	300	300				600
T-0523B0	Durham Reconstruction Project						
	TIRZ05	4,483	3,883				8,366
	Project Total	4,483	3,883				8,366
T-052500	North Canal Project						
	TIRZ05	6,005	12,000	6,000			24,005
	Project Total	6,005	12,000	6,000			24,005
T-052600	Stude Park Improvement						
	TIRZ05	500					500
	TIRZ05 COH	500					500
	Project Total	1,000					1,000
T-053900	Full Recon-Cross Streets Durham/Shepherd						
	TIRZ05	10,000	10,000	6,000			26,000
	Project Total	10,000	10,000	6,000			26,000

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-054000	Loraine Cherry White Oak Bayou Connect						
	TIRZ05	528					528
	TIRZ05 Grants	1,200					1,200
	Project Total	1,728					1,728
T-054200	Nicholson and MKT Crossing Improvements						
	TIRZ05	800					800
	TIRZ05 Grants	2,800					2,800
	Project Total	3,600					3,600
T-054300	Congressional District 7 Sidewalk Improv						
	TIRZ05	993					993
	TIRZ05 Grants	850					850
	Project Total	1,843					1,843
T-054500	Sidewalk Improv Project 5310 Grant						
	TIRZ05	400					400
	TIRZ05 Grants	1,000					1,000
	Project Total	1,400					1,400
T-071000	Real Property Land Assembly & Site Prep.						
	TIRZ07	577	577	577	577		2,307
	Project Total	577	577	577	577		2,307
T-071200	Emancipation Park and Community Center						
	TIRZ07	574					574
	Project Total	574					574
T-071800	Alameda Corridor Improvements - Phase V						
	TIRZ07	50	50	50	50		200
	Project Total	50	50	50	50		200

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-072200	Greater Third Ward Neighborhood Project						
	TIRZ07		4,400	4,400	3,758		12,558
	TIRZ07 Bonds	4,964					4,964
	TIRZ07 Grants	1,679					1,679
	Project Total	6,642	4,400	4,400	3,758		19,201
T-072300	MacGregor Park and Tennis Center						
	TIRZ07	1,500	1,000				2,500
	Project Total	1,500	1,000				2,500
T-072400	Live Oak St. Improvement Project						
	TIRZ07	59					59
	TIRZ07 Bonds	26,228					26,228
	Project Total	26,287					26,287
T-073000	Garden Bridges & Cleburne/Alameda Cap						
	TIRZ07	50	50	50	50		200
	Project Total	50	50	50	50		200
T-073100	Upper Third Ward North - South Mobility						
	TIRZ07	1,030	8,800	6,765			16,595
	Project Total	1,030	8,800	6,765			16,595
T-073200	Upper Third Ward East - West Mobility						
	TIRZ07	1,500	9,845	8,800			20,145
	Project Total	1,500	9,845	8,800			20,145
T-073300	Palm Center Area Infrastructure Develop						
	TIRZ07	1,045	1,485				2,530
	Project Total	1,045	1,485				2,530

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-073400	Griggs Road Asphalt Overlay						
	TIRZ07	1,265	1,265				2,530
	Project Total	1,265	1,265				2,530
T-079900	HPW Sidewalks Program						
	TIRZ07	528					528
	Project Total	528					528
T-0802A0	Multi-Street Mobility Improvements						
	TIRZ08	3,000					3,000
	Project Total	3,000					3,000
T-081100	Parks and Greenspace Improvements						
	TIRZ08	1,500	100				1,600
	TIRZ08 COH		1,000				1,000
	Project Total	1,500	1,100				2,600
T-081300	Telephone Road Mobility						
	TIRZ08	500	500	500	500		2,000
	Project Total	500	500	500	500		2,000
T-081400	Woodridge Drive Mobility						
	TIRZ08		200	200			400
	Project Total		200	200			400
T-081500	Belfort Ave Mobility (MLK to Broadway)						
	TIRZ08	500	1,000				1,500
	Project Total	500	1,000				1,500
T-081600	Dixie Road Mobility Mykawa to Chaffin St						
	TIRZ08	500	1,000	2,000	4,000		7,500
	Project Total	500	1,000	2,000	4,000		7,500

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-081900	Safe School Sidewalks & Pedestrian						
	TIRZ08	600					600
	Project Total	600					600
T-082000	MLK Blvd Pedestrian Improvements						
	TIRZ08	75	100	400			575
	Project Total	75	100	400			575
T-082100	Long Drive Mobility and Safety Improve						
	TIRZ08	500	1,000	1,000	4,000		6,500
	Project Total	500	1,000	1,000	4,000		6,500
T-082200	Civic Art						
	TIRZ08	110	110	110	110		440
	Project Total	110	110	110	110		440
T-082300	Martindale Road Reconstruction						
	TIRZ08	4,350	3,850				8,200
	Project Total	4,350	3,850				8,200
T-082700	Houston Botanic Garden Public Infra. Imp						
	TIRZ08	500	500	500			1,500
	Project Total	500	500	500			1,500
T-082800	Targeted Blight Removal						
	TIRZ08	550	550	1,100	1,100		3,300
	Project Total	550	550	1,100	1,100		3,300
T-090100	South Post Oak Intersection Improvements						
	TIRZ09	1,980	803				2,782
	Project Total	1,980	803				2,782

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-0901B0	West Orem and Hiram Clarke Intersection						
	TIRZ09	125	1,926				2,051
	Project Total	125	1,926				2,051
T-090200	Detention Basin Imp at Corinthian Pointe						
	TIRZ09	275					275
	Project Total	275					275
T-090300	West Orem Corridor Beautification						
	TIRZ09	50	100				150
	Project Total	50	100				150
T-090400	Affordable Housing Infrastructure						
	TIRZ09			2,000	2,000		4,000
	Project Total			2,000	2,000		4,000
T-090500	Thoroughfare and Roadway Improvements						
	TIRZ09	50					50
	Project Total	50					50
T-090600	Greenspace and Landscape Improvements						
	TIRZ09	200					200
	Project Total	200					200
T-090700	Street Signage and Wayfinding Graphics						
	TIRZ09	263					263
	Project Total	263					263
T-090900	Civic Art						
	TIRZ09	100	100				200
	Project Total	100	100				200

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-091100	Madison Mile Streetscape Improvements						
	TIRZ09	550					550
	Project Total	550					550
T-091200	Signature Bus Shelter Improvements						
	TIRZ09	300					300
	Project Total	300					300
T-099900	Concrete Panel Replacement Program						
	TIRZ09	500					500
	Project Total	500					500
T-1014A0	Northpark Drive Recon-Montgomery County						
	TIRZ10	2,525	27,555				30,079
	TIRZ10 Grants		18,841				18,841
	Project Total	2,525	46,396				48,921
T-1014B0	Northpark Drive Recon - Harris County						
	TIRZ10	2,049	4,705				6,754
	TIRZ10 Grants		18,841				18,841
	Project Total	2,049	23,547				25,595
T-101500	Northpark Regional Detention Basin						
	TIRZ10	3,038					3,038
	Project Total	3,038					3,038
T-109900	Concrete Panel and Sidewalk Rplcmnt Pgrm						
	TIRZ10	90	90	90	90		360
	Project Total	90	90	90	90		360

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-110300	Greenspoint Area Streetscape Improvement						
	TIRZ11	300	200	200			700
	Project Total	300	200	200			700
T-111900	N. Houston Skate Park; Rockstar Energy						
	TIRZ11	4,450					4,450
	Project Total	4,450					4,450
T-112300	Greens Road St. & Drainage Improvements						
	TIRZ11	1,865					1,865
	TIRZ11 Bonds	500					500
	Project Total	2,365					2,365
T-112600	Undercrossing at Aldine Bender & I-45						
	TIRZ11		400	2,600			3,000
	Project Total		400	2,600			3,000
T-112700	Gears, Greens Crossing & Ella Improvemnt						
	TIRZ11	500	1,375	3,120			4,995
	Project Total	500	1,375	3,120			4,995
T-112800	Northborough Street Drainage & Sidewalks						
	TIRZ11		1,000	2,400	4,600		8,000
	Project Total		1,000	2,400	4,600		8,000
T-113000	N. Houston Skate and Bike Park Maint.						
	TIRZ11	1,500	1,500	1,500			4,500
	Project Total	1,500	1,500	1,500			4,500
T-113500	Rankin Road Drainage & Panel Replacement						
	TIRZ11	3,175					3,175
	Project Total	3,175					3,175

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-119900	Concrete Panel Replacement & Sidewalk						
	TIRZ11	45	45				90
	Project Total	45	45				90
T-120100	Public Utility and Drainage Improvements						
	TIRZ12				1,500		1,500
	Project Total				1,500		1,500
T-120200	Roadway and Mobility Improvements						
	TIRZ12	500	500	500	500		2,000
	Project Total	500	500	500	500		2,000
T-120300	Safe Sidewalks and Pedestrian Safety						
	TIRZ12	400					400
	Project Total	400					400
T-120500	12th Street Drainage and Mobility Impro.						
	TIRZ12		500	1,450	500		2,450
	Project Total		500	1,450	500		2,450
T-120700	Multimodal Connectivity to Jaycee Park						
	TIRZ12	300	1,500				1,800
	Project Total	300	1,500				1,800
T-120800	East TC Jester and Bevis St Intersection						
	TIRZ12	550					550
	Project Total	550					550
T-120900	11th St and Ella Blvd Intersection Impro						
	TIRZ12	220	1,100				1,320
	Project Total	220	1,100				1,320

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-131000	Hemphill Road						
	TIRZ13	500					500
	Project Total	500					500
T-131900	Sawyer Street Re-Construction						
	TIRZ13		150	4,550			4,700
	Project Total		150	4,550			4,700
T-132400	Silver Street Improvements						
	TIRZ13		600	3,000			3,600
	Project Total		600	3,000			3,600
T-132900	Oliver Street Reconstruction						
	TIRZ13	4,000					4,000
	Project Total	4,000					4,000
T-139900	Safe Intrsrction Crossing and Sidewlk Prg						
	TIRZ13	75	925				1,000
	Project Total	75	925				1,000
T-140300	Gillette - Genesse Street Amenities						
	TIRZ14	500	500	336			1,336
	Project Total	500	500	336			1,336
T-141200	Historical Monuments						
	TIRZ14	175	175	175	175		700
	Project Total	175	175	175	175		700
T-1414A0	Decorative Street Lights						
	TIRZ14	150					150
	Project Total	150					150

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-141600	Affordable Housing - Acq and Development						
	TIRZ14	1,500	1,500	1,500	1,500		6,000
	Project Total	1,500	1,500	1,500	1,500		6,000
T-142100	Historical Preservation Property Acquis.						
	TIRZ14	10,000					10,000
	Project Total	10,000					10,000
T-142200	Traffic Arresting Improvements						
	TIRZ14	1,000					1,000
	Project Total	1,000					1,000
T-142300	Street Reconstruction - South of Gray						
	TIRZ14 Bonds	6,500	6,500				13,000
	Project Total	6,500	6,500				13,000
T-142400	West Dallas Street Improvements						
	TIRZ14 Bonds	500	1,500	10,500			12,500
	Project Total	500	1,500	10,500			12,500
T-142600	Street Lighting						
	TIRZ14 Bonds	1,000					1,000
	Project Total	1,000					1,000
T-150400	Phase 2 Roadway & Utility Reconstruction						
	TIRZ15	2,550					2,550
	Project Total	2,550					2,550
T-152100	Public Parking Opportunities						
	TIRZ15	50					50
	Project Total	50					50

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-152300	NHHIP Planning and Implementation						
	TIRZ15	15	15	15	15		60
	Project Total	15	15	15	15		60
T-152400	McKinney Street Reconstruction						
	TIRZ15	3,438	3,288				6,725
	Project Total	3,438	3,288				6,725
T-152500	Phase 3-Roadway & Utility Reconstruction						
	TIRZ15	2,910	5,700				8,610
	Project Total	2,910	5,700				8,610
T-152800	Zone Wide Safety and Mobility Projects						
	TIRZ15	400	400	400	400		1,600
	Project Total	400	400	400	400		1,600
T-153100	Zone-wide Wayfinding						
	TIRZ15	700					700
	Project Total	700					700
T-153200	Zonewide water and sanitary sewer repair						
	TIRZ15	2,300	2,300	2,300	2,300		9,200
	Project Total	2,300	2,300	2,300	2,300		9,200
T-153400	Zone-wide Public Art Initiative						
	TIRZ15		50	250	250		550
	TIRZ15 Other	250	200				450
	Project Total	250	250	250	250		1,000
T-159900	Safe Sidewalk Program						
	TIRZ15	60	60	60	60		240
	Project Total	60	60	60	60		240

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
T-160800	Traffic / Safety Information System							
	TIRZ16	166	166	166	166		664	
	Project Total	166	166	166	166		664	
T-161100	Right-of-Way Acquisition							
	TIRZ16	40	40	40	40		160	
	Project Total	40	40	40	40		160	
T-162200	Water Wall Parks							
	TIRZ16	310	310	310	310		1,240	
	Project Total	310	310	310	310		1,240	
T-163500	Memorial Park Ecological Restoration							
	TIRZ16	100	100	100			300	
	Project Total	100	100	100			300	
T-1635A0	Memorial Park Connectivity Projects							
	TIRZ16	200	200	200	200		800	
	Project Total	200	200	200	200		800	
T-1635A4	Memorial Park Greenspace Maintenance							
	TIRZ16	1,855	1,535	1,566	1,621		6,577	
	Project Total	1,855	1,535	1,566	1,621		6,577	
T-1635B3	Memorial Park Uptown Mem. Trail & Bridge							
	TIRZ16 Grants	5,600	4,800				10,400	
	TIRZ16 Other	1,400	1,200				2,600	
	Project Total	7,000	6,000				13,000	
T-172500	Park and Green Space Improvements							
	TIRZ17	125	100	40			265	
	Project Total	125	100	40			265	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-173500	Detention Basin A						
	TIRZ17	9,720	18,002	3,002			30,724
	TIRZ17 Grants	5,280	9,498	9,498			24,276
	TIRZ17 Other		10,000	10,000			20,000
	Project Total	15,000	37,500	22,500			75,000
T-1735A0	Detention Basin B						
	TIRZ17			1,200	3,500		4,700
	Project Total			1,200	3,500		4,700
T-1738B0	Memorial Dr. Drainage and Mobility Impr.						
	TIRZ17		3,505	3,505			7,009
	TIRZ17 Grants		11,919	11,919			23,838
	Project Total		15,424	15,424			30,847
T-174200	Detention Basin C wth Public Safety Fac.						
	TIRZ17	4,491	36,703	36,703	36,703		114,600
	Project Total	4,491	36,703	36,703	36,703		114,600
T-179900	Sidewalk Improvement Program						
	TIRZ17	60	60	60	60		240
	Project Total	60	60	60	60		240
T-180100	Land Acquisition						
	TIRZ18	524	524	524	524		2,096
	Project Total	524	524	524	524		2,096
T-180300	Area Parks						
	TIRZ18	50	200	200			450
	Project Total	50	200	200			450

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
T-180400	Lyons Avenue Streetscape							
	TIRZ18	500					500	
	Project Total	500					500	
T-180500	Environmental Remediation							
	TIRZ18	125	125	275	100		625	
	Project Total	125	125	275	100		625	
T-180600	Historic Preservation							
	TIRZ18	175	150				325	
	Project Total	175	150				325	
T-180700	Transit & Mobility							
	TIRZ18	150	200	200			550	
	Project Total	150	200	200			550	
T-180800	Arts and Culture							
	TIRZ18	150	100	100			350	
	Project Total	150	100	100			350	
T-190700	Pedestrian Accessibility							
	TIRZ19	10	10	10	10		40	
	Project Total	10	10	10	10		40	
T-191300	Greenbriar Drainage System Improvements							
	TIRZ19			150	2,050		2,200	
	Project Total			150	2,050		2,200	
T-191800	Buffalo Speedway Improvements US 59							
	TIRZ19	9,515	3,115	600	6,715		19,945	
	Project Total	9,515	3,115	600	6,715		19,945	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-191900	Westpark Improvements - Kirby to Edloe						
	TIRZ19				100		100
	Project Total				100		100
T-192000	West Alabama Reconst. Buffalo Spdwy						
	TIRZ19	12,600	8,650	13,650			34,900
	TIRZ19 Grants	250	2,500	1,500			4,250
	Project Total	12,850	11,150	15,150			39,150
T-192200	Bissonnet Reconstruction						
	TIRZ19	1,800	11,750	7,000	12,000		32,550
	TIRZ19 Grants			2,000			2,000
	Project Total	1,800	11,750	9,000	12,000		34,550
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet						
	TIRZ19	8,350	8,210				16,560
	Project Total	8,350	8,210				16,560
T-200400	Club Creek Detention Basin and Park						
	TIRZ20	300	200	100			600
	Project Total	300	200	100			600
T-200800	Regional Hike and Bike Trails						
	TIRZ20	4,010	1,500				5,510
	TIRZ20 Grants	500					500
	Project Total	4,510	1,500				6,010
T-200900	Mall Redevelopment Project						
	TIRZ20	3,050					3,050
	Project Total	3,050					3,050

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-201000	Harwin Dr Mobility and Drainage Impr.						
	TIRZ20	3,300					3,300
	Project Total	3,300					3,300
T-202400	Sidewalk Replacement & Improvements						
	TIRZ20	1,000	700				1,700
	Project Total	1,000	700				1,700
T-202800	Southwest Civic Core Campus						
	TIRZ20	617	1,858				2,476
	TIRZ20 COH	5,000					5,000
	TIRZ20 Grants	5,783	2,000				7,783
	TIRZ20 Other	3,100					3,100
	Project Total	14,500	3,858				18,358
T-202900	District Gateways						
	TIRZ20	2,000					2,000
	Project Total	2,000					2,000
T-203000	Gasmer Site Redevelopment						
	TIRZ20	5,400	100	100	100		5,700
	Project Total	5,400	100	100	100		5,700
T-203200	Regency Square Imp. to Public Right Way						
	TIRZ20	400					400
	Project Total	400					400

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-203500	Sharpstown Community Center						
	TIRZ20 COH	500	1,000	3,500			5,000
	TIRZ20 Grants			3,000	3,000		6,000
	TIRZ20 Other			2,750	2,250		5,000
	Project Total	500	1,000	9,250	5,250		16,000
T-203600	Burnett Bayland Park Improvements						
	TIRZ20	5,000					5,000
	Project Total	5,000					5,000
T-203700	Bayland Park Improvements						
	TIRZ20	14,000					14,000
	Project Total	14,000					14,000
T-203800	Safe School Sidewalk & Pedestrian Safety						
	TIRZ20	1,650					1,650
	Project Total	1,650					1,650
T-209900	Concrete Panel Replacement Program						
	TIRZ20	1,300	1,300	1,300	1,150		5,050
	Project Total	1,300	1,300	1,300	1,150		5,050
T-210600	Sidewalk Replacement & Improvements						
	TIRZ21	440	331				771
	Project Total	440	331				771
T-210700	Hogan/Lorraine Corridor Improvements						
	TIRZ21	500	500	500	500		2,000
	Project Total	500	500	500	500		2,000

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-210900	Parks and Greenspace Improvements						
	TIRZ21	500	100	100	100		800
	Project Total	500	100	100	100		800
T-211100	Multi-Street Mobility Improvements						
	TIRZ21	550	1,000	1,000	1,000		3,550
	Project Total	550	1,000	1,000	1,000		3,550
T-211200	Area Wide Community Improvements						
	TIRZ21	100	100	100	100		400
	Project Total	100	100	100	100		400
T-220100	Multi-Street Mobility Improvements						
	TIRZ22	1,200	650	650	550		3,050
	Project Total	1,200	650	650	550		3,050
T-220200	Civic Art						
	TIRZ22	50					50
	Project Total	50					50
T-220300	Street Signage Improvements						
	TIRZ22	85					85
	Project Total	85					85
T-220400	Blight Removal and Beautification						
	TIRZ22	100	100	100	100		400
	Project Total	100	100	100	100		400
T-229900	Concrete Panel Replacement Program						
	TIRZ22	125	125	125	125		500
	Project Total	125	125	125	125		500

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-230700	Eastwood Park Improvements						
	TIRZ23	3,000	1,000				4,000
	Project Total	3,000	1,000				4,000
T-230800	Harrisburg Trail Improvements						
	TIRZ23	600	600				1,200
	Project Total	600	600				1,200
T-231200	Mason Park Improvements						
	TIRZ23	3,500	2,000				5,500
	Project Total	3,500	2,000				5,500
T-231300	Telephone Road (Lawndale to Lockwood)						
	TIRZ23	4,750	5,000				9,750
	TIRZ23 COH	2,500					2,500
	Project Total	7,250	5,000				12,250
T-231700	Sidewalk Improvement Program						
	TIRZ23	1,460	1,460	310			3,230
	Project Total	1,460	1,460	310			3,230
T-231800	Community Development Program						
	TIRZ23	150	150	100	100		500
	Project Total	150	150	100	100		500
T-239900	Concrete Panel Replacement & Roadway Imp						
	TIRZ23	360	260	140	140		900
	Project Total	360	260	140	140		900
T-250300	Thoroughfare & Roadway Imp.						
	TIRZ25	50	500	500	500		1,550
	Project Total	50	500	500	500		1,550

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031	
		2027	2028	2029	2030	2031		
T-250500	Civic Art							
	TIRZ25	135	135	135	135		540	
	Project Total	135	135	135	135		540	
T-250600	Curb/Sidewalk Repair and Improvement							
	TIRZ25	500					500	
	Project Total	500					500	
T-250700	Blight Removal and Beautification							
	TIRZ25	2,015					2,015	
	Project Total	2,015					2,015	
T-251000	Signature Bus Shelters and Improvements							
	TIRZ25	535					535	
	Project Total	535					535	
T-251100	Parks and Greenspace Improvements							
	TIRZ25	107					107	
	Project Total	107					107	
T-251200	Kirby Drive Extension (Alameda to BTW 8)							
	TIRZ25	2,000	1,000	4,000	5,000		12,000	
	Project Total	2,000	1,000	4,000	5,000		12,000	
T-251300	90A Corridor Improvements							
	TIRZ25	1,070					1,070	
	Project Total	1,070					1,070	
T-251600	Pedestrian Bridge Over 90-A							
	TIRZ25	3,310	2,140				5,450	
	Project Total	3,310	2,140				5,450	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-251700	Carved Rock Rdwy. Extension Improvements						
	TIRZ25	2,140					2,140
	Project Total	2,140					2,140
T-251800	Hike & Bike Trail Network Extension						
	TIRZ25	1,070					1,070
	Project Total	1,070					1,070
T-259900	Concrete Panel and Sidewalk Replacement						
	TIRZ25	50	50	50	50		200
	Project Total	50	50	50	50		200
T-260500	Sunnyside Park						
	TIRZ26	3,000	21,000	11,000	400		35,400
	Project Total	3,000	21,000	11,000	400		35,400
T-2706A0	Montrose Blvd - Phase 2						
	TIRZ27	11,720	11,720	13,780			37,220
	TIRZ27 COH	1,000	1,000				2,000
	Project Total	12,720	12,720	13,780			39,220
T-271000	Welch Neighborhood Safe Street						
	TIRZ27	2,575					2,575
	TIRZ27 Grants	125	216				341
	Project Total	2,700	216				2,916
T-271100	Stanford Neighborhood Safe Street						
	TIRZ27	1,160	203				1,363
	TIRZ27 Grants	1,000	175				1,175
	Project Total	2,160	378				2,538

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2027-2031
		2027	2028	2029	2030	2031	
T-271500	Affordable Housing Projects						
	TIRZ27	1,000					1,000
	Project Total	1,000					1,000
T-271600	Safe Route to School Sidewalk Program						
	TIRZ27	310					310
	TIRZ27 Grants	4,422					4,422
	Project Total	4,731					4,731
T-271700	W Alabama Street						
	TIRZ27	3,100	12,000	6,000			21,100
	TIRZ27 Grants	8,900					8,900
	Project Total	12,000	12,000	6,000			30,000
T-272100	West Gray Multi-Service Center						
	TIRZ27	2,625	2,625	2,625			7,875
	Project Total	2,625	2,625	2,625			7,875
	Total Appropriations:	416,127	452,333	294,745	138,931		1,302,137

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

HOUSTON PARKS BOARD LGC, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Site Amenities							
	Other Funds	1,175	1,200	500	300	100	3,275
	Project Total	1,175	1,200	500	300	100	3,275
Bridges							
	Other Funds	475	1,025				1,500
	Project Total	475	1,025				1,500
Retaining Walls/Drainage/Structures							
	Other Funds	210	221	232	243	255	1,161
	Project Total	210	221	232	243	255	1,161
Trails							
	Other Funds	4,406	375		300	2,000	7,081
	Project Total	4,406	375		300	2,000	7,081
Future Projects							
	Other Funds	1,050	1,103	1,158	1,216	1,276	5,803
	Project Total	1,050	1,103	1,158	1,216	1,276	5,803
	Total	7,316	3,924	1,890	2,059	3,631	18,820

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Biotopia							
	Zoo Capital Funds	12,500	100,000	97,000			209,500
	Project Total	12,500	100,000	97,000			209,500
African Savanna							
	Zoo Capital Funds	600	26,000	177,000			203,600
	Project Total	600	26,000	177,000			203,600
Asian Tropics							
	Zoo Capital Funds	550	550	180,000			181,100
	Project Total	550	550	180,000			181,100
New Education Center							
	Zoo Capital Funds	550	550	108,000			109,100
	Project Total	550	550	108,000			109,100
West Plaza							
	Zoo Capital Funds	6,500	1,000	55,500			63,000
	Project Total	6,500	1,000	55,500			63,000
Madagascar							
	Zoo Capital Funds	550	5,500	56,000			62,050
	Project Total	550	5,500	56,000			62,050
Savanna Events Center							
	Zoo Capital Funds	2,500	15,500				18,000
	Project Total	2,500	15,500				18,000
New Commissary and Concessionaire Warehouse							
	Zoo Capital Funds	550	2,500	20,100			23,150
	Project Total	550	2,500	20,100			23,150

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
New Facilities Maintenance Shops							
	Zoo Capital Funds	1,500	6,000	10,100			17,600
	Project Total	1,500	6,000	10,100			17,600
Elephant Habitat Improvements							
	Zoo Capital Funds	650		12,000			12,650
	Project Total	650		12,000			12,650
Administrative Building Renovations							
	Zoo Capital Funds	4,900	3,700				8,600
	Project Total	4,900	3,700				8,600
Infrastructure Repairs and Upgrades							
	Zoo Capital Funds	2,000	2,500	2,500			7,000
	Project Total	2,000	2,500	2,500			7,000
Rhino Habitat Improvements							
	Zoo Capital Funds	5,500	500				6,000
	Project Total	5,500	500				6,000
Electrical Infrastructure Repairs and Upgrades							
	Zoo Capital Funds	1,700	1,200	1,200			4,100
	Project Total	1,700	1,200	1,200			4,100
Vet Clinic Improvements							
	Zoo Capital Funds	3,000					3,000
	Project Total	3,000					3,000
Event Tents							
	Zoo Capital Funds	150	2,300				2,450
	Project Total	150	2,300				2,450

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Perimeter Security Improvements							
	Zoo Capital Funds	750	750	750			2,250
	Project Total	750	750	750			2,250
Brown Education Center Renovation							
	Zoo Capital Funds			2,200			2,200
	Project Total			2,200			2,200
Business Operations and Telecommunications Improvements							
	Zoo Capital Funds	575	825	575			1,975
	Project Total	575	825	575			1,975
Landscape Improvements							
	Zoo Capital Funds	550	800	550			1,900
	Project Total	550	800	550			1,900
Wortham World of Primates Boardwalk							
	Zoo Capital Funds	550	1,100	220			1,870
	Project Total	550	1,100	220			1,870
Accessibility Improvements							
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
Building Automation Systems							
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
New Aviaries							
	Zoo Capital Funds			1,700			1,700
	Project Total			1,700			1,700

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Site Furniture and Lighting Replacements							
	Zoo Capital Funds	580	550	550			1,680
	Project Total	580	550	550			1,680
Children's Zoo Improvements							
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
Wayfinding Improvements							
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
Water Treatment System Improvements							
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
Food Kiosks Reconstructions							
	Zoo Capital Funds	1,500	70				1,570
	Project Total	1,500	70				1,570
Roof Replacements							
	Zoo Capital Funds	520	520	520			1,560
	Project Total	520	520	520			1,560
Waste and Recycling Improvements							
	Zoo Capital Funds	520	520	520			1,560
	Project Total	520	520	520			1,560
Electronics Recycling Installation (ZEEBRA)							
	Zoo Capital Funds	1,100	400				1,500
	Project Total	1,100	400				1,500

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Carnivore Area Improvements							
	Zoo Capital Funds	60	600	60			720
	Project Total	60	600	60			720
HVAC Improvements							
	Zoo Capital Funds	250	350	100			700
	Project Total	250	350	100			700
Great Ape Exhibit Improvements							
	Zoo Capital Funds	50	520	100			670
	Project Total	50	520	100			670
Bug House Improvements							
	Zoo Capital Funds		50	500			550
	Project Total		50	500			550
	Total	53,555	177,705	730,595			961,855

Houston First Corporation **(formerly Houston Convention Center Hotel Corporation)**

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

2027-2031 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON FIRST CORPORATION - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2027-2031
		2027	2028	2029	2030	2031	
Leased Facilities Projects							
	Houston First Funds	427,129	137,453	8,273	5,262	5,260	583,377
	Project Total	427,129	137,453	8,273	5,262	5,260	583,377
Hilton Americas Houston Projects							
	Houston First Funds	13,657	14,700	33,445	5,382	3,010	70,194
	Project Total	13,657	14,700	33,445	5,382	3,010	70,194
Harvey Flood and Mitigation Projects							
	Houston First Funds	1,320	1,320				2,640
	Project Total	1,320	1,320				2,640
	Total	442,106	153,473	41,718	10,644	8,270	656,211

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.



Intentional Blank Page